



Q3 FY 2026 Investor Presentation

July 23, 2026

Forward-Looking Statements

Certain statements in this presentation are forward-looking as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally relate to future events, and may be identified by the use of words such as “anticipate,” “believe,” “contemplate,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “plan,” “potential,” “predict,” “project,” “should,” “target,” “will,” or “would,” or the negative of these words, or other similar terms or expressions that concern the Company’s expectations, strategy, plans, or intentions. These statements, including those relating to MarineMax’s strategic expansion into higher-margin businesses and the value creation resulting from such expansion, the Company’s long-term growth strategy, MarineMax’s fiscal 2026 guidance, the Company’s long-term strategy and growth priorities, MarineMax’s diversification, and its financial flexibility, are based on current expectations, forecasts, risks, uncertainties, and assumptions that may cause actual results to differ materially from expectations as of the date of this release. These risks, assumptions, and uncertainties include the timing of and potential outcome of the Company’s long-term improvement plan, the estimated impact resulting from the Company’s cost-reduction initiatives, the Company’s abilities to reduce inventory, manage expenses and accomplish its goals and strategies, general economic conditions, as well as those within the Company’s industry, the level of consumer spending, and numerous other factors identified in the Company’s most recently filed Forms 10-K and 10-Q and other filings with the Securities and Exchange Commission. The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Non-GAAP Financial Measures

This presentation contains “Adjusted net income attributable to MarineMax, Inc.,” “Adjusted diluted net income per common share,” “Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization” (“Adjusted EBITDA”), and “Adjusted selling, general and administrative expenses” (“Adjusted SG&A”), which are non-GAAP financial measures as defined under applicable securities legislation. In determining these measures, the Company excludes certain items which are otherwise included in determining the comparable GAAP financial measures. The Company believes these non-GAAP financial measures are key performance indicators that improve the period-to-period comparability of the Company’s results and provide investors with more insight into, and an additional tool to understand and assess, the performance of the Company’s ongoing core business operations. Investors and other readers are encouraged to review the related GAAP financial measures and the above reconciliation and should consider these non-GAAP financial measures as a supplement to, and not as a substitute for or as a superior measure to, measures of financial performance prepared in accordance with GAAP.

In addition, we have not reconciled our fiscal year 2026 Adjusted net income and Adjusted EBITDA guidance to net income (the corresponding GAAP measure for each), which is not accessible on a forward-looking basis due to the high variability and difficulty in making accurate forecasts and projections, particularly with respect to acquisition contingent consideration, acquisition costs, and other costs. Acquisition contingent consideration and transaction costs, which are likely to be significant to the calculation of net income, are affected by the integration and post-acquisition performance of our acquirees, which is difficult to predict and subject to change. Accordingly, reconciliations of forward-looking Adjusted net income and Adjusted EBITDA are not available without unreasonable effort.

MarineMax: A Worldwide Leader in Products, Services, and Experiences for the Recreational Marine Market

- Over 70 boat dealerships featuring more than 30 exclusively marketed boat brands
- Portfolio of 65 marina and storage locations across 15 countries, highlighted by flagship brand, IGY Marinas
- Diverse business mix includes marinas, yacht brokerage operations, finance and insurance, superyacht services and manufacturing
- Innovative technology and digital offerings to create scale and support growth
- Long culture of excellence, highlighted by industry-leading net promoter scores



Our Strategic Ambition

Achieve **top-tier market performance** as the **premier global leader** in boating and yachting, offering an **unmatched and diverse** portfolio of recreational experiences



Expanding Leadership Across Diverse Lines of Business

Acquisition History Since 2019

Retail Store Operations	Superyacht Services	IGY Marinas	New Wave Innovations	Finance & Insurance	Product Manufacturing
      	    		  		  

