WARBY PARKER INC.

NOMINATING AND CORPORATE GOVERNANCE COMMITTEE CHARTER

(As of September 2021)

I. Purpose

The purpose of the Nominating and Corporate Governance Committee (the “Committee”) of the Board of Directors (the “Board”) of Warby Parker Inc. (the “Company”) is to identify individuals qualified to become Board members consistent with criteria approved by the Board, to recommend that the Board select the director nominees for the next annual meeting of stockholders, to develop and recommend to the Board a set of Corporate Governance Guidelines, and to oversee the Company’s policies, programs and strategies related to environmental and social matters.

II. Composition

The Committee must consist of at least two directors, each of whom must satisfy the independence requirements of the New York Stock Exchange. Committee members must be appointed and may be removed, with or without cause, by the Board. Unless a Chair is designated by the Board, the Committee may designate a Chair by majority vote of the full Committee membership.

III. Meetings, Procedures and Authority

The Committee has the authority to establish its own rules and procedures for notice and conduct of its meetings so long as they are not inconsistent with any provisions of the Company’s bylaws that are applicable to the Committee.

The Committee has sole authority to retain and terminate any search firm to be used to identify director candidates, including sole authority to approve such search firm’s fees and other retention terms. The Committee has the authority to retain any other advisors that the Committee believes to be desirable and appropriate and has the authority to approve related fees and retention terms.

In addition to the duties and responsibilities expressly delegated to the Committee in this Charter, the Committee may exercise any other powers and carry out any other responsibilities consistent with this Charter, the purposes of the Committee, and the Company’s bylaws.

IV. Duties and Responsibilities

1. Director Nominees. The Committee will identify individuals qualified to become members of the Board and ensure that the Board has the requisite expertise and that its membership consists of persons with sufficiently diverse and independent backgrounds. Except where the Company is legally required by contract, bylaw or otherwise to provide third parties
with the right to designate directors, the Committee will also recommend to the Board the
nominees for election to the Board at the next annual meeting of stockholders and director
candidates to fill vacancies occurring between annual meetings of stockholders.

2. **Criteria for Selecting Directors.** The criteria to be used by the Committee in
recommending directors and by the Board in nominating directors are as set forth in the
Company’s corporate governance guidelines.

3. **Board Committee Structure and Membership.** The Committee will annually
review the Board committee structure and, except where the Company is legally required by
contract, bylaw or otherwise to provide third parties with the right to designate directors to serve
on committees of the Board, recommend to the Board for its approval directors to serve as
members of each committee.

4. **Corporate Governance Guidelines.** The Committee will develop and recommend
to the Board the Corporate Governance Guidelines. The Committee will, from time to time as it
deems appropriate, review and reassess the adequacy of such corporate governance guidelines
and recommend any proposed changes to the Board for approval.

5. **Board and Committee Evaluations.** The Committee will oversee the annual self-
evaluations of the Board and its committees.

6. **Environmental, Social and Governance Matters.** The Committee will oversee the
Company’s efforts with regard to environmental and social matters. Such oversight shall include
oversight over the Company’s policies, programs and strategies related to environmental
stewardship, corporate citizenship and other social and public matters of significance to the
Company. The Committee’s oversight shall extend to oversight over the Company’s do-good
mission.

7. **Public Benefit Corporation.** The Committee shall receive reports from
management regarding the Company’s progress in promoting its stated public benefits and take
any such actions, or recommend to the Board such other actions, as the Committee deems
relevant in support of the Company’s status as a public benefit corporation.

8. **Other Corporate Governance Matters.** The Committee may make
recommendations to the Board regarding governance matters, including, but not limited to, the
Company’s certificate of incorporation, bylaws, and the charters of the Company’s other
committees.

9. **Board Leadership Structure.** The Committee shall periodically review the Board
leadership structure and recommend to the Board for its approval changes to its leadership
structure.

10. **Reports to the Board of Directors.** The Committee must report regularly to the
Board regarding the activities of the Committee.

11. **Committee Self-Evaluation.** The Committee must at least annually perform an
evaluation of the performance of the Committee.
12. *Review of this Charter.* The Committee must periodically review and reassess this Charter and submit any recommended changes to the Board for its consideration.

V. **Delegation of Duties**

In fulfilling its responsibilities, the Committee has the authority to delegate any or all of its responsibilities to a subcommittee of the Committee.