



Financial Results First Quarter Fiscal Year 2020

Quarter Ended September 30, 2019

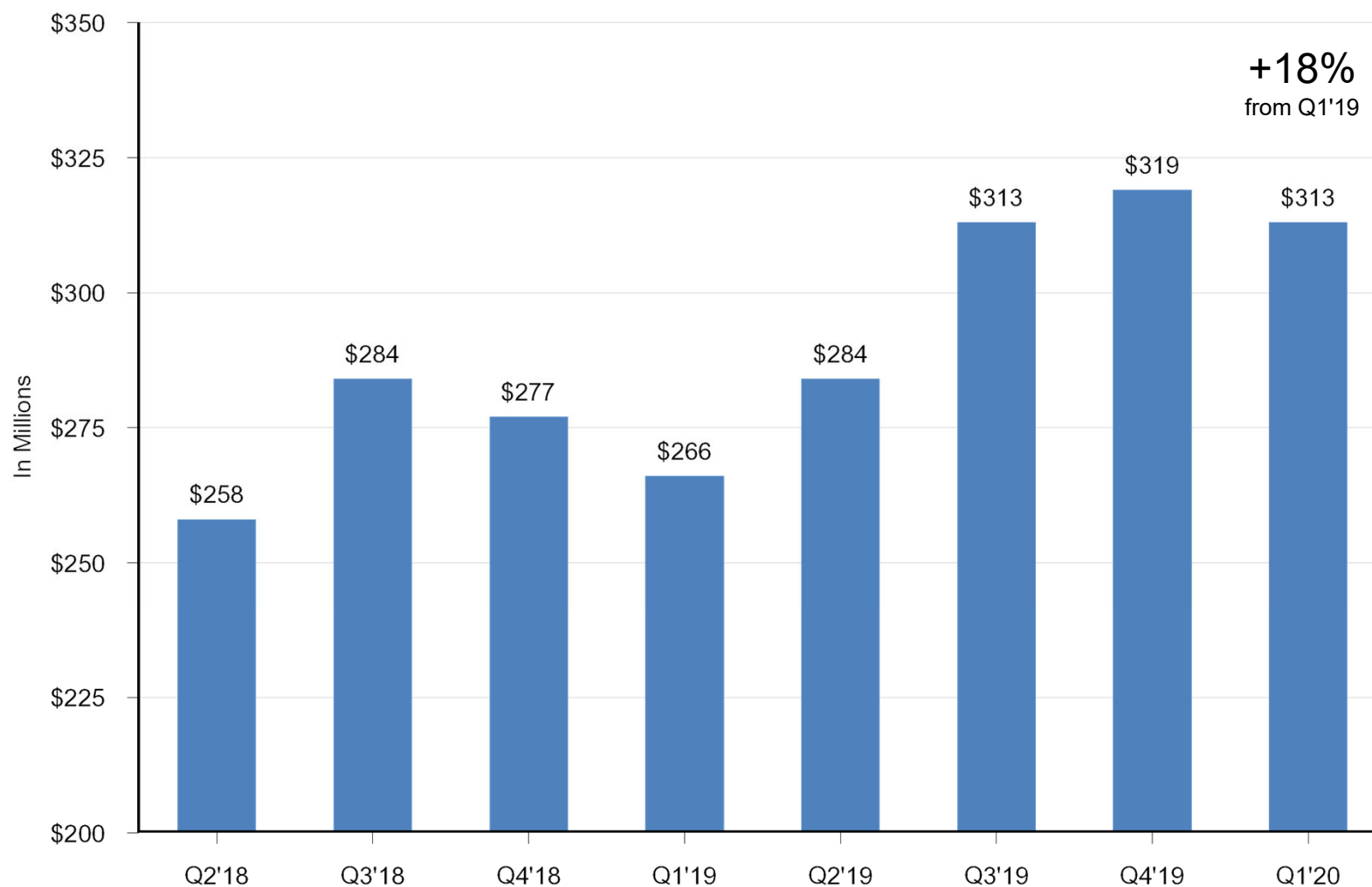
Supplementary Information to November 6, 2019
Earnings Conference Call