More than 20 Acquisitions since 2019

- >\$700 million of combined revenue
- Skewed toward higher-margin

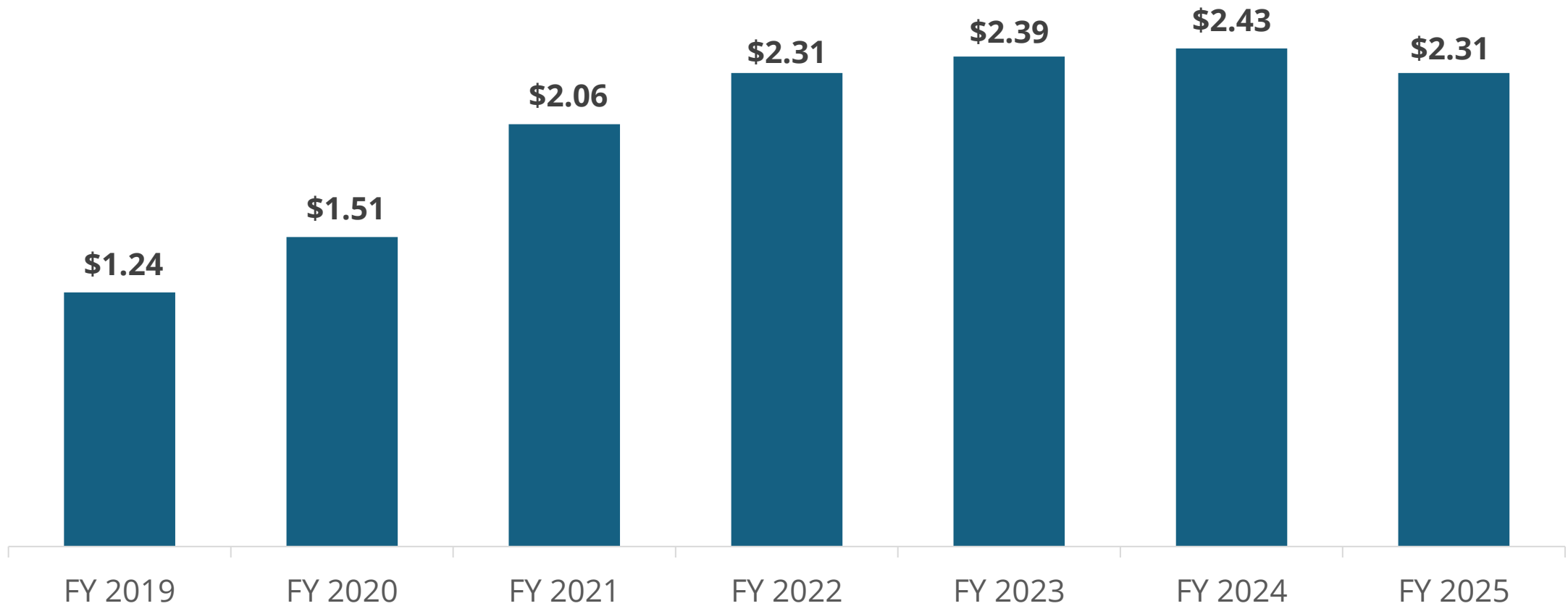
Strategic Priorities by Business

	Retail Store Operations	Superyacht Services	IGY Marinas	New Wave Innovations	Finance & Insurance	Product Manufacturing
Strategic Focus	Innovation & Value Creation	Premium Ecosystem Integration	Focused Growth	Early-stage Growth	Growth & Efficiencies	Focused Growth
Strategic Priority	Drive incremental value through brand and store portfolio optimization while leveraging digital analytics and AI to expand customer wallet share	Accelerate growth in high-margin segments by expanding global brokerage networks, charter fleets, and personalized services	Optimize growth & synergy opportunities	Create scale to support growth in a large marketplace	Scale offerings	Innovate for future growth while adjusting portfolio and production to adapt to current economic cycle



Revenue Performance

(\$ in billions)



We Provide Customers with a Highly Differentiated Boating Experience

More than 30 Exclusively Marketed Brands, Including:



