

KIMBALL ELECTRONICS REPORTS Q3 RESULTS AND REITERATES GUIDANCE FOR FISCAL 2025 WITH SALES AND OPERATING INCOME EXPECTED AT HIGH-END OF RANGE; COMPANY ADDS NEW FACILITY TO SUPPORT STRATEGY TO DRIVE GROWTH IN THE MEDICAL CMO

JASPER, Ind., May 6, 2025 -- (BUSINESS WIRE) -- Kimball Electronics, Inc. (Nasdaq: KE) today announced financial results for the third quarter ended March 31, 2025.

"I'm proud of the results for the third quarter and our team's ability to navigate an environment of uncertainty, while focusing on what is controllable. Sales in Q3 were in line with expectations, margins improved sequentially, cash generated from operating activities was positive for the fifth consecutive quarter, and the paydown of debt continued with borrowings now 45% lower than peak levels. We have ample liquidity to weather short-term unpredictability and significant dry powder to opportunistically invest in the business.

As part of today's release, we are reiterating our guidance for fiscal 2025 with an expectation of sales and operating income at the high-end of the range, as well as, announcing the addition of a new manufacturing facility in Indianapolis focused on the medical industry. This is another step of repositioning the Company for a return to growth and expanding our medical CMO strategy."

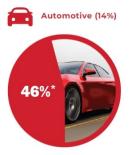
Richard D. Phillips
Chief Executive Officer

Third Quarter Fiscal 2025 Highlights

- Net sales totaled \$374.6 million
- Operating income of \$11.7 million, or 3.1% of net sales
- Adjusted operating income of 4.2%
- Inventory of \$296.6 million, a reduction of \$9.6 million from Q2
- Cash generated by operating activities of \$30.9 million, the fifth consecutive quarter of positive cash flow
- Borrowings on credit facilities of \$178.8 million, a \$26.2 million decrease from the second quarter, and down \$116 million, or 40%, in the fiscal year
- Cash and cash equivalents of \$51.4 million and borrowing capacity available of \$253.2 million
- Capital expenditures of \$4.0 million
- Invested \$3.0 million to repurchase 175,000 shares of common stock

Net Sales By Vertical Market For The Third Quarter Of Fiscal 2025

Sales in the medical vertical market increased 2% compared to the third quarter of fiscal 2024, while sales in automotive and industrial declined 14% and 15%, respectively.



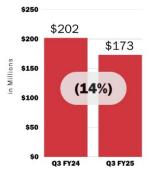
- Electronic Power Steering
- Body Controls
- Automated Driver Assist Systems
- Electronic Braking Systems

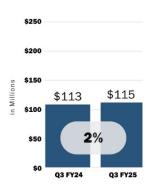


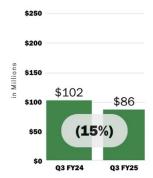
- Sleep Therapy and Respiratory Care
- Image Guided Therapy
- · In Vitro Diagnostics
- Drug Delivery
- AED
- Patient Monitoring



- Climate Controls
- · Automation Controls
- Public Safety







^{*}Percentage of net sales. AT&M excluded from all amounts, percentages, and periods.

FISCAL YEAR 2025 GUIDANCE

Q3 2025 Earnings Conference Call at 10:00 AM ET on May 7, 2025 Dial in 877-407-8293 (or 201-689-8349)

The Company expects to be at the high-end of its guidance range for both net sales and adjusted operating income. The range for net sales is \$1.40 - \$1.44 billion, while the range for adjusted operating income^(a) is 3.4% - 3.6% of net sales. Capital expenditures are estimated to be at the low-end of the guidance range of \$40 - \$50 million.

⁽a) Fiscal year 2025 guidance reflects a change in our adjusted operating income calculation beginning in fiscal year 2025, which excludes stock compensation expense. This change better aligns our presentation with others in our industry. A reconciliation of GAAP and non-GAAP financial measures is included below.

