

KIMBALL ELECTRONICS REPORTS Q4 RESULTS WITH SOLID FINISH TO THE FISCAL YEAR; COMPANY PROVIDES GUIDANCE FOR FISCAL 2026

JASPER, Ind., August 13, 2025 -- (BUSINESS WIRE) -- Kimball Electronics, Inc. (Nasdaq: KE) today announced financial results for the fourth quarter and fiscal year ended June 30, 2025.

"I'm encouraged by the results for the fourth quarter and solid finish to the fiscal year. Q4 came in better than expected, as sales increased sequentially, margins improved, and working capital management drove our sixth consecutive quarter of positive cash flow which was used to pay down debt. Our balance sheet is now in a position of competitive strength with ample liquidity to weather an unpredictable environment, while providing dry powder for opportunistic investments.

In total, fiscal 2025 was a year of 'controlling what we could control'. I'm proud of our team as we made significant progress positioning the Company for a return to profitable growth with a record number of wins for future business, adjusting the cost structure and aligning the portfolio to demand trends, and intensifying our focus as a medical CMO. We expect fiscal 2026 to be another step forward in the journey which will unfold over time."

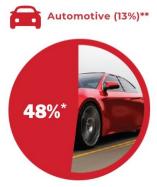
Richard D. Phillips
Chief Executive Officer

Fourth Quarter 2025 Highlights

- Net sales totaled \$380.5 million, a 2% sequential increase compared to Q3
- Operating income of \$16.5 million, or 4.3% of net sales
- Adjusted operating income of \$19.6 million, or 5.2% of net sales
- Inventory of \$273.5 million, a reduction of \$23.1 million in the quarter
- Cash generated from operating activities of \$78.1 million, the sixth consecutive quarter of positive cash flow
- Borrowings on credit facilities of \$147.5 million, a \$31.3 million decrease from Q3
- Cash and cash equivalents of \$88.8 million and borrowing capacity of \$291.7 million
- Cash Conversion Days of 85, the lowest result in three years
- Invested \$3.0 million to repurchase
 162,000 shares of common stock

Net Sales By Vertical Market For The Fourth Quarter Of Fiscal 2025

Sales in the medical vertical market increased 5% compared to the fourth quarter of fiscal 2024, while sales in automotive decreased 13% and industrial, excluding Automation, Test and Measurement, decreased 12%.



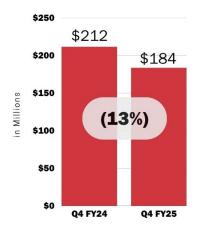
- · Electronic Power Steering
- Body Controls
- Automated Driver Assist Systems
- Electronic Braking Systems

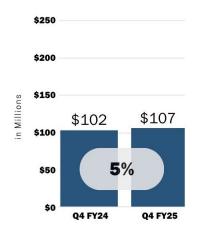


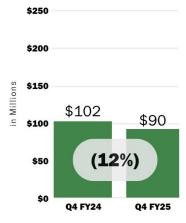
- Sleep Therapy and Respiratory Care
- Image Guided Therapy
- In Vitro Diagnostics
- Drug Delivery
- AED
- Patient Monitoring



- Climate Controls
- Automation Controls
- Public Safety







^{*}Percentage of net sales. AT&M excluded from all amounts, percentages, and periods.

FISCAL YEAR 2025 HIGHLIGHTS

- Net sales totaled \$1,486.7 million, the third highest annual revenue total for the Company
- Operating income of \$45.5 million, or 3.1% of net sales; adjusted operating income of \$61.3 million, or 4.1% of net sales
- Inventory reduced \$64.6 million, or 19%, in the fiscal year
- Debt paid down by \$147.3 million, or 50%, year-over-year; the lowest level of debt in 3 years
- Cash generated from operating activities of \$183.9 million, a record result for annual cash flow
- Invested \$12.0 million to repurchase 653,000 shares of common stock

^{**}Percentage changes compared to Q4 of fiscal 2024.

"Fiscal 2026 will be a year of transition. We expect modest top line growth in our medical and industrial businesses, but it will be offset by a decline in automotive, with a full year impact from the loss of the braking program in Reynosa. Margins are estimated to be in line with FY25, but it's important to note that when top line growth returns, enhancements to our cost structure should support margin improvement. Capital expenditures will be heavily weighted toward our new facility in Indianapolis, with the balance supporting growth, automation, and maintenance."