Safe Harbor Statement

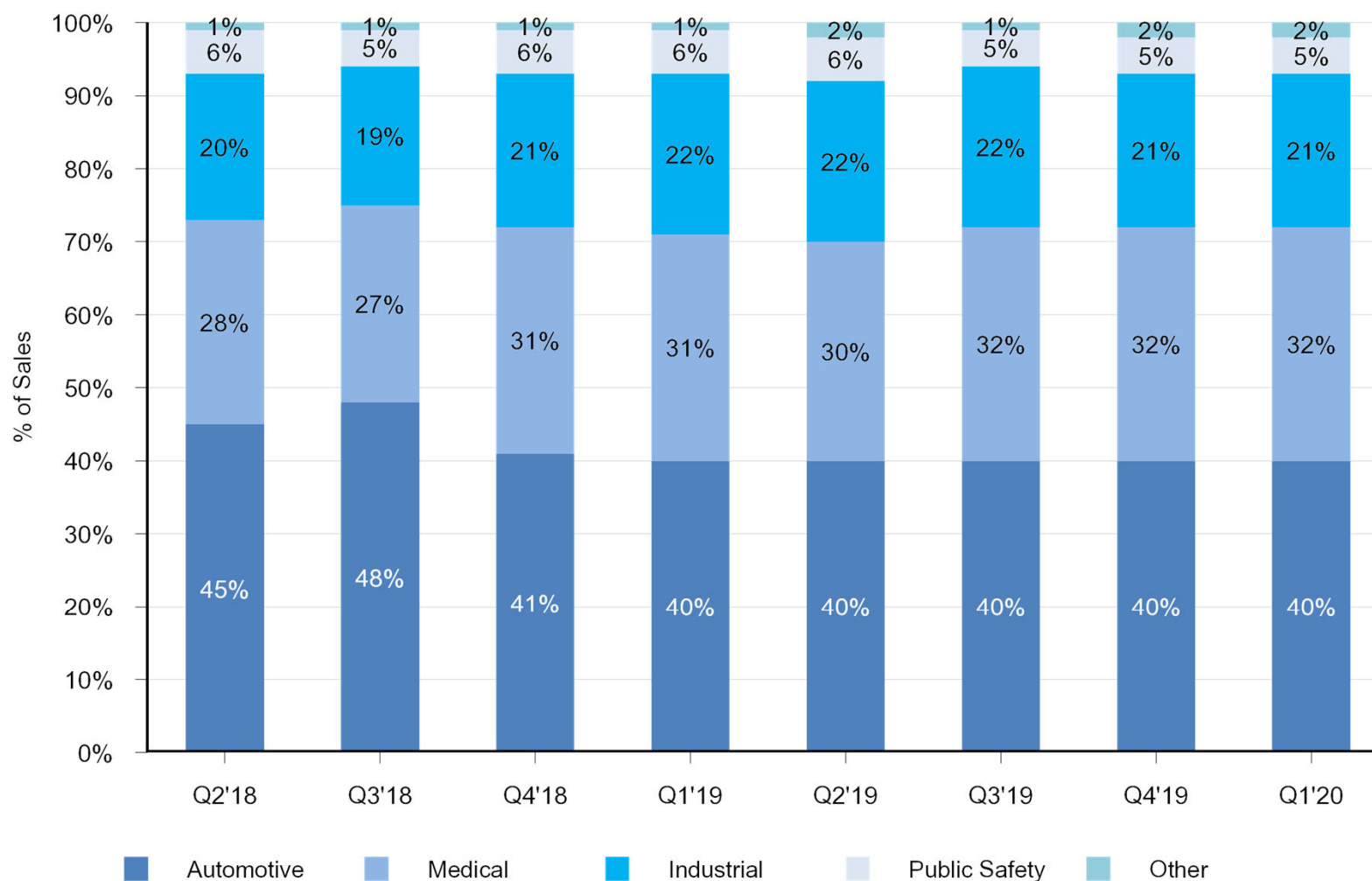
Certain statements contained within this supplementary information and any statements made during our earnings conference call today may be considered forward-looking under the Private Securities Litigation Reform Act of 1995 and are subject to risks and uncertainties including, but not limited to, successful integration of acquisitions and new operations, global economic conditions, geopolitical environment, significant reductions in volumes and order patterns from key contract customers, loss of key customers or suppliers, financial stability of key customers and suppliers, availability or cost of raw materials, impact related to tariffs and other trade barriers, and increased competitive pricing pressures. Additional cautionary statements regarding other risk factors that could have an effect on the future performance of Kimball Electronics, Inc. (the “Company”) are contained in the Company’s Annual Report on Form 10-K for the fiscal year ended June 30, 2019, our earnings release, and other filings with the Securities and Exchange Commission (the “SEC”).

This supplementary information contains non-GAAP financial measures. A non-GAAP financial measure is a numerical measure of a company’s financial performance that excludes or includes amounts so as to be different than the most directly comparable measure calculated and presented in accordance with Generally Accepted Accounting Principles (GAAP) in the United States in the statement of income, statement of comprehensive income, balance sheet, statement of cash flows, or statement of Share Owners’ equity of the company. The non-GAAP financial measures contained herein include Adjusted Operating Income, Adjusted Net Income, Adjusted EBITDA, and Return on Invested Capital (ROIC), which have been adjusted for proceeds from lawsuit settlements and adjustments to provision for income taxes due to the U.S. Tax Cuts and Jobs Act (“Tax Reform”) enacted in December 2017. Management believes it is useful for investors to understand how its core operations performed without the effects of the lawsuit proceeds and adjustments to provision for income taxes due to Tax Reform. Excluding these amounts allows investors to meaningfully trend, analyze, and benchmark the performance of the Company’s core operations. Many of the Company’s internal performance measures that management uses to make certain operating decisions use these and other non-GAAP measures to enable meaningful trending of core operating metrics.