Forward-Looking Statements

Certain statements contained within this release are considered forward-looking, including our guidance, under the Private Securities Litigation Reform Act of 1995. The statements may be identified by the use of words such as "expect," "should," "goal," "predict," "will," "future," "optimistic," "confident," and "believe." Undue reliance should not be placed on these forward-looking statements. These statements are based on current expectations of future events and thus are inherently subject to uncertainty. If underlying assumptions prove inaccurate or known or unknown risks or uncertainties materialize, actual results could vary materially from our expectations and projections. These forward-looking statements are subject to risks and uncertainties including, without limitation, global economic conditions, geopolitical environment and conflicts such as the war in Ukraine, global health emergencies, availability or cost of raw materials and components, tariffs and other trade barriers, foreign exchange rate fluctuations, and our ability to convert new business opportunities into customers and revenue. Additional cautionary statements regarding other risk factors that could have an effect on the future performance of the company are contained in its Annual Report on Form 10-K for the year ended June 30, 2024.

Non-GAAP Financial Measures

This press release contains non-GAAP financial measures. The non-GAAP financial measures contained herein include constant currency growth, net sales excluding Automation, Test & Measurement, adjusted selling and administrative expenses, adjusted operating income, adjusted net income, adjusted diluted EPS, and ROIC. Reconciliations of the reported GAAP numbers to these non-GAAP financial measures are included in the Reconciliation of Non-GAAP Financial Measures section below. Management believes these measures are useful and allow investors to meaningfully trend, analyze, and benchmark the performance of the company's core operations. The company's non-GAAP financial measures are not necessarily comparable to non-GAAP information used by other companies.

About Kimball Electronics, Inc.

Kimball Electronics is a global, multifaceted manufacturer offering Electronics Manufacturing Services (EMS) and Contract Manufacturing Organization (CMO) solutions to customers around the world. From our operations in the United States, China, Mexico, Poland, Romania, and Thailand, our teams are proud to provide manufacturing services for a variety of industries. Recognized for a reputation of excellence, we are committed to a high-performance culture that values quality, reliability, value, speed, and ethical behavior. Kimball Electronics, Inc. (Nasdaq: KE) is headquartered in Jasper, Indiana.

To learn more about Kimball Electronics, visit www.kimballelectronics.com.

Conference Call / Webcast

Date: May 7, 2025

Time: 10:00 AM Eastern Time

Live Webcast: investors.kimballelectronics.com/events-and-presentations/events

Dial-In #: 877-407-8293 (or 201-689-8349)

For those unable to participate in the live webcast, the call will be archived at investors.kimballelectronics.com.

Lasting relationships. Global success.



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812.827.4151
Investor.Relations@kimballelectronics.com

Financial highlights for the third quarter and year-to-date period ended March 31, 2025 are as follows:

	Three Months Ended				Nine Mon	nths Ended		
	 March 31,				Mar	ch 31,		
(Amounts in Thousands, except EPS)	2025		2024		2025		2024	
Net Sales	\$ 374,607	\$	425,036	\$ 1	,106,255	\$ 1	,284,352	
Operating Income	\$ 11,716	\$	(6,431)	\$	29,061	\$	29,669	
Adjusted Operating Income (non-GAAP) (1)	\$ 15,706	\$	18,733	\$	41,629	\$	58,802	
Operating Income %	3.1%		(1.5)%		2.6%		2.3%	
Adjusted Operating Income (non-GAAP) %	4.2%		4.4%		3.8%		4.6%	
Net Income	\$ 3,817	\$	(6,076)	\$	10,403	\$	12,968	
Adjusted Net Income (non-GAAP) (1)	\$ 6,837	\$	9,786	\$	19,718	\$	31,607	
Diluted EPS	\$ 0.15	\$	(0.24)	\$	0.41	\$	0.51	
Adjusted Diluted EPS (non-GAAP) (1)	\$ 0.27	\$	0.39	\$	0.79	\$	1.25	

⁽¹⁾ Beginning in the first quarter of fiscal year 2025, adjusted results exclude stock compensation expense. Prior reported periods have been revised accordingly. A reconciliation of GAAP and non-GAAP financial measures is included below.

