#### DiDi Announces Results for Third Quarter 2023

Beijing, November 13, 2023 - DiDi Global Inc. ("we", "us", "DiDi" and the "Company"), a leading mobility technology platform, today announced its unaudited interim condensed financial results for the quarter ended September 30, 2023.

Mr. Will Wei Cheng, Chairman and Chief Executive Officer of DiDi, commented, "Benefitting from the recovery in domestic demand for mobility services, our businesses have grown steadily in the third quarter as we further strengthened our strategic focus on mobility. At the same time, we have made significant progress in exploring new opportunities in mobility, developing autonomous driving technology, and our international businesses. In the future, we expect to continue expanding our core businesses while enhancing our product and service capabilities in order to provide better services to our consumers, drivers and ecosystem partners."

## Third Quarter 2023 Highlights

- **Total revenues** for the third quarter of 2023 were RMB51.4 billion, an increase of 25.0% from the third quarter of 2022. Total revenues from the China Mobility segment for the third quarter of 2023 were RMB46.6 billion, an increase of 26.6% from the third quarter of 2022. Total revenues from the International segment for the third quarter of 2023 were RMB2.0 billion, an increase of 27.7% from the third quarter of 2022.
- Net income for the third quarter of 2023 was RMB0.4 billion. Net income attributable to ordinary shareholders of DiDi for the third quarter of 2023 was RMB0.1 billion.
- Adjusted EBITA (Non-GAAP)<sup>1</sup> for the third quarter of 2023 was a loss of RMB0.3 billion. The Adjusted EBITA (non-GAAP) of the China Mobility segment was a gain of RMB1.5 billion in the third quarter of 2023. The Adjusted EBITA loss (non-GAAP) of the International segment was RMB0.8 billion in the third quarter of 2023. The Adjusted EBITA loss (non-GAAP) of the Other Initiatives segment was RMB1.0 billion in the third quarter of 2023.
- Total cash and cash equivalents, restricted cash and treasury investments were RMB54.6 billion as of September 30, 2023, compared to RMB48.8 billion as of December 31, 2022.
- Core Platform Transactions<sup>2</sup> for the third quarter of 2023 reached 3,579 million, an increase of 33.9% from the third quarter of 2022. Transactions for the China Mobility segment for the third quarter of 2023 reached 2,878 million, an increase of 32.0% from the third quarter of 2022. Transactions for the International segment for the third quarter of 2023 reached 701 million, an increase of 42.5% from the third quarter of 2022.
- Core Platform Gross Transaction Value<sup>3</sup> ("GTV<sup>4</sup>") for the third quarter of 2023 reached RMB91.5 billion, an increase of 36.7% from the third quarter of 2022. GTV from the China Mobility segment for the third quarter of 2023 reached RMB72.5 billion, an increase of 33.1% from the third quarter of 2022. GTV from the International segment for the third quarter of 2023 reached RMB19.0 billion, an increase of 52.3% from the third quarter of 2022.

Adjusted EBITA (non-GAAP) is defined as net income or loss before (i) interest income, (ii) interest expenses, (iii) investment income (loss), net, (iv) impairment loss for equity investments accounted for using Measurement Alternative, (v) income (loss) from equity method investments, net, (vi) other income (loss), net, (vii) income tax benefits (expenses), (viii) share-based compensation expense and (ix) amortization of intangible assets.

<sup>&</sup>lt;sup>2</sup> Core Platform Transactions refers to the number of completed rides for the China Mobility segment and completed rides or food deliveries for the International segment. Transactions are counted by the number of orders completed, so a carpooling ride with two paying consumers represents two transactions, even if both consumers start and end their ride at the same place, whereas two passengers on the same ride transaction order count as one transaction.

<sup>&</sup>lt;sup>3</sup> Core Platform Gross Transaction Value refers to the summation of the GTV for the China Mobility and International segments.

<sup>&</sup>lt;sup>4</sup>GTV refers to the total transaction value, including any applicable taxes, tolls and fees, of completed Transactions without any adjustment for consumer incentives or for earnings and incentives paid to drivers for mobility services, merchant or delivery partners for food delivery services, or service partners for other initiatives.

■ Platform Sales<sup>5</sup> from the China Mobility and International segments for the third quarter of 2023 reached RMB15.0 billion, an increase of 29.5% from the third quarter of 2022. Platform Sales from the China Mobility segment for the third quarter of 2023 reached RMB13.0 billion, an increase of 29.7% from the third quarter of 2022. Platform Sales from the International segment for the third quarter of 2023 reached RMB2.1 billion, an increase of 28.8% from the third quarter of 2022.