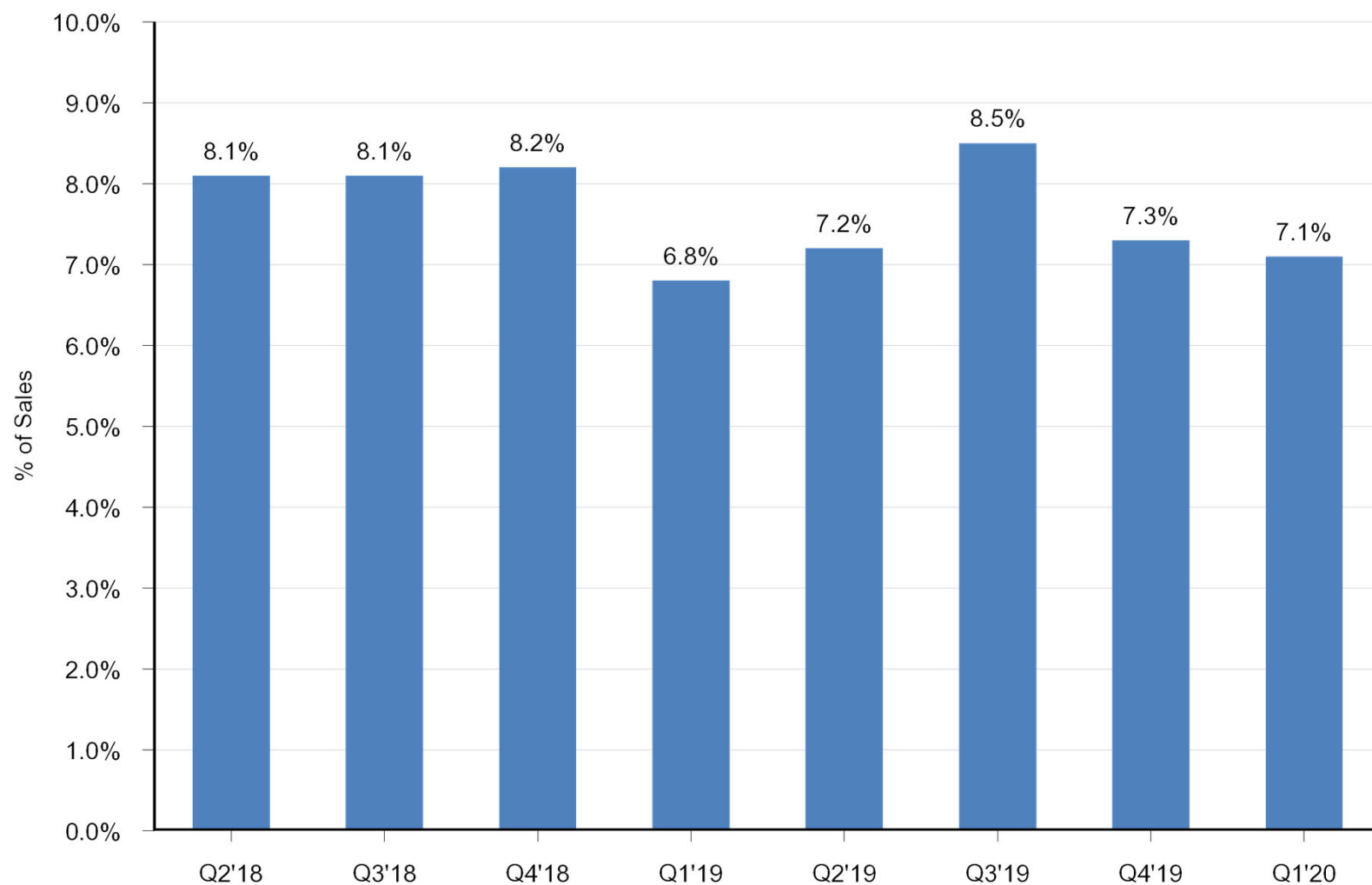
Net Sales



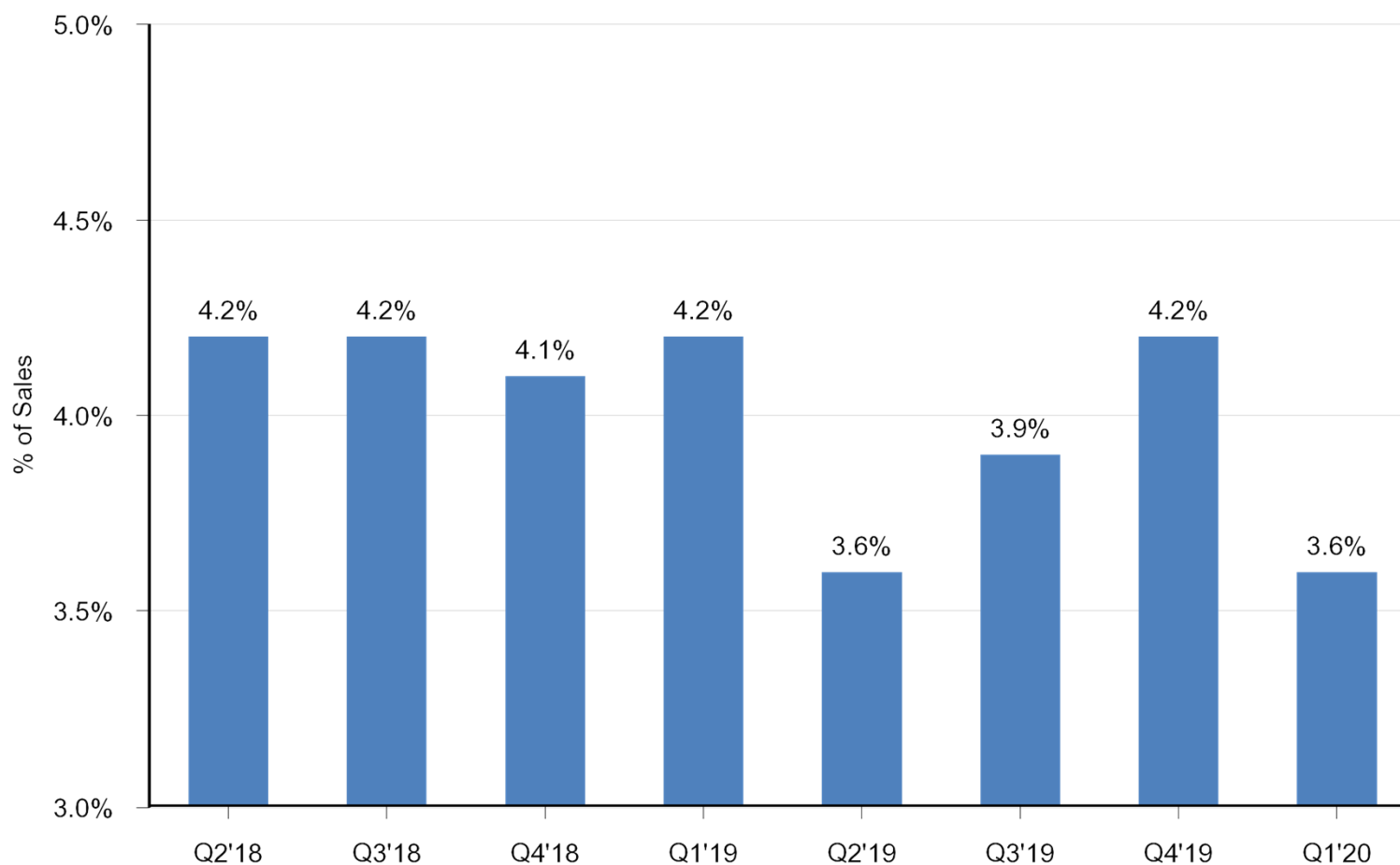
Net Sales Mix by Vertical Market



Gross Margin %



Selling & Administrative Expense (%) (Unaudited)



Adjusted Operating Income⁽¹⁾⁽²⁾

(Excludes lawsuit proceeds)