Net Sales by Vertical Market for Q3 Fiscal 2025:

	Three Months Ended March 31,					N				
(Amounts in Millions)	2025	*	2024	*	Percent Change	2025	*	2024	*	Percent Change
Automotive	\$ 173.1	46%	\$ 202.0	47%	(14)%	\$ 554.3	50%	\$ 614.7	48%	(10)%
Medical	115.2	31%	113.0	27%	2%	288.9	26%	323.5	25%	(11)%
Industrial excluding AT&M (1)	86.3	23%	101.9	24%	(15)%	261.0	24%	315.3	25%	(17)%
Net Sales excluding AT&M (1)	\$ 374.6	100%	\$ 416.9	98%	(10)%	\$1,104.2	100%	\$1,253.5	98%	(12)%
AT&M (1)	_	—%	8.1	2%	(100)%	2.1	—%	30.9	2%	(93)%
Total Net Sales	\$ 374.6	100%	\$ 425.0	100%	(12)%	\$1,106.3	100%	\$1,284.4	100%	(14)%

^{*} As a percent of Total Net Sales

⁽¹⁾ Sales from our Automation, Test, and Measurement business (AT&M), which was divested effective July 31, 2024, were previously included in the Industrial vertical

⁻ Automotive includes electronic power steering, body controls, automated driver assist systems, and electronic braking systems

⁻ Medical includes sleep therapy and respiratory care, image guided therapy, in vitro diagnostics, drug delivery, AED, and patient monitoring