|                                       | For the Three Ended Septe |        |                             | For the Nine Months<br>Ended September 30, |         |                             |  |  |
|---------------------------------------|---------------------------|--------|-----------------------------|--------------------------------------------|---------|-----------------------------|--|--|
| (In RMB millions except transactions) | 2022                      | 2023   | % year-over-<br>year change | 2022                                       | 2023    | % year-over-<br>year change |  |  |
| Financial highlights                  |                           |        |                             |                                            |         |                             |  |  |
| Revenues                              | 41,130                    | 51,401 | 25.0%                       | 108,982                                    | 142,961 | 31.2%                       |  |  |
| China Mobility                        | 36,837                    | 46,649 | 26.6%                       | 98,043                                     | 130,165 | 32.8%                       |  |  |
| International                         | 1,593                     | 2,034  | 27.7%                       | 4,196                                      | 5,620   | 33.9%                       |  |  |
| Other Initiatives                     | 2,700                     | 2,718  | 0.7%                        | 6,743                                      | 7,176   | 6.4%                        |  |  |
| Net income (loss)                     | (1,764)                   | 376    | N/A                         | (23,079)                                   | (547)   | -97.6%                      |  |  |
| Net income (loss) attributable to     |                           |        |                             |                                            |         |                             |  |  |
| ordinary shareholders of DiDi         | (2,008)                   | 107    | N/A                         | (23,729)                                   | (1,320) | -94.4%                      |  |  |
| Adjusted EBITA (Non-GAAP)             | (308)                     | (315)  | 2.3%                        | (11,381)                                   | (893)   | -92.2%                      |  |  |
| China Mobility                        | 1,988                     | 1,470  | -26.1%                      | (2,905)                                    | 3,949   | N/A                         |  |  |
| International                         | (876)                     | (795)  | -9.2%                       | (3,185)                                    | (1,220) | -61.7%                      |  |  |
| Other Initiatives                     | (1,420)                   | (990)  | -30.3%                      | (5,291)                                    | (3,622) | -31.5%                      |  |  |
| Operational highlights                |                           |        |                             |                                            |         |                             |  |  |
| Core Platform Transactions (in        |                           |        |                             |                                            |         |                             |  |  |
| millions)                             | 2,672                     | 3,579  | 33.9%                       | 7,432                                      | 9,754   | 31.2%                       |  |  |
| China Mobility                        | 2,180                     | 2,878  | 32.0%                       | 6,023                                      | 7,877   | 30.8%                       |  |  |
| International                         | 492                       | 701    | 42.5%                       | 1,409                                      | 1,877   | 33.2%                       |  |  |
| Core Platform GTV                     | 66,938                    | 91,475 | 36.7%                       | 179,809                                    | 248,180 | 38.0%                       |  |  |
| China Mobility                        | 54,450                    | 72,458 | 33.1%                       | 144,658                                    | 199,029 | 37.6%                       |  |  |
| International                         | 12,488                    | 19,017 | 52.3%                       | 35,151                                     | 49,151  | 39.8%                       |  |  |
| Platform Sales from Core Platform     |                           |        |                             |                                            |         |                             |  |  |
|                                       | 11,614                    | 15,045 | 29.5%                       | 30,629                                     | 40,092  | 30.9%                       |  |  |
| China Mobility                        | 10,007                    | 12,975 | 29.7%                       | 26,362                                     | 34,353  | 30.3%                       |  |  |
| International                         | 1,607                     | 2,070  | 28.8%                       | 4,267                                      | 5,739   | 34.5%                       |  |  |

<sup>&</sup>lt;sup>5</sup> Platform Sales refers to GTV less all of the earnings and incentives paid to drivers and partners, tolls, fees, taxes and others.

## Third Quarter 2023 Results

## China Mobility

In the third quarter of 2023, our business continued the recovery since the first half, delivering average daily transactions of 31.3 million in the third quarter. We plan to engage with our consumers and drivers more actively in the fourth quarter of 2023 through more effective promotion and more diversified and affordable product offerings.

|                           | For the Thre<br>Ended Septe |        |                                    | For the Nine Months<br>Ended September 30, |         |                                    |
|---------------------------|-----------------------------|--------|------------------------------------|--------------------------------------------|---------|------------------------------------|
| (In RMB millions)         | 2022                        | 2023   | % year-<br>over-<br>year<br>change | 2022                                       | 2023    | % year-<br>over-<br>year<br>change |
| GTV                       | 54,450                      | 72,458 | 33.1%                              | 144,658                                    | 199,029 | 37.6%                              |
| Platform Sales            | 10,007                      | 12,975 | 29.7%                              | 26,362                                     | 34,353  | 30.3%                              |
| Revenues                  | 36,837                      | 46,649 | 26.6%                              | 98,043                                     | 130,165 | 32.8%                              |
| Adjusted EBITA (Non-GAAP) | 1,988                       | 1,470  | -26.1%                             | (2,905)                                    | 3,949   | N/A                                |

- **GTV of RMB72.5 billion:** GTV from the China Mobility segment increased by 33.1% year-over-year ("YoY"), primarily driven by the increase in the number of transactions for the China Mobility segment.
- Platform Sales of RMB13.0 billion: Platform Sales from the China Mobility segment increased by 29.7% YoY. The increase was primarily driven by the increase of GTV from the China Mobility segment, partially offset by the expiration of the temporary Value-added Tax exemption policy on revenues derived from the provision of public transportation services in China. The policy expired in December 2022.
- Revenues of RMB46.6 billion: Revenues from the China Mobility segment increased by 26.6% YoY. The increase was primarily driven by the increase of GTV from the China Mobility segment, partially offset by the expiration of the abovementioned Value-added Tax exemption policy.
- Adjusted EBITA gain of RMB1.5 billion: Adjusted EBITA gain in the China Mobility segment decreased by 26.1% YoY, primarily attributable to the expiration of the abovementioned Value-added Tax exemption policy.