Jana T. Croom

Chief Financial Officer

FISCAL YEAR 2026 GUIDANCE

- Net sales of \$1,350 \$1,450 million, a 2% to 9% decrease compared to fiscal 2025
- Adjusted operating income of 4.0% 4.25% of net sales, compared to 4.1% of net sales in fiscal 2025
- Capital expenditures of \$50 \$60 million

Q4 2025 Earnings Conference Call at 10:00 AM ET on Aug 14, 2025

Dial in 877-407-8293 (or 201-689-8349)

Conference Call / Webcast

Thursday, August 14, 2025

Live Webcast:

investors.kimballelectronics.com/events-and-presentations/events

For those unable to participate in the live webcast, the call will be archived at investors.kimballelectronics.com.

Forward-Looking Statements

Certain statements contained within this release are considered forward-looking, including our guidance, under the Private Securities Litigation Reform Act of 1995. The statements may be identified by the use of words such as "expect," "should," "goal," "predict," "will," "future," "optimistic," "confident," and "believe." Undue reliance should not be placed on these forward-looking statements. These statements are based on current expectations of future events and thus are inherently subject to uncertainty. If underlying assumptions prove inaccurate or known or unknown risks or uncertainties materialize, actual results could vary materially from our expectations and projections. These forward-looking statements are subject to risks and uncertainties including, without limitation, global economic conditions, geopolitical environment and conflicts such as the war in Ukraine, global health emergencies, availability or cost of raw materials and components, tariffs and other trade barriers, foreign exchange rate fluctuations, and our ability to convert new business opportunities into customers and revenue. Additional cautionary statements regarding other risk factors that could have an effect on the future performance of the company are contained in its Annual Report on Form 10-K for the year ended June 30, 2024.

Non-GAAP Financial Measures

This press release contains non-GAAP financial measures. The non-GAAP financial measures contained herein include constant currency growth, net sales excluding Automation, Test & Measurement, adjusted selling and administrative expenses, adjusted operating income, adjusted net income, adjusted diluted EPS, and ROIC. Reconciliations of the reported GAAP numbers to these non-GAAP financial measures are included in the Reconciliation of Non-GAAP Financial Measures section below. Management believes these measures are useful and allow investors to meaningfully trend, analyze, and benchmark the performance of the company's core operations. The company's non-GAAP financial measures are not necessarily comparable to non-GAAP information used by other companies.

About Kimball Electronics, Inc.

Kimball Electronics is a global, multifaceted manufacturer offering Electronics Manufacturing Services (EMS) and Contract Manufacturing Organization (CMO) solutions to customers around the world. From our operations in the United States, China, Mexico, Poland, Romania, and Thailand, our teams are proud to provide manufacturing services for a variety of industries. Recognized for a reputation of excellence, we are committed to a high-performance culture that values quality, reliability, value, speed, and ethical behavior. Kimball Electronics, Inc. (Nasdaq: KE) is headquartered in Jasper, Indiana.

To learn more about Kimball Electronics, visit www.kimballelectronics.com.

Lasting relationships. Global success.



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Financial highlights for the fourth quarter and fiscal year ended June 30, 2025 are as follows:

	Three Mo	Ended		Fiscal Ye	ear Ended			
	 June 30,				Jun	e 30,		
(Amounts in Thousands, except EPS)	2025		2024	2025			2024	
Net Sales	\$ 380,472	\$	430,158	\$ 1	\$ 1,486,727		,714,510	
Operating Income	\$ 16,474	\$	19,608	\$	45,535	\$	49,277	
Adjusted Operating Income (non-GAAP) (1)	\$ 19,638	\$	22,694	\$	61,267	\$	81,496	
Operating Income %	4.3% 4.6%		4.6%	3.1%			2.9%	
Adjusted Operating Income (non-GAAP) %	5.2% 5.3%		5.3%	4.1%			4.8%	
Net Income	\$ 6,581	\$	7,543	\$	16,984	\$	20,511	
Adjusted Net Income (non-GAAP) (1)	\$ 8,438	\$	9,688	\$	28,156	\$	41,295	
Diluted EPS	\$ 0.26	\$	0.30	\$	0.68	\$	0.81	
Adjusted Diluted EPS (non-GAAP) (1)	\$ 0.34	\$	0.38	\$	1.12	\$	1.64	

⁽¹⁾ Beginning in the first quarter of fiscal year 2025, adjusted results exclude stock compensation expense. Prior reported periods have been revised accordingly. A reconciliation of GAAP and non-GAAP financial measures is included below.