⁻ Industrial includes climate controls, automation controls, and public safety

Condensed Consolidated Statements of Income

(Unaudited)	Three Months Ended					
(Amounts in Thousands, except Per Share Data)		March 31,	2025		March 31,	2024
Net Sales	\$	374,607	100.0%	\$	425,036	100.0%
Cost of Sales		347,711	92.8%		391,492	92.1%
Gross Profit	_	26,896	7.2%		33,544	7.9%
Selling and Administrative Expenses		13,154	3.6%		16,861	3.9%
Other General Expense (Income)		_	—%		(892)	(0.2)%
Restructuring Expense		2,026	0.5%		1,622	0.4%
Goodwill Impairment		_	—%		5,820	1.4%
Asset Impairment (Gain on Disposal)		_	—%		16,564	3.9%
Operating Income	_	11,716	3.1%		(6,431)	(1.5)%
Interest Income		100	—%		83	-%
Interest Expense		(2,936)	(0.8)%		(5,875)	(1.4)%
Non-Operating Income (Expense), net		(1,726)	(0.4)%		(530)	(0.1)%
Other Income (Expense), net		(4,562)	(1.2)%		(6,322)	(1.5)%
Income Before Taxes on Income		7,154	1.9%		(12,753)	(3.0)%
Provision (Benefit) for Income Taxes		3,337	0.9%		(6,677)	(1.6)%
Net Income (Loss)	\$	3,817	1.0%	\$	(6,076)	(1.4)%
Earnings Per Share of Common Stock:						
Basic	\$	0.15		\$	(0.24)	
Diluted	\$	0.15		\$	(0.24)	
Average Number of Shares Outstanding:	Ψ	0.10		Ψ	(0.21)	
Basic		24,728			25,118	
Diluted		24,872			25,118	
(Unaudited)			Nine Mon	ths	Ended	
(Unaudited) (Amounts in Thousands, except Per Share Data)	_	March 31,		ths	Ended March 31,	2024
	\$		2025	ths \$	March 31,	2024 100.0%
(Amounts in Thousands, except Per Share Data)	\$	March 31, 1,106,255 1,032,332				
(Amounts in Thousands, except Per Share Data) Net Sales	\$	1,106,255	2025 100.0%		March 31, 1,284,352	100.0%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit	\$	1,106,255 1,032,332	100.0% 93.3%		March 31, 1,284,352 1,180,833	100.0% 91.9%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses	\$	1,106,255 1,032,332 73,923	100.0% 93.3% 6.7%		March 31, 1,284,352 1,180,833 103,519 50,736	100.0% 91.9% 8.1% 4.0%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income)	\$	1,106,255 1,032,332 73,923 37,107	2025 100.0% 93.3% 6.7% 3.4% —%		March 31, 1,284,352 1,180,833 103,519	100.0% 91.9% 8.1% 4.0%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense	\$	1,106,255 1,032,332 73,923	2025 100.0% 93.3% 6.7% 3.4%		March 31, 1,284,352 1,180,833 103,519 50,736 (892)	100.0% 91.9% 8.1% 4.0% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment	\$	1,106,255 1,032,332 73,923 37,107 — 9,019	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal)	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264)	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061	2025 100.0% 93.3% 6.7% 3.4% —% 0.8% —% (0.1)% 2.6%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969)	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459)	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3% —% (1.4)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155)	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959)	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3% —% (1.4)% —%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549)	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935)	100.0% 91.9% 8.1% 4.0% (0.1)% 0.5% 1.3% -% (1.4)% (1.4)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income	\$	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% 1.2%		March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734	100.0% 91.9% 8.1% 4.0% (0.1)% 0.5% 1.3% 2.3% —% (1.4)% (1.4)% 0.9%
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(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes Net Income		1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234)	100.0% 91.9% 8.1% 4.0% (0.1)% 0.5% 1.3%% (1.4)%% (1.4)% 0.9% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes	<u>\$</u>	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109 10,403	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234) 12,968	100.0% 91.9% 8.1% 4.0% (0.1)% 0.5% 1.3%% (1.4)%% (1.4)% 0.9% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes Net Income Earnings Per Share of Common Stock:		1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234)	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3% —% (1.4)% (1.4)% 0.9% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes Net Income Earnings Per Share of Common Stock: Basic	<u>\$</u>	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109 10,403	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$ \$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234) 12,968	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3%% (1.4)%% (1.4)% 0.9% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes Net Income Earnings Per Share of Common Stock: Basic Diluted	<u>\$</u>	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109 10,403	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$ \$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234) 12,968	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3% —% (1.4)% (1.4)% 0.9% (0.1)%
(Amounts in Thousands, except Per Share Data) Net Sales Cost of Sales Gross Profit Selling and Administrative Expenses Other General Expense (Income) Restructuring Expense Goodwill Impairment Asset Impairment (Gain on Disposal) Operating Income Interest Income Interest Expense Non-Operating Income (Expense), net Other Income (Expense), net Income Before Taxes on Income Provision (Benefit) for Income Taxes Net Income Earnings Per Share of Common Stock: Basic Diluted Average Number of Shares Outstanding:	<u>\$</u>	1,106,255 1,032,332 73,923 37,107 — 9,019 — (1,264) 29,061 575 (11,969) (4,155) (15,549) 13,512 3,109 10,403 0.42 0.41	2025 100.0% 93.3% 6.7% 3.4% -% 0.8% -% (0.1)% 2.6% 0.1% (1.1)% (0.4)% (1.4)% 1.2% 0.3%	\$ \$	March 31, 1,284,352 1,180,833 103,519 50,736 (892) 1,622 5,820 16,564 29,669 483 (17,459) (959) (17,935) 11,734 (1,234) 12,968	100.0% 91.9% 8.1% 4.0% (0.1)% 0.1% 0.5% 1.3% 2.3% —% (1.4)% —% (1.4)% 0.9% (0.1)%