#### International

We continue to focus on key markets such as Brazil and Mexico in Latin America. Compared to the first half of 2023, we stepped up our investments in marketing expenses and incentives to drive the continuous growth of our International business in the third quarter of 2023. In the fourth quarter of 2023, we plan to further upsize our investments in marketing expenses and incentives to deliver growth in our International business.

|                             | For the Three Months<br>Ended September 30, |        |                             | For the Nine Months Ended September 30, |         |                             |
|-----------------------------|---------------------------------------------|--------|-----------------------------|-----------------------------------------|---------|-----------------------------|
| (In RMB millions)           | 2022                                        | 2023   | % year-over-<br>year change | 2022                                    | 2023    | % year-over-<br>year change |
| GTV                         | 12,488                                      | 19,017 | 52.3%                       | 35,151                                  | 49,151  | 39.8%                       |
| Platform Sales              | 1,607                                       | 2,070  | 28.8%                       | 4,267                                   | 5,739   | 34.5%                       |
| Revenues                    | 1,593                                       | 2,034  | 27.7%                       | 4,196                                   | 5,620   | 33.9%                       |
| Adjusted EBITA (Non-GAAP) . | (876)                                       | (795)  | -9.2%                       | (3,185)                                 | (1,220) | -61.7%                      |

- GTV of RMB19.0 billion: GTV from the International segment increased by 52.3% YoY, primarily attributable to the
  increase in the number of transactions for the International segment and the favorable effect of fluctuations in exchange
  rates.
- Platform Sales of RMB2.1 billion: Platform Sales from the International segment increased by 28.8% YoY. The
  increase was primarily driven by the growth of GTV from the International segment, partially offset by increased
  spending on incentives.

- **Revenues of RMB2.0 billion:** Revenues from the International segment increased by 27.7% YoY. The increase was primarily driven by the growth of our International business, partially offset by increased spending on incentives.
- Adjusted EBITA loss of RMB0.8 billion: Adjusted EBITA loss in the International segment decreased by 9.2% YoY, primarily attributable to improved operating efficiency.

#### Other Initiatives

|                             | For the Three Ended Septe |       |                             | For the Nine Months<br>Ended September 30, |         |                             |
|-----------------------------|---------------------------|-------|-----------------------------|--------------------------------------------|---------|-----------------------------|
| (In RMB millions)           | 2022                      | 2023  | % year-over-<br>year change | 2022                                       | 2023    | % year-over-<br>year change |
| Revenues                    | 2,700                     | 2,718 | 0.7%                        | 6,743                                      | 7,176   | 6.4%                        |
| Adjusted EBITA (Non-GAAP) . | (1,420)                   | (990) | -30.3%                      | (5,291)                                    | (3,622) | -31.5%                      |

- Revenues of RMB2.7 billion: Revenues from the Other Initiatives segment remained flat YoY.
- Adjusted EBITA loss of RMB1.0 billion: Adjusted EBITA loss in the Other Initiatives segment decreased by 30.3% YoY, primarily driven by improved operating efficiency.

*Cost of Revenues*: Cost of revenues was RMB43.4 billion for the third quarter of 2023, or 84.4% of total revenues, compared to RMB33.7 billion for the third quarter of 2022, or 81.9% of total revenues. The increase of cost of revenues as a percentage of revenues was primarily due to the increased costs related to the China ride hailing business.

*Operations and Support Expenses*: Operations and support expenses was RMB2.1 billion for the third quarter of 2023, or 4.1% of total revenues, compared to RMB1.7 billion for the third quarter of 2022, or 4.2% of total revenues. Operations and support expenses as a percentage of revenues remained flat YoY.

*Sales and Marketing Expenses*: Sales and marketing expenses was RMB2.8 billion for the third quarter of 2023, or 5.4% of total revenues, compared to RMB2.5 billion for the third quarter of 2022, or 6.1% of total revenues. The decrease of sales and marketing expenses as a percentage of revenues was primarily driven by a decrease in amortization of intangible assets.

**Research and Development Expenses:** Research and development expenses was RMB2.1 billion for the third quarter, or 4.1% of total revenues, compared to RMB2.5 billion for the third quarter of 2022, or 6.2% of total revenues. The decrease of research and development expenses as a percentage of revenues was primarily related to a decrease in product development expenses in the Company's smart auto business.

*General and Administrative Expenses*: General and administrative expenses was RMB2.2 billion for the third quarter of 2023, or 4.2% of total revenues, compared to RMB2.3 billion for the third quarter of 2022, or 5.5% of total revenues. The decrease of general and administrative expenses as a percentage of revenues was primarily driven by the improved fixed cost leverage.

Investment income (loss), net: Investment income (loss), net, increased to a gain of RMB1.1 billion in the third quarter of 2023, from a gain of RMB0.2 billion in the third quarter of 2022. The investment income in the third quarter of 2022 was primarily related to the fair value gain from the Company's investment in Grab. The investment income in the third quarter of 2023 was primarily related to an unrealized gain due to the deconsolidation of a subsidiary engaged in autonomous trucking business and the fair value gain from the Company's investment in Grab.