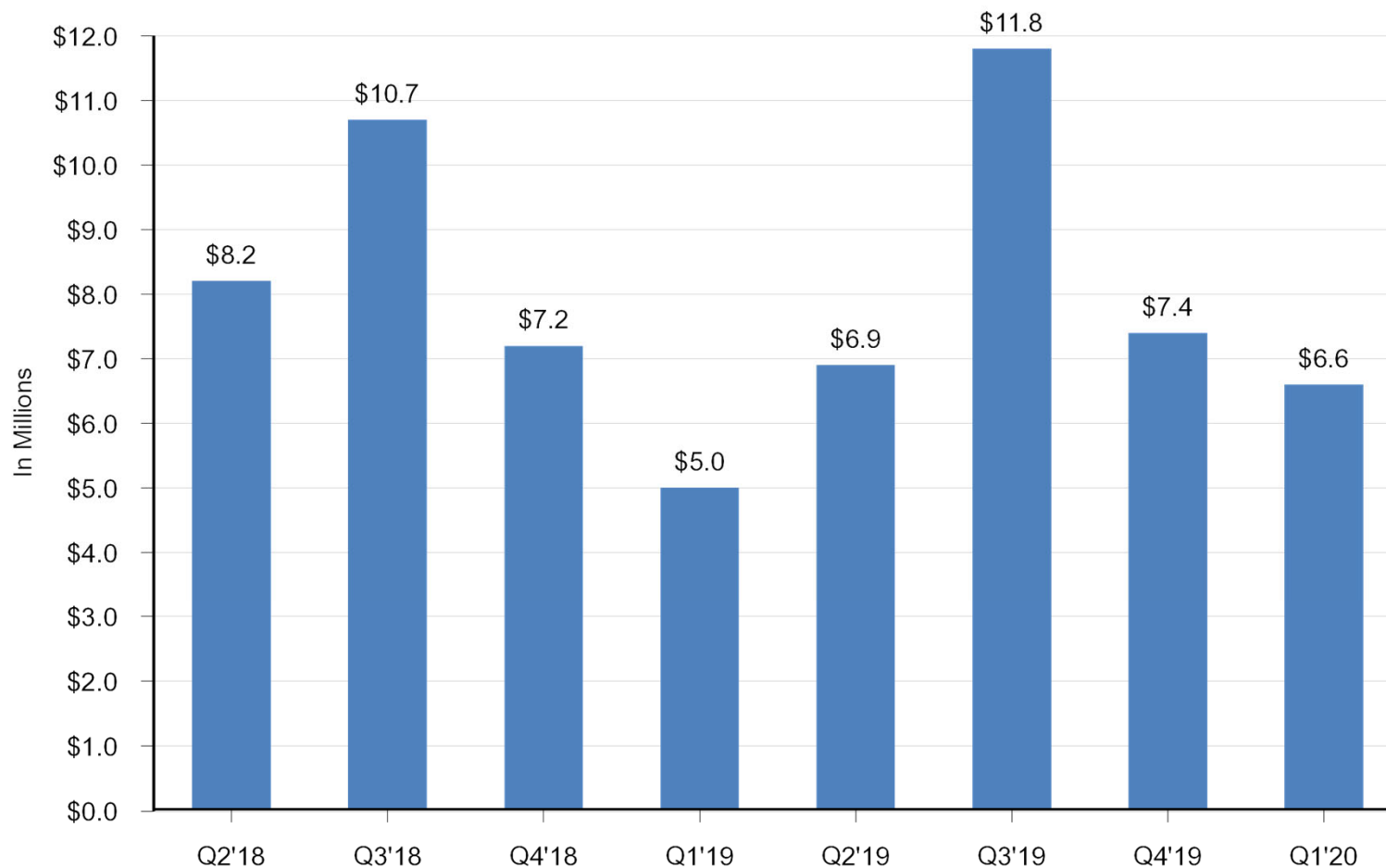


(1) Adjusted Operating Income is a Non-GAAP measure – refer to Reconciliation of Non-GAAP Results on the final slide of this supplementary information.

(2) Prior period amounts denoted by * have been restated to reflect retrospective adoption of