Condensed Consolidated Statements of Cash Flows

Share Owners' Equity

Total Liabilities and Share Owners' Equity

Nine Months Ended

548,115

1,074,555

540,461

1,207,919

(Unaudited)	March 31,				
(Amounts in Thousands)		2025		2024	
Net Cash Flow provided by Operating Activities	\$	105,870	\$	24,717	
Net Cash Flow used for Investing Activities		(5,160)		(37,702)	
Net Cash Flow (used for) provided by Financing Activities		(126,615)		36,571	
Effect of Exchange Rate Change on Cash, Cash Equivalents, and Restricted Cash		13		(113)	
Net (Decrease) Increase in Cash, Cash Equivalents, and Restricted Cash		(25,892)		23,473	
Cash, Cash Equivalents, and Restricted Cash at Beginning of Period		78,779		43,864	
Cash, Cash Equivalents, and Restricted Cash at End of Period	\$	52,887	\$	67,337	

	((Unaudited)	
Condensed Consolidated Balance Sheets (Amounts in Thousands)		March 31, 2025	June 30, 2024
ASSETS			 _
Cash and cash equivalents	\$	51,377	\$ 77,965
Receivables, net		251,138	282,336
Contract assets		78,378	76,320
Inventories		296,602	338,116
Prepaid expenses and other current assets		29,808	44,682
Assets held for sale		_	27,587
Property and Equipment, net		268,351	269,659
Goodwill		6,191	6,191
Other Intangible Assets, net		2,601	2,994
Other Assets, net		90,109	82,069
Total Assets	\$	1,074,555	\$ 1,207,919
LIABILITIES AND SHARE OWNERS' EQUITY			
Current portion of long-term debt	\$	28,900	\$ 59,837
Accounts payable		215,430	213,551
Advances from customers		39,676	30,151
Accrued expenses		46,951	63,189
Liabilities held for sale		_	8,594
Long-term debt, less current portion		149,376	235,000
Long-term income taxes payable		_	3,255
Other long-term liabilities		46,107	53,881

Other Financial Metrics

(Unaudited)

(Amounts in Millions, except CCD)

At or For the Three Months Ende

	Inree Months Ended									
		rch 31, 2025		mber 31, 2024	March 31, 2024					
Depreciation and Amortization	\$	9.2	\$	9.1	\$	10.5				
Cash Conversion Days (CCD) (1)		99		107		110				
Open Orders (2)	\$	642	\$	564	\$	831				

- (1) Cash Conversion Days ("CCD") are calculated as the sum of Days Sales Outstanding plus Contract Asset Days plus Production Days Supply on Hand less Accounts Payable Days and less Advances from Customers Days. CCD, or a similar metric, is used in our industry and by our management to measure the efficiency of managing working capital.
- (2) Open Orders are the aggregate sales price of production pursuant to unfulfilled customer orders. Our declining open orders are primarily due to the cancellation of a major automotive program and other demand reductions, as well as reduced lead times on customer orders as compared to March 31, 2024, when parts were more constrained.

Select Financial Results of Automation, Test and Measurement

(Unaudited)

(Amounts in Millions)

	Т	hree Month	Nine Months Ended				
		March		,			
	2	025	2024		2025		2024
Net Sales	\$		\$ 8.1	\$	2.1	\$	30.9
Operating Income (Loss) (1)	\$	_ :	\$ (25.4)	\$	0.8	\$	(24.3)

(1) Includes gain on sale of \$1.3 million following the close of the sale on July 31, 2024 for the nine months ended March 31, 2025. Includes goodwill impairment of \$5.8 million and asset impairment of \$16.6 million for the three and nine months ended March 31, 2024. Each period also includes allocated corporate overhead expenses.