*Net income (loss):* Net income for the third quarter of 2023 was RMB0.4 billion, compared to a net loss of RMB1.8 billion in the third quarter of 2022.

*Net income* (*loss*) *attributable to ordinary shareholders of DiDi*: Net income attributable to ordinary shareholders of DiDi for the third quarter of 2023 was RMB0.1 billion, compared to a net loss of RMB2.0 billion in the third quarter of 2022.

Adjusted EBITA: Adjusted EBITA loss for the third quarter of 2023 was RMB0.3 billion, remained flat YoY.

#### Liquidity and Cash Flow

|                                               | As o           | of           |
|-----------------------------------------------|----------------|--------------|
|                                               | December 31, S | eptember 30, |
| (In RMB millions)                             | 2022           | 2023         |
| Cash and cash equivalents and restricted cash | 21,676         | 22,702       |
| Short-term treasury investments               | 16,966         | 17,751       |
| Long-term treasury investments                | 10,200         | 14,168       |
| Total                                         | 48,842         | 54,621       |

As of September 30, 2023, cash and cash equivalents, restricted cash and treasury investments were RMB54.6 billion, compared to RMB48.8 billion as of December 31, 2022. The above table sets forth a summary of assets managed by our treasury function, including cash and cash equivalents, restricted cash and treasury investments.

|                                                                               | For the Three Months Ended September 30, |        | For the Nine Months<br>Ended September 30, |         |
|-------------------------------------------------------------------------------|------------------------------------------|--------|--------------------------------------------|---------|
| (In RMB millions)                                                             | 2022                                     | 2023   | 2022                                       | 2023    |
| Net cash provided by (used in) operating activities                           | (6,752)                                  | 2,722  | (9,323)                                    | 5,815   |
| Net cash provided by (used in) investing activities                           | (2,374)                                  | (108)  | 3,835                                      | (5,991) |
| Net cash provided by (used in) financing activities                           | (2,062)                                  | 350    | (3,295)                                    | 982     |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | 1,162                                    | (77)   | 2,063                                      | 220     |
| Net increase (decrease) in cash, cash equivalents and restricted cash         | (10,026)                                 | 2,887  | (6,720)                                    | 1,026   |
| Cash, cash equivalents and restricted cash at the beginning of the period     | 47,287                                   | 19,815 | 43,981                                     | 21,676  |
| Cash, cash equivalents and restricted cash at the end of the period           | 37,261                                   | 22,702 | 37,261                                     | 22,702  |

Net cash provided by operating activities was RMB2.7 billion for the third quarter of 2023, which was primarily attributable to the Company's net income of RMB0.4 billion, as adjusted by non-cash or non-operating adjustments of RMB1.2 billion, as well as a decrease in the Company's working capital of RMB1.1 billion.

Net cash used in investing activities was RMB0.1 billion for the third quarter of 2023.

Net cash provided by financing activities was RMB0.4 billion for the third quarter of 2023, consisting primarily of the increase of short-term borrowings and long-term borrowings.

## **Other Updates**

#### Share Repurchase Program

On November 11, 2023, the Company's board of directors authorized a share repurchase program under which the Company may repurchase up to US\$1 billion of its shares over the next 24 months. The share repurchases may be made from time to time through legally permissible means, depending on market conditions and in accordance with applicable rules and regulations. The Company's board of directors will review the share repurchase program periodically, and may authorize adjustment to its terms and size.

#### Completion of Spinoff of Certain Smart Auto Business

As announced on September 9, 2023, the Company entered into a Share Purchase Agreement, dated August 27, 2023, with XPeng Inc. ("XPeng"), pursuant to which the Company conditionally agreed to sell certain smart auto business to XPeng in consideration of class A ordinary shares issued by XPeng. The completion of this transaction took place on November 13, 2023, following the satisfaction of the applicable closing conditions. Upon the completion of the transaction, XPeng owns and operates the smart auto business, and the Company owns a minority stake in XPeng. The Company is assessing the impact to its consolidated financial statements.

## **Board Change**

On November 11, 2023, Mr. Yi Zhang resigned as a director of the Company. Ms. Chen Shen was appointed as a director to the board of directors of the Company on the same date.

Ms. Chen Shen currently serves as Director of Strategic Investments of Alibaba Group Holding Limited. Ms. Shen joined Alibaba in April 2018. Prior to joining Alibaba, she served as Senior Investment Officer of the International Finance Corporation, a member of the World Bank Group. Prior to that, she worked as an associate and then as a vice president at CDH Investments. Ms. Shen received an MBA degree from Columbia University and a bachelor's degree in economics from Fudan University. She is also a CFA Charterholder.

#### About DiDi Global Inc.

DiDi is a leading mobility technology platform. It offers a wide range of app-based services across Asia Pacific, Latin America and other global markets, including ride hailing, taxi hailing, chauffeur and other forms of shared mobility as well as certain energy and vehicle services, food delivery, intra-city freight and financial services.