new accounting guidance on improving the presentation of net periodic pension cost and net periodic postretirement benefit cost.

Adjusted Net Income⁽¹⁾

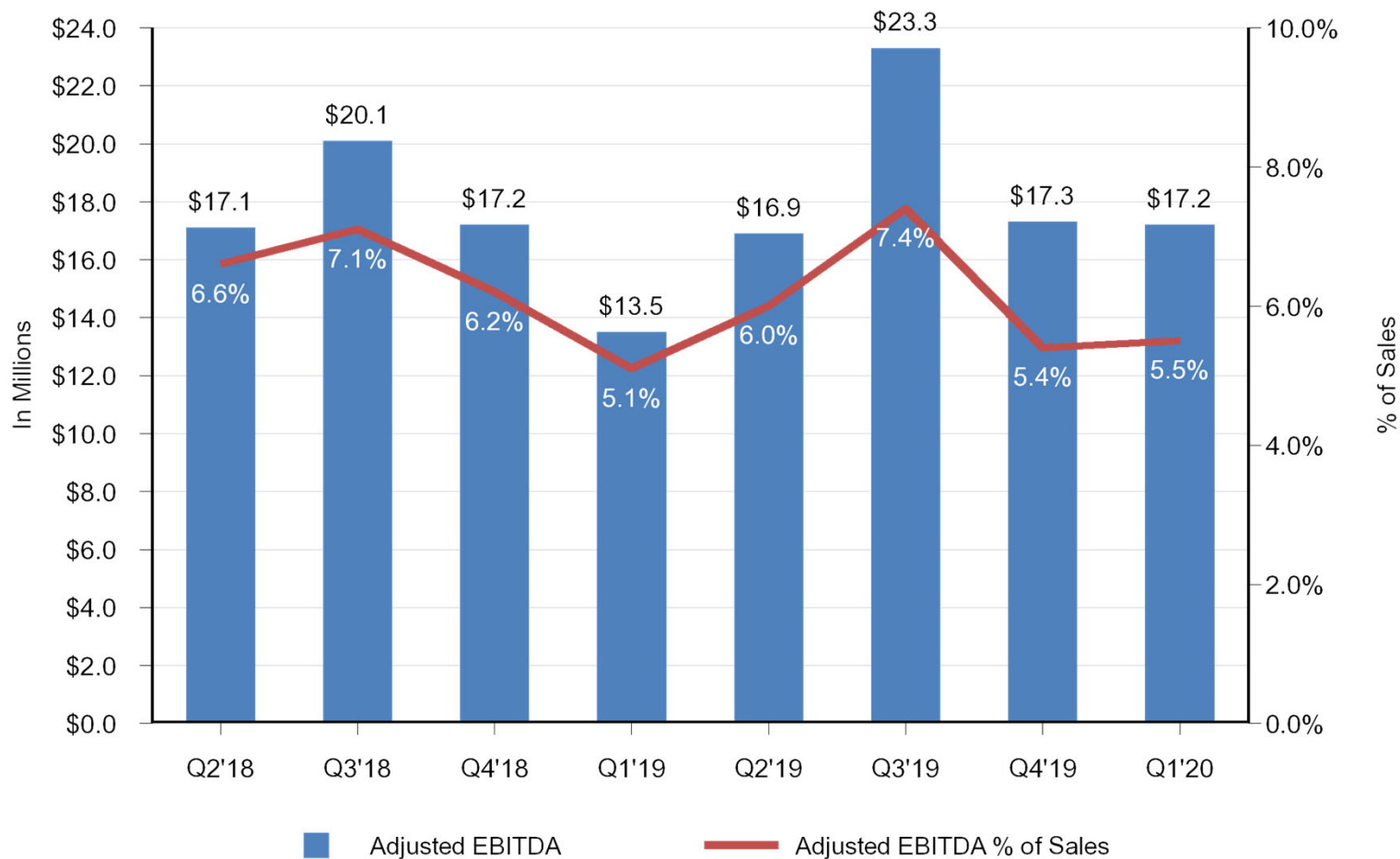
(Excludes lawsuit proceeds and adjustments to provision for income taxes due to Tax Reform)