Reconciliation of Non-GAAP Financial Measures

After-tax Adjusted Operating Income

Average Invested Capital (1)

ROIC

(Unaudited, Amounts in Thousands, except Per Share Data)

,	Three Months Ended March 31,			Nine Months Ended March 31,				
	2025		2024		2025		2024	
	(12)%		(12)%		(14)%		(3)%	
	(1)%	,	—%		-%		-%	
	(11)%		(12)%		(14)%		(3)%	
\$	13,154	\$	16,861	\$	37,107	\$	50,736	
	(1,955)		(1,773)		(4,528)		(5,435)	
	(9)		(277)		(285)		(584)	
\$	11,190	\$	14,811	\$	32,294	\$	44,717	
\$	11,716	\$	(6,431)	\$	29,061	\$	29,669	
	1,955		1,773		4,528		5,435	
	9		277		285		584	
	_		(892)		_		(892)	
	2,026		1,622		9,019		1,622	
	_		5,820				5,820	
	_				(1.264)		16,564	
\$	15,706	\$	18,733	\$	41,629	\$	58,802	
\$	3.817	\$	(6.076)	\$	10.403	\$	12,968	
·		•	, ,	•	,	•	4,122	
	_				_		(676)	
	1.537		` ,		6.840		1,230	
					_		4,414	
	_				(959)		9,549	
\$	6,837	\$	9,786	\$	19,718	\$	31,607	
\$	0.15	\$	(0.24)	\$	0.41	\$	0.51	
Ψ		Ψ	` ,	Ψ		Ψ	0.16	
	0.00				0.14		(0.03)	
	0.06				0.27		0.05	
	0.00				0.27		0.03	
	_				(0.03)		0.18	
\$	0.27	\$	0.39	\$	0.79	\$	1.25	
	Twelve Mo							
	March 31,							
•		•						
Ψ	40,003	φ	·					
	204							
	(788)							
	0.070							
*								
\$		\$						
	20,174		21,698					
	\$ \$ \$ \$	\$ 13,154 (1,955) (9) \$ 11,716 1,955 9 2,026 \$ 15,706 \$ 3,817 1,483 1,537 \$ 6,837 \$ 0.15 0.06 \$ 0.27 Twelve Mo Mar 2025 \$ 48,669 381 9,783 (788) 6,278	March 31 2025 (12)% (1)% (11)% (11)% (11)% (1,955) (9) \$ 11,716 \$ 1,955 9 (2,026	March 31, 2025 2024 (12)% (12)% (11)% —-% (11)% (12)% (12)% (11)% (12)% (11)% (12)% (11)% (12)% (1,773) (9)	March 31, 2025 2024 (12)% (12)% (11)% ———————————————————————————————————	March 31, March 2025 (12)% (12)% (14)% (11)% —% —% (11)% —% —% (11)% —(12)% (14)% (11)% —(12)% (14)% (11)% —(12)% (14)% (11)% —(14)% (14)% (11)% —(14)% (14)% (11)% —(14)% (14)% (11)% —(14)% (14)% (11)% —(14)% (14)% (11)% —(14)% (14)% (14)% —(14)% (14)% (14)% —(14)% (14)% (14)% —(14)% (14)% (14)% —(14)% (14) (14)% —(15) (14) (14) —(15) (14) (14) —(15) (17) (15) —(16) —(16) —(16) —(16) —(16) —(15) —(16) —(16) —(15)	March 31, March 31, 2025 2024 (12)% (12)% (11)% % (11)% (12)% (11)% (12)% (14)% (14)% \$ 13,154 \$ 16,861 \$ 37,107 (1,955) (1,773) (4,528) (9) (2777) (285) \$ 11,190 \$ 14,811 \$ 32,294 \$ \$ 11,716 \$ (6,431) \$ 29,061 \$ \$ 1,955 1,773 4,528 \$ 9 277 285 \$ - (892) - \$ 2,026 1,622 9,019 \$ - 5,820 - \$ - 16,564 (1,264) \$ \$ 15,706 \$ 18,733 \$ 41,629 \$ \$ 3,817 \$ (6,076) \$ 10,403 \$ \$ 3,817 \$ (6,076) \$ 10,403 \$ \$ 3,537 \$ 1,230 6,840	

\$

44,149

726,208

6.1%

\$

70,141

783,059

9.0%

⁽¹⁾ Average invested capital is computed using Share Owners' equity plus current and non-current debt less cash and cash equivalents averaged for the last five quarters.