## **Use of Non-GAAP Financial Measure**

In evaluating its business, the Company considers and uses Adjusted EBITA, a non-GAAP financial measure, to supplement the review and assessment of its operating performance. The Company defines Adjusted EBITA as net income or loss before (i) interest income, (ii) interest expenses, (iii) investment income (loss), net, (iv) impairment loss for equity investments accounted for using Measurement Alternative, (v) income (loss) from equity method investments, net, (vi) other income (loss), net, (vii) income tax benefits (expenses), (viii) share-based compensation expense and (ix) amortization of intangible assets.

This non-GAAP financial measure is not defined under U.S. GAAP and is not presented in accordance with U.S. GAAP. It should not be considered in isolation or construed as an alternative to net income (loss) or any other measure of performance or as an indicator of the Company's operating performance. Investors are encouraged to review this historical non-GAAP financial measure in light of the most directly comparable GAAP measure. The non-GAAP financial measure may not be comparable to similarly titled measures presented by other companies.

For more information on the non-GAAP financial measure, please see the table captioned "Reconciliations of GAAP and Non-GAAP Results" set forth in this press release.

#### Safe Harbor Statement

This press release contains statements that may constitute "forward-looking" statements which are made pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "aims," "future," "intends," "plans," "believes," "estimates," "likely to," and similar statements. Statements that are not historical facts, including statements about the Company's beliefs, plans, and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. Further information regarding these and other risks is included in the Company's filings with the SEC. All information provided in this press release is as of the date of this press release, and the Company does not undertake any obligation to update any forward-looking statement, except as required under applicable law.

# DiDi Global Inc. Unaudited Consolidated Balance Sheets (Amounts in millions, except for per share data and otherwise noted)

|                                                                                                                                                                                                                                                              | As 0:              |                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------|
|                                                                                                                                                                                                                                                              |                    | September 30,   |
|                                                                                                                                                                                                                                                              | 2022<br>PM (P)     | 2023            |
| ASSETS                                                                                                                                                                                                                                                       | RMB <sup>(1)</sup> | RMB             |
| Current assets:                                                                                                                                                                                                                                              |                    |                 |
| Cash and cash equivalents                                                                                                                                                                                                                                    | 20,855             | 21,522          |
| Restricted cash                                                                                                                                                                                                                                              |                    | 1,162           |
| Short-term treasury investments                                                                                                                                                                                                                              |                    | 17,751          |
| Accounts and notes receivable, net of allowance for credit losses of RMB693 and RMB680, respectively                                                                                                                                                         | 2,252              | 3,352           |
| Amounts due from related parties, current portion                                                                                                                                                                                                            | 61                 | 309             |
| Prepayments, receivables and other current assets, net                                                                                                                                                                                                       | 10,114             | 12,942          |
| Total current assets                                                                                                                                                                                                                                         | 51,052             | 57,038          |
| Non-current assets:                                                                                                                                                                                                                                          |                    |                 |
| Non-current restricted cash                                                                                                                                                                                                                                  | 17                 | 18              |
| Long-term treasury investments                                                                                                                                                                                                                               |                    | 14,168          |
| Investment securities and other investments                                                                                                                                                                                                                  |                    | 7,437           |
| Equity method investments, net                                                                                                                                                                                                                               |                    | 4,840           |
| Operating lease right-of-use assets                                                                                                                                                                                                                          |                    | 1,217           |
| Property and equipment, net                                                                                                                                                                                                                                  |                    | 4,603           |
| Intangible assets, net                                                                                                                                                                                                                                       |                    | 795             |
| Goodwill                                                                                                                                                                                                                                                     |                    | 46,378          |
| Deferred tax assets, net.                                                                                                                                                                                                                                    |                    | 306             |
| Amounts due from related parties, non-current portion                                                                                                                                                                                                        |                    | 179             |
| Other non-current assets, net                                                                                                                                                                                                                                |                    | 1,997           |
| Total non-current assets                                                                                                                                                                                                                                     |                    | 81,938          |
| Total assets                                                                                                                                                                                                                                                 | 131,213            | 138,976         |
| LIABILITIES, MEZZANINE EQUITY AND SHAREHOLDERS' EQUITY                                                                                                                                                                                                       |                    |                 |
| Current liabilities:                                                                                                                                                                                                                                         | 4.040              | 4 901           |
