

**KIMBALL ELECTRONICS, INC.****Reconciliation of Non-GAAP Financial Measures**

(Unaudited, Amounts in Thousands, except Per Share Data)

**At or For the  
Fiscal Year Ended  
June 30,**

|                                                  | <b>2025</b>      | <b>2024</b>      |
|--------------------------------------------------|------------------|------------------|
| Selling and Administrative Expenses, as reported | \$ 50,270        | \$ 66,626        |
| Stock Compensation Expense                       | (6,519)          | (7,185)          |
| SERP                                             | (614)            | (680)            |
| Adjusted Selling and Administrative Expenses     | <u>\$ 43,137</u> | <u>\$ 58,761</u> |
| Operating Income, as reported                    | \$ 45,535        | \$ 49,277        |
| Stock Compensation Expense                       | 6,519            | 7,185            |
| SERP                                             | 614              | 680              |
| Legal Settlements (Recovery)                     | —                | (892)            |
| Restructuring Expense                            | 10,990           | 2,386            |
| Goodwill Impairment                              | —                | 5,820            |
| Asset Impairment (Gain on Disposal)              | (2,391)          | 17,040           |
| Adjusted Operating Income                        | <u>\$ 61,267</u> | <u>\$ 81,496</u> |
| Net Income, as reported                          | \$ 16,984        | \$ 20,511        |
| Stock Compensation Expense, After-Tax            | 4,944            | 5,449            |
| Legal Settlements (Recovery), After-Tax          | —                | (676)            |
| Restructuring Expense, After-Tax                 | 8,314            | 1,810            |
| Goodwill Impairment, After-Tax                   | —                | 4,414            |
| Asset Impairment (Gain on Disposal), After-Tax   | (2,086)          | 9,787            |
| Adjusted Net Income                              | <u>\$ 28,156</u> | <u>\$ 41,295</u> |
| Adjusted Net Income                              | \$ 28,156        | \$ 41,295        |
| Interest, net                                    | 13,974           | 22,201           |
| Depreciation & Amortization                      | 36,994           | 38,030           |
| Taxes                                            | 13,191           | 15,443           |
| Adjusted EBITDA                                  | <u>\$ 92,315</u> | <u>\$116,969</u> |
| Diluted Earnings per Share, as reported          | \$ 0.68          | \$ 0.81          |
| Stock Compensation Expense                       | 0.19             | 0.22             |
| Legal Settlements (Recovery)                     | —                | (0.03)           |
| Restructuring Expense                            | 0.33             | 0.07             |
| Goodwill Impairment                              | —                | 0.18             |
| Asset Impairment (Gain on Disposal)              | (0.08)           | 0.39             |
| Adjusted Diluted Earnings per Share              | <u>\$ 1.12</u>   | <u>\$ 1.64</u>   |

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|                                         | At or For the<br>Fiscal Year Ended<br>June 30, |            |
|-----------------------------------------|------------------------------------------------|------------|
|                                         | 2025                                           | 2024       |
| Operating Income                        | \$ 45,535                                      | \$ 49,277  |
| Stock Compensation Expense              | 6,519                                          | 7,185      |
| SERP                                    | 614                                            | 680        |
| Legal Recovery                          | —                                              | (892)      |
| Restructuring Expense                   | 10,990                                         | 2,386      |
| Goodwill Impairment                     | —                                              | 5,820      |
| Asset Impairment (Gain on Disposal)     | (2,391)                                        | 17,040     |
| Adjusted Operating Income (non-GAAP)    | \$ 61,267                                      | \$ 81,496  |
| Tax Effect                              | 24,508                                         | 17,297     |
| After-tax Adjusted Operating Income     | \$ 36,759                                      | \$ 64,199  |
| Average Invested Capital <sup>(1)</sup> | \$ 693,144                                     | \$ 782,093 |
| ROIC                                    | 5.3 %                                          | 8.2 %      |

(1) Average invested capital is computed using Share Owners' equity plus current and non-current debt less cash and cash equivalents averaged for the last five quarters.

|                                                                           |                  |                   |
|---------------------------------------------------------------------------|------------------|-------------------|
| Current Portion of Borrowings under Credit Facilities, as reported        | \$ 17,400        | \$ 59,837         |
| Long-Term Debt Under Credit Facilities, Less Current Portion, as reported | 129,650          | 235,000           |
| Less: Cash and Cash Equivalents, as reported                              | (88,781)         | (77,965)          |
| Net Debt                                                                  | <u>\$ 58,269</u> | <u>\$ 216,872</u> |