Net Sales by Vertical Market for Q4 and Full Year Fiscal 2025:

	ті		nths Ended e 30,	t e		ı	Fiscal Year Ended June 30,						
(Amounts in Millions)	2025	*	2024	*	Percent Change	2025	*	2024	*	Percent Change			
Automotive	\$ 183.7	48%	\$ 211.7	49%	(13)%	\$ 737.9	49%	\$ 826.4	48%	(11)%			
Medical	107.2	28%	102.2	24%	5%	396.2	27%	425.7	25%	(7)%			
Industrial excluding AT&M (1)	89.6	24%	101.5	24%	(12)%	350.5	24%	416.7	24%	(16)%			
Net Sales excluding AT&M (1)	\$ 380.5	100%	\$ 415.4	97%	(8)%	\$1,484.6	100%	\$1,668.8	97%	(11)%			
AT&M (1)	_	—%	14.8	3%	(100)%	2.1	—%	45.7	3%	(95)%			
Total Net Sales	\$ 380.5	100%	\$ 430.2	100%	(12)%	\$1,486.7	100%	\$1,714.5	100%	(13)%			

^{*} As a percent of Total Net Sales

⁽¹⁾ Sales from our Automation, Test, and Measurement business (AT&M), which was divested effective July 31, 2024, were previously included in the Industrial vertical

⁻ Automotive includes electronic power steering, body controls, automated driver assist systems, and electronic braking systems

⁻ Medical includes sleep therapy and respiratory care, image guided therapy, in vitro diagnostics, drug delivery, AED, and patient monitoring

⁻ Industrial includes climate controls, automation controls, and public safety

Condensed Consolidated Statements of Income

(Unaudited)	Three Months Ended						
(Amounts in Thousands, except Per Share Data)		June 30, 2025 Ju					
Net Sales	\$	380,472	100.0%	\$	430,158	100.0%	
Cost of Sales		349,991	92.0%		393,420	91.5%	
Gross Profit		30,481	8.0%		36,738	8.5%	
Selling and Administrative Expenses		13,163	3.5%		15,890	3.6%	
Restructuring Expense		1,971	0.5%		764	0.2%	
Asset Impairment (Gain on Disposal)		(1,127)	(0.3)%		476	0.1%	
Operating Income		16,474	4.3%		19,608	4.6%	
Interest Income		196	0.1%		155	—%	
Interest Expense		(2,776)	(0.7)%		(5,380)	(1.3)%	
Non-Operating Income (Expense), net		(1,177)	(0.4)%		(918)	(0.2)%	
Other Income (Expense), net		(3,757)	(1.0)%		(6,143)	(1.5)%	
Income Before Taxes on Income		12,717	3.3%		13,465	3.1%	
Provision for Income Taxes		6,136	1.6%		5,922	1.3%	
Net Income	\$	6,581	1.7%	\$	7,543	1.8%	
Earnings Per Share of Common Stock:							
Basic	\$	0.27		\$	0.30		
Diluted	\$	0.26		\$	0.30		
Average Number of Shares Outstanding:	*	0.20		Ψ	0.00		
Basic		24,552			25,064		
Diluted		24,840			25,246		
Bilded		24,040			20,240		
(Unaudited)			Fiscal Ye	ar E	nded		
(Amounts in Thousands, except Per Share Data)	_	June 30,	-		June 30,		
(Amounts in Thousands, except Per Share Data) Net Sales	\$	June 30, 1,486,727	2025 100.0%	\$	June 30, 2	2024 100.0%	
	\$		-	\$			
Net Sales	\$	1,486,727	100.0%	\$	1,714,510	100.0%	
Net Sales Cost of Sales	\$	1,486,727 1,382,323	100.0% 93.0%	\$	1,714,510 1,574,253	100.0% 91.8%	
Net Sales Cost of Sales Gross Profit	\$	1,486,727 1,382,323 104,404	100.0% 93.0% 7.0%	\$	1,714,510 1,574,253 140,257	100.0% 91.8% 8.2%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses	\$	1,486,727 1,382,323 104,404	100.0% 93.0% 7.0% 3.4%	\$	1,714,510 1,574,253 140,257 66,626	100.0% 91.8% 8.2% 4.0%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income)	\$	1,486,727 1,382,323 104,404 50,270	100.0% 93.0% 7.0% 3.4% —%	\$	1,714,510 1,574,253 140,257 66,626 (892)	100.0% 91.8% 8.2% 4.0% (0.1)%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense	\$	1,486,727 1,382,323 104,404 50,270	100.0% 93.0% 7.0% 3.4% —% 0.7%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment	\$	1,486,727 1,382,323 104,404 50,270 — 10,990	100.0% 93.0% 7.0% 3.4% —% 0.7% —%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal)	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391)	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)% 3.1% 0.1%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% —%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745)	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)% 3.1% 0.1% (1.0)%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839)	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% —% (1.3)%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332)	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)% 3.1% 0.1% (1.0)% (0.4)%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877)	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% —% (1.3)% —%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306)	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078)	100.0% 91.8% 8.2% 4.0% (0.1)% 0.3% 1.0% 2.9% —% (1.3)% —%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229	100.0% 93.0% 7.0% 3.4% —% 0.7% —% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% —% (1.3)% —% (1.4)% 1.5%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes		1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%		1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes Net Income		1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%		1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes Net Income Earnings Per Share of Common Stock:	\$	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245 16,984	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688 20,511	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes Net Income Earnings Per Share of Common Stock: Basic	<u>\$</u>	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245 16,984 0.68	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688 20,511	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes Net Income Earnings Per Share of Common Stock: Basic Diluted	<u>\$</u>	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245 16,984 0.68	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688 20,511	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	
Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision for Income Taxes Net Income Earnings Per Share of Common Stock: Basic Diluted Average Number of Shares Outstanding:	<u>\$</u>	1,486,727 1,382,323 104,404 50,270 — 10,990 — (2,391) 45,535 771 (14,745) (5,332) (19,306) 26,229 9,245 16,984 0.68 0.68	100.0% 93.0% 7.0% 3.4%% 0.7%% (0.2)% 3.1% 0.1% (1.0)% (0.4)% (1.3)% 1.8% 0.7%	\$	1,714,510 1,574,253 140,257 66,626 (892) 2,386 5,820 17,040 49,277 638 (22,839) (1,877) (24,078) 25,199 4,688 20,511	100.0% 91.8% 8.2% 4.0% (0.1)% 0.1% 0.3% 1.0% 2.9% -% (1.3)% -% (1.4)% 1.5% 0.3%	