| Short-term borrowings                                                                                                                                                                                                                                        |                    | 4,801           |
| Accounts and notes payable                                                                                                                                                                                                                                   |                    | 4,389           |
| Deferred revenue and customer advances                                                                                                                                                                                                                       |                    | 677             |
| Operating lease liabilities, current portion                                                                                                                                                                                                                 |                    | 439<br>270      |
|                                                                                                                                                                                                                                                              |                    |                 |
| Accrued expenses and other current liabilities                                                                                                                                                                                                               |                    | 13,696          |
| Non-current liabilities:                                                                                                                                                                                                                                     | 20,240             | 24,272          |
|                                                                                                                                                                                                                                                              | 150                | 1,375           |
| Long-term borrowings  Operating lease liabilities, non-current portion                                                                                                                                                                                       |                    | 601             |
| Deferred tax liabilities                                                                                                                                                                                                                                     |                    | 121             |
| Amounts due to related parties, non-current portion.                                                                                                                                                                                                         |                    | 127             |
| Other non-current liabilities                                                                                                                                                                                                                                |                    | 88              |
| Total non-current liabilities                                                                                                                                                                                                                                |                    | 2,312           |
| Total liabilities                                                                                                                                                                                                                                            |                    |                 |
|                                                                                                                                                                                                                                                              | 21,/89             | 26,584          |
| Commitments and contingencies                                                                                                                                                                                                                                |                    |                 |
| Mezzanine equity  Convertible and complete man controlling interests                                                                                                                                                                                         | 13,011             | 12 745          |
| Convertible redeemable non-controlling interests                                                                                                                                                                                                             |                    | 13,747<br>1,069 |
|                                                                                                                                                                                                                                                              |                    |                 |
| Total Mezzanine Equity                                                                                                                                                                                                                                       | 14,080             | 14,816          |
| SHAREHOLDERS' EQUITY:                                                                                                                                                                                                                                        |                    |                 |
| DiDi Global Inc. shareholders' equity                                                                                                                                                                                                                        |                    |                 |
| Class A Ordinary shares (US\$0.00002 par value; 4,000,000,000 shares authorized; 1,109,433,914 shares and 1,129,212,881 shares                                                                                                                               | )                  |                 |
| issued; 1,084,058,607 shares and 1,104,857,006 shares outstanding as of December 31, 2022 and September 30, 2023, respectivel Class B Ordinary shares (US\$0.0002 par value; 500,000,000 shares authorized; 117,335,836 shares and 97,556,869 shares issued; | y)                 | -               |
|                                                                                                                                                                                                                                                              |                    |                 |
| 112,895,380 shares and 97,556,869 shares outstanding as of December 31, 2022 and September 30, 2023, respectively)                                                                                                                                           |                    | -               |
| Additional paid-in capital                                                                                                                                                                                                                                   |                    | 255,073         |
| Statutory reserves                                                                                                                                                                                                                                           |                    | 233,073         |
| Accumulated other comprehensive loss                                                                                                                                                                                                                         |                    | 2,437           |
| Accumulated deficit                                                                                                                                                                                                                                          |                    | (160,174)       |
| Total DiDi Global Inc. shareholders' equity                                                                                                                                                                                                                  |                    | 97,405          |
| Non-controlling interests                                                                                                                                                                                                                                    |                    | 171             |
| Total shareholders' equity                                                                                                                                                                                                                                   |                    | 97,576          |
| 1 year sharehyeers equity                                                                                                                                                                                                                                    | 93,344             |                 |
| Total liabilities, mezzanine equity and shareholders' equity                                                                                                                                                                                                 | 131,213            | 138,976         |