(1) Adjusted Net Income is a Non-GAAP measure – refer to Reconciliation of Non-GAAP Results on the final slide of this supplementary information.

Adjusted EBITDA⁽¹⁾

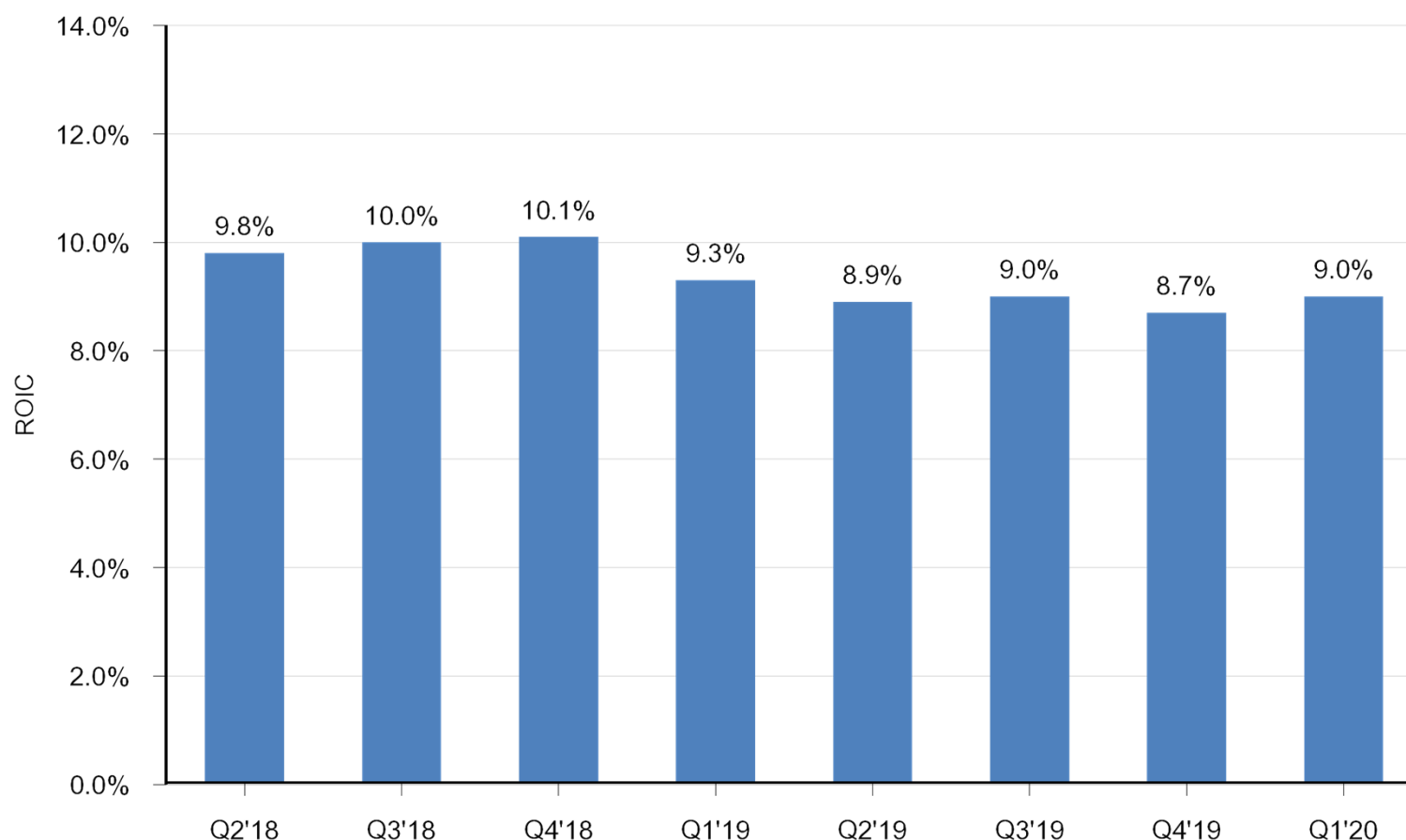
(Excludes lawsuit proceeds)