4	Candancad	Consolidate	d Statemente	of Cash Flows
L	Concensea	Consolidate	o Siatements	Of Cash Flows

Fiscal Year Ended

(Unaudited)	June	e 30,	
(Amounts in Thousands)	2025		2024
Net Cash Flow provided by Operating Activities	\$ 183,937	\$	73,217
Net Cash Flow used for Investing Activities	(14,700)		(46,521)
Net Cash Flow (used for) provided by Financing Activities	(160,874)		8,974
Effect of Exchange Rate Change on Cash, Cash Equivalents, and Restricted Cash	2,325		(755)
Net Increase in Cash, Cash Equivalents, and Restricted Cash	10,688		34,915
Cash, Cash Equivalents, and Restricted Cash at Beginning of Period	78,779		43,864
Cash, Cash Equivalents, and Restricted Cash at End of Period	\$ 89,467	\$	78,779

	(Unaudited)
Condensed Consolidated Balance Sheets	June 30,
(Amounts in Thousands)	2025
ASSETS	· · · · · · · · · · · · · · · · · · ·

Condensed Consolidated Balance Sheets (Amounts in Thousands)	 June 30, 2025		June 30, 2024	
ASSETS				
Cash and cash equivalents	\$ 88,781	\$	77,965	
Receivables, net	222,623		282,336	
Contract assets	71,812		76,320	
Inventories	273,500		338,116	
Prepaid expenses and other current assets	36,027		44,682	
Assets held for sale	6,861		27,587	
Property and Equipment, net	264,804		269,659	
Goodwill	6,191		6,191	
Other Intangible Assets, net	2,427		2,994	
Other Assets, net	104,286		82,069	
Total Assets	\$ 1,077,312	\$	1,207,919	

LIABILITIES AND SHARE OWNERS' EQUITY

Current portion of long-term debt	\$ 17,400	\$ 59,837
Accounts payable	218,805	213,551
Advances from customers	35,867	30,151
Accrued expenses	46,489	63,189
Liabilities held for sale	_	8,594
Long-term debt, less current portion	129,650	235,000
Long-term income taxes payable	_	3,255
Other long-term liabilities	59,217	53,881
Share Owners' Equity	569,884	 540,461
Total Liabilities and Share Owners' Equity	\$ 1,077,312	\$ 1,207,919

Other Financial Metrics

(Unaudited)

(Amounts in Millions, except CCD)

At or For the Three Months Ended

	 I hree Months Ended									
	June 30, 2025		March 31, 2025		June 30, 2024					
Depreciation and Amortization	\$ 9.6	\$	9.2	\$	9.5					
Cash Conversion Days (CCD) (1)	85		99		100					
Open Orders (2)	\$ 702	\$	642	\$	714					

- (1) Cash Conversion Days ("CCD") are calculated as the sum of Days Sales Outstanding plus Contract Asset Days plus Production Days Supply on Hand less Accounts Payable Days and less Advances from Customers Days. CCD, or a similar metric, is used in our industry and by our management to measure the efficiency of managing working capital.
- (2) Open Orders are the aggregate sales price of production pursuant to unfulfilled customer orders.