<sup>(1)</sup> The Company reclassified certain balances in prior year to conform to the current year presentation relating to short-term and long-term treasury investments.

# DiDi Global Inc. Unaudited Consolidated Statements of Comprehensive Income (Loss) (Amounts in millions, except for per share data and otherwise noted)

|                                                                                         | For the Three Months Ended<br>September 30, |               | For the Nine Months Ended<br>September 30, |              |
|-----------------------------------------------------------------------------------------|---------------------------------------------|---------------|--------------------------------------------|--------------|
|                                                                                         | 2022                                        | 2023          | 2022                                       | 2023         |
|                                                                                         | RMB                                         | RMB           | RMB                                        | RMB          |
| Revenues                                                                                |                                             |               |                                            |              |
| China Mobility                                                                          | 36,837                                      | 46,649        | 98,043                                     | 130,16       |
| International                                                                           | 1,593                                       | 2,034         | 4,196                                      | 5,62         |
| Other Initiatives                                                                       | 2,700                                       | 2,718         | 6,743                                      | 7,17         |
| Total revenues                                                                          | 41,130                                      | 51,401        | 108,982                                    | 142,96       |
| Costs and expenses                                                                      |                                             |               |                                            |              |
| Cost of revenues                                                                        | (33,676)                                    | (43,367)      | (89,682)                                   | (121,296     |
| Operations and support                                                                  | (1,718)                                     | (2,103)       | (4,938)                                    | (5,381       |
| Sales and marketing                                                                     | (2,529)                                     | (2,800)       | (7,483)                                    | (7,500       |
| Research and development                                                                | (2,535)                                     | (2,109)       | (7,334)                                    | (6,485       |
| General and administrative                                                              | (2,272)                                     | (2,172)       | (14,724)                                   | (6,217       |
| Total costs and expenses                                                                | (42,730)                                    | (52,551)      | (124,161)                                  | (146,879     |
| Loss from operations (1)                                                                | (1,600)                                     | (1,150)       | (15,179)                                   | (3,918       |
| Interest income                                                                         | 338                                         | 599           | 862                                        | 1,64         |
| Interest expenses                                                                       | (44)                                        | (28)          | (159)                                      | (75          |
| Investment income (loss), net                                                           | 212                                         | 1,070         | (6,948)                                    | 1,57         |
| Impairment loss for equity investments accounted for using Measurement Alternative      | (19)                                        | -             | (19)                                       |              |
| Income from equity method investments, net                                              | 22                                          | 149           | 43                                         | 29           |
| Other loss, net                                                                         | (726)                                       | (286)         | (1,750)                                    | (13          |
| Income (loss) before income taxes                                                       | (1,817)                                     | 354           | (23,150)                                   | (490         |
| Income tax benefits (expenses)                                                          | 53                                          | 22            | 71                                         | (57          |
| Net income (loss)                                                                       | (1,764)                                     | 376           | (23,079)                                   | (547         |
| Less: Net income (loss) attributable to non-controlling interest shareholders           | 12                                          | 11            | (4)                                        | 3            |
| Net income (loss) attributable to DiDi Global Inc.                                      | (1,776)                                     | 365           | (23,075)                                   | (584         |
| Accretion of convertible redeemable non-controlling interests to redemption value       | (232)                                       | (258)         | (654)                                      | (736         |
| Net income (loss) attributable to ordinary shareholders of DiDi Global Inc              | (2,008)                                     | 107           | (23,729)                                   | (1,320       |
| Net income (loss)                                                                       | (1,764)                                     | 376           | (23,079)                                   | (547         |
| Other comprehensive income (loss):                                                      | (1,704)                                     | 570           | (23,077)                                   | (24)         |
| Foreign currency translation adjustments, net of tax of nil                             | 2,697                                       | (262)         | 5,706                                      | 1,47         |
| Share of other comprehensive loss of equity method investees                            | 2,077                                       | (202)         | (14)                                       | (5           |
| Total other comprehensive income (loss)                                                 | 2,697                                       | (262)         | 5,692                                      | 1,46         |
| Total comprehensive income (loss)                                                       | 933                                         | 114           | (17,387)                                   | 91           |
| Less: comprehensive income (loss) attributable to non-controlling interest shareholders | 12                                          | 114           | . , ,                                      | 3            |
| •                                                                                       | 921                                         | 103           | (4)                                        | 88           |
| Comprehensive income (loss) attributable to DiDi Global Inc                             | (232)                                       | (258)         | (17,383)                                   | (736         |
|                                                                                         | (232)<br><b>689</b>                         |               | (654)                                      | ,            |
| Comprehensive income (loss) attributable to ordinary shareholders of DiDi Global Inc    | 009                                         | (155)         | (18,037)                                   | 14           |
| Weighted average number of ordinary shares used in computing net income (loss) per      |                                             |               |                                            |              |
| share                                                                                   | 1 010 064 770                               | 1 226 112 050 | 1 211 552 250                              | 1 222 650 56 |
| —Basic                                                                                  | 1,213,264,773                               | 1,226,442,050 | 1,211,552,279                              | 1,222,658,56 |
| —Diluted                                                                                | 1,213,264,773                               | 1,247,276,947 | 1,211,552,279                              | 1,222,658,56 |
| Net income (loss) per share attributable to ordinary shareholders                       | (1.66)                                      | 0.00          | (10.50)                                    | (1.00        |
| —Basic                                                                                  | (1.66)                                      | 0.09          | (19.59)                                    | (1.08        |
| —Diluted                                                                                | (1.66)                                      | 0.09          | (19.59)                                    | (1.08        |
| Weighted average number of ADSs used in computing net income (loss) per ADS             | 4.052.050.002                               | 4 005 760 200 | 4.046.200.116                              | 4.000.624.26 |
| —Basic                                                                                  | 4,853,059,092                               | 4,905,768,200 | 4,846,209,116                              | 4,890,634,26 |
| —Diluted                                                                                | 4,853,059,092                               | 4,989,107,788 | 4,846,209,116                              | 4,890,634,26 |
| Net income (loss) per ADS attributable to ordinary shareholders                         | (0.41)                                      | 0.02          | (4.00)                                     | (0.25        |
| Basic                                                                                   | (0.41)                                      | 0.02          | (4.90)                                     | (0.27        |
| —Diluted                                                                                | (0.41)                                      | 0.02          | (4.90)                                     | (0.27        |
| (1) Includes share-based compensation expenses as follows:                              | For the Three N                             | Aonths Ended  | For the Nine M                             | onths Ended  |
|                                                                                         | Septemb                                     |               | Septemb                                    |              |
|                                                                                         | 2022                                        | 2023          | 2022                                       | 2023         |
|                                                                                         | RMB                                         | RMB           | RMB                                        | RMB          |
| Operations and support                                                                  | 34                                          | 28            | 112                                        | 7            |
| Sales and marketing                                                                     | 66                                          | 40            | 200                                        | 13           |
|                                                                                         |                                             |               |                                            |              |
| Research and development                                                                | 300                                         | 244<br>363    | 907<br>1 367                               | 70<br>1.14   |
| Janaral and administrativa                                                              | 191                                         | 363           | 1 367                                      | 1            |

481

363

1,367

1,140

General and administrative....