(1) Adjusted EBITDA is a Non-GAAP measure - refer to Reconciliation of Non-GAAP Results on the final slide of this supplementary information.

Return on Invested Capital⁽¹⁾⁽²⁾⁽³⁾

(Excludes lawsuit proceeds)

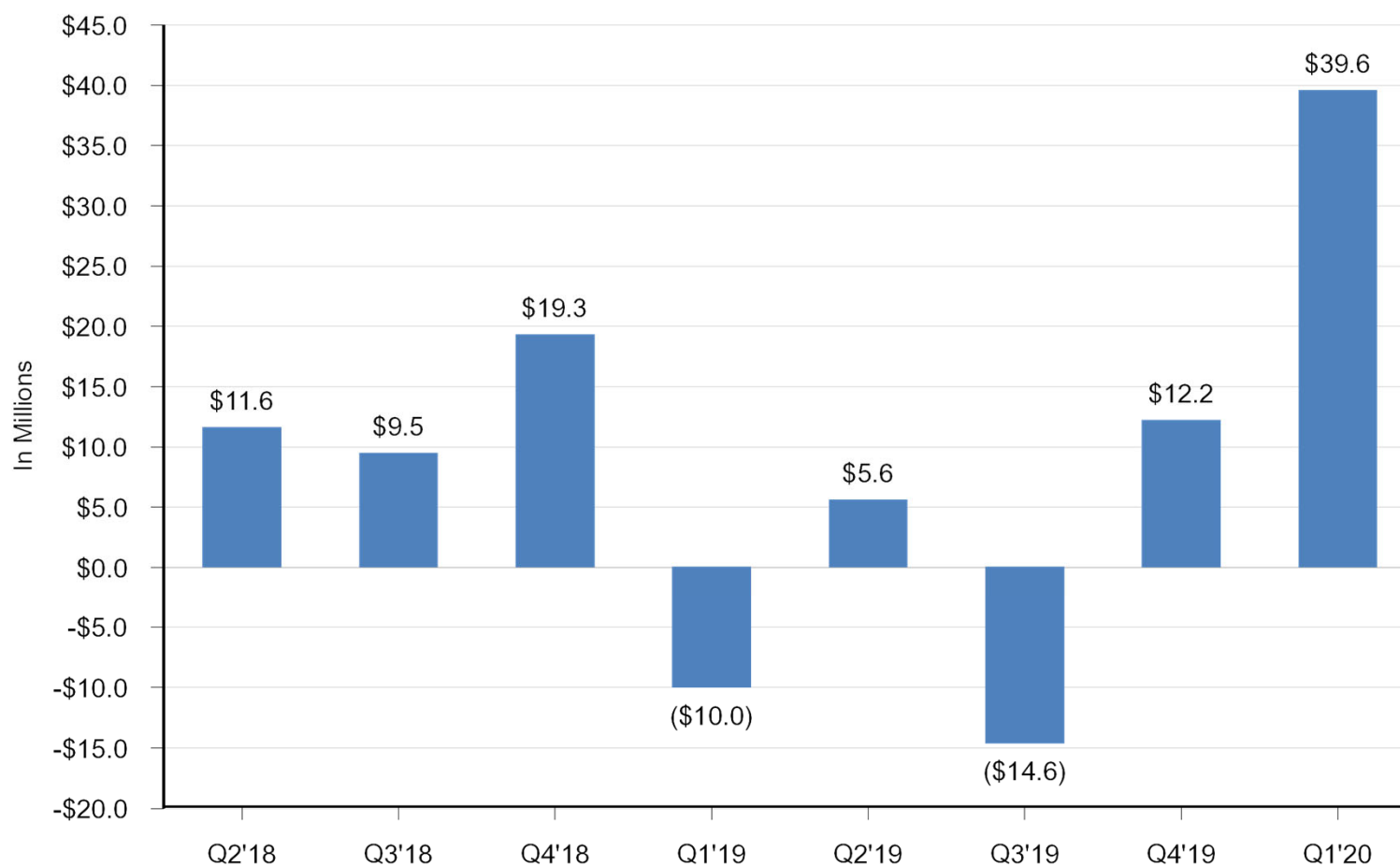


(1) We define ROIC as after-tax adjusted operating income for the trailing twelve months divided by average invested capital for the last five quarters.