Select Financial Results of Automation, Test and Measurement

(Unaudited)

(Amounts in Millions)

	Three Months Ended			Fiscal Year Ended				
	 June 30,				June 30,			
	 2025		2024		2025		2024	
Net Sales	\$ 	\$	14.8	\$	2.1	\$	45.7	
Operating Income (Loss) (1)	\$ 1.1	\$	2.0	\$	2.0	\$	(22.2)	

(1) Includes gain on sale of \$1.1 million for the three months ended June 30, 2025 and \$2.4 million for fiscal year 2025 following the close of the sale on July 31, 2024. Includes goodwill impairment of \$5.8 million and asset impairment of \$17.0 million for the year ended June 30, 2024. Each period also includes allocated corporate overhead expenses.

Reconciliation of Non-GAAP Financial Measures

Average Invested Capital (1)

ROIC

(Unaudited, Amounts in Thousands, except Per Share Data)

(Shadanda, Ambanto III Priododnas, Oxoope For Gharo Bala)		Three Months Ended June 30,		Fiscal Ye		nded	
		2025	,	2024	 2025	,	2024
Net Sales Growth (vs. same period in prior year)		(12)%		(13)%	(13)%		(6)%
Foreign Currency Exchange Impact		1%		—%	1%		—%
Constant Currency Growth		(13)%		(13)%	(14)%		(6)%
Selling and Administrative Expenses, as reported	\$	13,163	\$	15,890	\$ 50,270	\$	66,626
Stock Compensation Expense		(1,991)		(1,750)	(6,519)		(7,185)
SERP		(329)		(96)	(614)		(680)
Adjusted Selling and Administrative Expenses	\$	10,843	\$	14,044	\$ 43,137	\$	58,761
Operating Income, as reported	\$	16,474	\$	19,608	\$ 45,535	\$	49,277
Stock Compensation Expense		1,991		1,750	6,519		7,185
SERP		329		96	614		680
Legal Settlements (Recovery)		_		_	_		(892)
Restructuring Expense		1,971		764	10,990		2,386
Goodwill Impairment		_		_	_		5,820
Asset Impairment (Gain on Disposal)		(1,127)		476	 (2,391)		17,040
Adjusted Operating Income	\$	19,638	\$	22,694	\$ 61,267	\$	81,496
Net Income, as reported	\$	6,581	\$	7,543	\$ 16,984	\$	20,511
Stock Compensation Expense, After-Tax		1,510		1,327	4,944		5,449
Legal Settlements (Recovery), After-Tax		_		_	_		(676)
Restructuring Expense, After-Tax		1,474		580	8,314		1,810
Goodwill Impairment, After-Tax		_		_	_		4,414
Asset Impairment (Gain on Disposal), After-Tax		(1,127)		238	(2,086)		9,787
Adjusted Net Income	\$	8,438	\$	9,688	\$ 28,156	\$	41,295
Diluted Earnings per Share, as reported	\$	0.26	\$	0.30	\$ 0.68	\$	0.81
Stock Compensation Expense		0.06		0.05	0.19		0.22
Legal Settlements (Recovery)		_		_	_		(0.03)
Restructuring Expense		0.06		0.02	0.33		0.07
Goodwill Impairment		_		_	_		0.18
Asset Impairment (Gain on Disposal)		(0.04)		0.01	 (80.0)		0.39
Adjusted Diluted Earnings per Share	\$	0.34	\$	0.38	\$ 1.12	\$	1.64
		Fiscal Ye	ear Ei ie 30,				
		2025	ic 00,	2024			
Operating Income	\$	45,535	\$	49,277			
Goodwill Impairment	•	_	·	5,820			
SERP		614		680			
Restructuring Expense		10,990		2,386			
Asset Impairment (Gain on Disposal)		(2,391)		17,040			
Legal Settlements (Recovery)		_		(892)			
Stock Compensation Expense		6,519		7,185			
Adjusted Operating Income (non-GAAP)	\$	61,267	\$	81,496			
Tax Effect		24,508		17,297			
After-tax Adjusted Operating Income	\$	36,759	\$	64,199			
A 1 (10 11 (1)	•	000 111	•	=00.000			

⁽¹⁾ Average invested capital is computed using Share Owners' equity plus current and non-current debt less cash and cash equivalents averaged for the last five quarters.

693,144

5.3%

782,093

8.2%