# DiDi Global Inc. Unaudited Condensed Consolidated Statements of Cash Flows (Amounts in millions)

|                                                                               | For the Three Months Ended<br>September 30, |        | For the Nine Months Ende<br>September 30, |         |
|-------------------------------------------------------------------------------|---------------------------------------------|--------|-------------------------------------------|---------|
|                                                                               | 2022                                        | 2023   | 2022                                      | 2023    |
|                                                                               | RMB                                         | RMB    | RMB                                       | RMB     |
| Net cash provided by (used in) operating activities                           | (6,752)                                     | 2,722  | (9,323)                                   | 5,815   |
| Net cash provided by (used in) investing activities                           | (2,374)                                     | (108)  | 3,835                                     | (5,991) |
| Net cash provided by (used in) financing activities                           | (2,062)                                     | 350    | (3,295)                                   | 982     |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | 1,162                                       | (77)   | 2,063                                     | 220     |
| Net increase (decrease) in cash, cash equivalents and restricted cash         | (10,026)                                    | 2,887  | (6,720)                                   | 1,026   |
| Cash, cash equivalents and restricted cash at the beginning of the period     | 47,287                                      | 19,815 | 43,981                                    | 21,676  |
| Cash, cash equivalents and restricted cash at the end of the period           | 37,261                                      | 22,702 | 37,261                                    | 22,702  |

## DiDi Global Inc. Unaudited Selected Financial Information of Segments (Amounts in millions)

|                                                       | For the Three Months Ended<br>September 30, |             | For the Nine Months Ended<br>September 30, |             |
|-------------------------------------------------------|---------------------------------------------|-------------|--------------------------------------------|-------------|
|                                                       | 2022                                        | 2023        | 2022                                       | 2023        |
|                                                       | RMB                                         | RMB         | RMB                                        | RMB         |
| Revenues                                              |                                             |             |                                            |             |
| China Mobility                                        | 36,837                                      | 46,649      | 98,043                                     | 130,165     |
| International                                         | 1,593                                       | 2,034       | 4,196                                      | 5,620       |
| Other Initiatives                                     | 2,700                                       | 2,718       | 6,743                                      | 7,176       |
| Total segment revenues                                | 41,130                                      | 51,401      | 108,982                                    | 142,961     |
| Adjusted EBITA                                        |                                             |             |                                            |             |
| China Mobility                                        | 1,988                                       | 1,470       | (2,905)                                    | 3,949       |
| International                                         | (876)                                       | (795)       | (3,185)                                    | (1,220)     |
| Other Initiatives                                     | (1,420)                                     | (990)       | (5,291)                                    | (3,622)     |
| Total Adjusted EBITA (non-GAAP)                       | (308)                                       | (315)       | (11,381)                                   | (893)       |
| Share-based compensation                              | (881)                                       | (675)       | (2,586)                                    | (2,053)     |
| Amortization of intangible assets                     | (411)                                       | (160)       | (1,212)                                    | (972)       |
| Total consolidated loss from operations               | (1,600)                                     | (1,150)     | (15,179)                                   | (3,918)     |
|                                                       | For the Three M                             | onths Ended | For the Nine M                             | onths Ended |
|                                                       | September 30,                               |             | Septemb                                    |             |
|                                                       | 2022                                        | 2023        | 2022                                       | 2023        |
| Depreciation Expenses of Property and Equipment       | RMB                                         | RMB         | RMB                                        | RMB         |
| China Mobility                                        | 89                                          | 94          | 258                                        | 272         |
| International                                         | 18                                          | 19          | 72                                         | 46          |
| Other Initiatives                                     | 747                                         | 698         | 2,247                                      | 2,178       |
| Total depreciation expenses of property and equipment | 854                                         | 811         | 2,577                                      | 2,496       |

# DiDi Global Inc. Reconciliation of GAAP and Non-GAAP Results (Amounts in millions)

|                                                                             | For the Three Months Ended<br>September 30, |         | For the Nine Months Ende September 30, |         |
|-----------------------------------------------------------------------------|---------------------------------------------|---------|----------------------------------------|---------|
|                                                                             | 2022                                        | 2023    | 2022                                   | 2023    |
|                                                                             | RMB                                         | RMB     | RMB                                    | RMB     |
| Net income (loss)                                                           | (1,764)                                     | 376     | (23,079)                               | (547)   |
| Less: Interest income                                                       | (338)                                       | (599)   | (862)                                  | (1,648) |
| Add: Interest expenses                                                      | 44                                          | 28      | 159                                    | 75      |
| Less: Investment income (loss), net                                         | (212)                                       | (1,070) | 6,948                                  | (1,571) |
| Add: Impairment loss for equity investments accounted for using Measurement |                                             |         |                                        |         |
| Alternative                                                                 | 19                                          | -       | 19                                     | -       |
| Less: Income from equity method investments, net                            | (22)                                        | (149)   | (43)                                   | (297)   |
| Add: Other loss, net                                                        | 726                                         | 286     | 1,750                                  | 13      |
| Less: Income tax benefits (expenses)                                        | (53)                                        | (22)    | (71)                                   | 57      |
| Loss from operations                                                        | (1,600)                                     | (1,150) | (15,179)                               | (3,918) |
| Add: Share-based compensation expenses                                      | 881                                         | 675     | 2,586                                  | 2,053   |
| Add: Amortization of intangible assets                                      | 411                                         | 160     | 1,212                                  | 972     |
| Adjusted EBITA (non-GAAP)                                                   | (308)                                       | (315)   | (11,381)                               | (893)   |