(2) Prior period amounts have been restated to reflect our calculation change of ROIC from after-tax annualized adjusted operating income divided by average invested capital and to reflect the retrospective adoption of new accounting guidance on improving the presentation of net periodic pension cost and net periodic postretirement benefit cost.

(3) ROIC is a Non-GAAP measure - refer to Reconciliation of Non-GAAP Results on the final slide of this supplementary information.

Operating Cash Flow



Capital Expenditures and Depreciation & Amortization⁽¹⁾



(1) Capital Expenditures include purchases of capitalized software.

Reconciliation of Non-GAAP Results

(Unaudited)	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20
Operating Income, as reported ⁽¹⁾	\$ 10,119	\$ 11,130	\$ 11,266	\$ 7,032	\$ 10,212	\$ 14,497	\$ 10,319	\$ 11,115
Less: Lawsuit Proceeds	—	—	—	92	—	—	215	—
Adjusted Operating Income ⁽¹⁾	\$ 10,119	\$ 11,130	\$ 11,266	\$ 6,940	\$ 10,212	\$ 14,497	\$ 10,104	\$ 11,115
Net Income (Loss), as reported	\$ (8,347)	\$ 10,835	\$ 5,784	\$ 5,069	\$ 7,115	\$ 11,849	\$ 7,525	\$ 6,598
Add: Tax Adjustments from Tax Reform	16,580	(130)	1,409	—	(251)	—	—	—
Less: Lawsuit Proceeds	—	—	—	70	—	—	163	—
Adjusted Net Income	\$ 8,233	\$ 10,705	\$ 7,193	\$ 4,999	\$ 6,864	\$ 11,849	\$ 7,362	\$ 6,598
Adjusted Net Income	\$ 8,233	\$ 10,705	\$ 7,193	\$ 4,999	\$ 6,864	\$ 11,849	\$ 7,362	\$ 6,598
Add Interest, net	95	126	135	383	1,073	1,146	1,405	1,190
Add Depreciation & Amortization	6,386	6,824	6,797	6,755	7,252	7,480	7,386	7,312
Add Taxes	2,353	2,424	3,032	1,387	1,755	2,825	1,137	2,115
Adjusted EBITDA	\$ 17,067	\$ 20,079	\$ 17,157	\$ 13,524	\$ 16,944	\$ 23,300	\$ 17,290	\$ 17,215
Operating Income (GAAP) (TTM) ⁽¹⁾⁽³⁾	\$ 37,515	\$ 39,177	\$ 42,038	\$ 39,547	\$ 39,640	\$ 43,007	\$ 42,060	\$ 46,143
Less: Lawsuit Proceeds (TTM)	\$ —	\$ —	\$ —	\$ 92	\$ 92	\$ 92	\$ 307	\$ 215
Adj. Operating Income (non-GAAP) (TTM) ⁽¹⁾⁽³⁾	\$ 37,515	\$ 39,177	\$ 42,038	\$ 39,455	\$ 39,548	\$ 42,915	\$ 41,753	\$ 45,928
Tax Effect (TTM) ⁽¹⁾⁽³⁾	\$ 7,269	\$ 7,642	\$ 9,715	\$ 9,152	\$ 8,982	\$ 9,718	\$ 7,729	\$ 8,920
After-Tax Adj. Operating Income (TTM) ⁽¹⁾⁽³⁾	\$ 30,246	\$ 31,535	\$ 32,323	\$ 30,303	\$ 30,566	\$ 33,197	\$ 34,024	\$ 37,008
Average Invested Capital ⁽²⁾⁽³⁾	\$ 308,339	\$ 315,751	\$ 319,074	\$ 326,168	\$ 342,408	\$ 366,995	\$ 390,528	\$ 411,735
ROIC ⁽¹⁾⁽³⁾	9.8%	10.0%	10.1%	9.3%	8.9%	9.0%	8.7%	9.0%

(1) Prior period amounts have been restated to reflect the retrospective adoption of new accounting guidance in Q1'19 on improving the presentation of net periodic pension cost and net periodic postretirement benefit cost.

(2) Average Invested Capital is computed using the Share Owners equity plus current and non-current debt less cash and cash equivalents averaged for the last five quarters.

(3) Prior period amounts have been restated to reflect our calculation change of ROIC in Q1'19 from after-tax annualized adjusted operating income divided by average invested capital to after-tax adjusted operating income for the trailing twelve months (TTM) divided by average invested capital for the last five quarters.