AZIMUT

AQUILA

GALEON
YACHTS

CRUISERS YACHTS

OCEAN ALEXANDER

BOSTON
WHALER

HARRIS

Sea Ray

Scout

GW
GRADY-WHITE

intrepid
POWERBOATS

SAXDOR

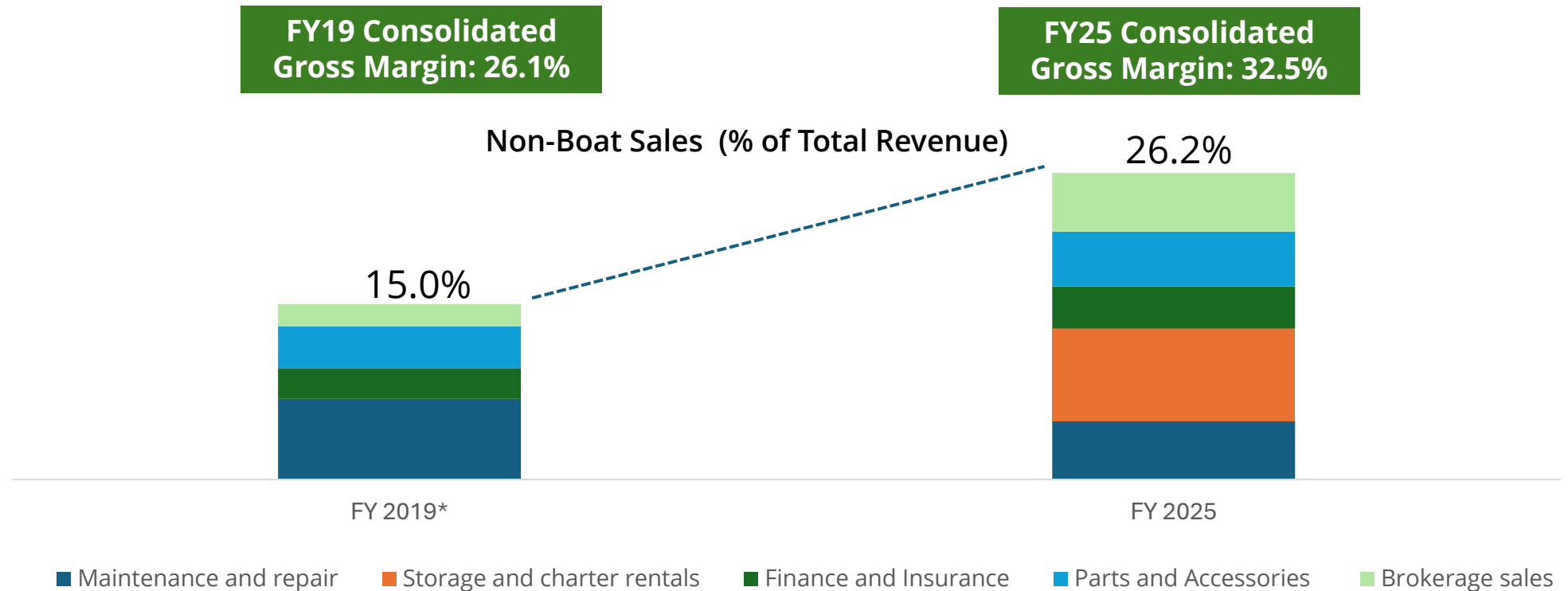
MasterCraft

AVIARA

NAUTIQUE

Non-Boat Revenue Streams Have Significantly Expanded our Margin Profile since 2019

Growth in Non-Boat Sales and Total Gross Margin Improvement (FY19 vs. FY25)



*FY19 combined maintenance, repair, storage, and charter services as one category

Building our Technology Footprint by Creating a Seamless Digital Experience for Customers



Leveraging **digital marketing analytics** and **artificial intelligence**



Introduced award-winning **MarineMax App** to give quick, easy access to service scheduling, monitoring and payment



Soundings Trade Only **"Most Innovative Marine Company"** Award



Newly formed entity, **New Wave Innovations**, serves as growth engine for technology-related products and services



Our Leadership Team Has Deep Industry Experience Across Economic and Market Cycles



Brett McGill
Chief Executive Officer
and President
30 Years



Mike McLamb
Executive Vice President,
Chief Financial Officer and Secretary
28 Years



Shawn Berg
Executive Vice President,
Chief Digital Officer
8 Years



Anthony Cassella
Executive Vice President,
Finance and Chief Accounting Officer
28 Years



Kyle Langbehn
Executive Vice President,
President of Retail Operations
23 Years



Manny Alvarez
General Counsel
7 Years



Chuck Cashman
Senior Vice President,
Global Yachts Sales
34 Years

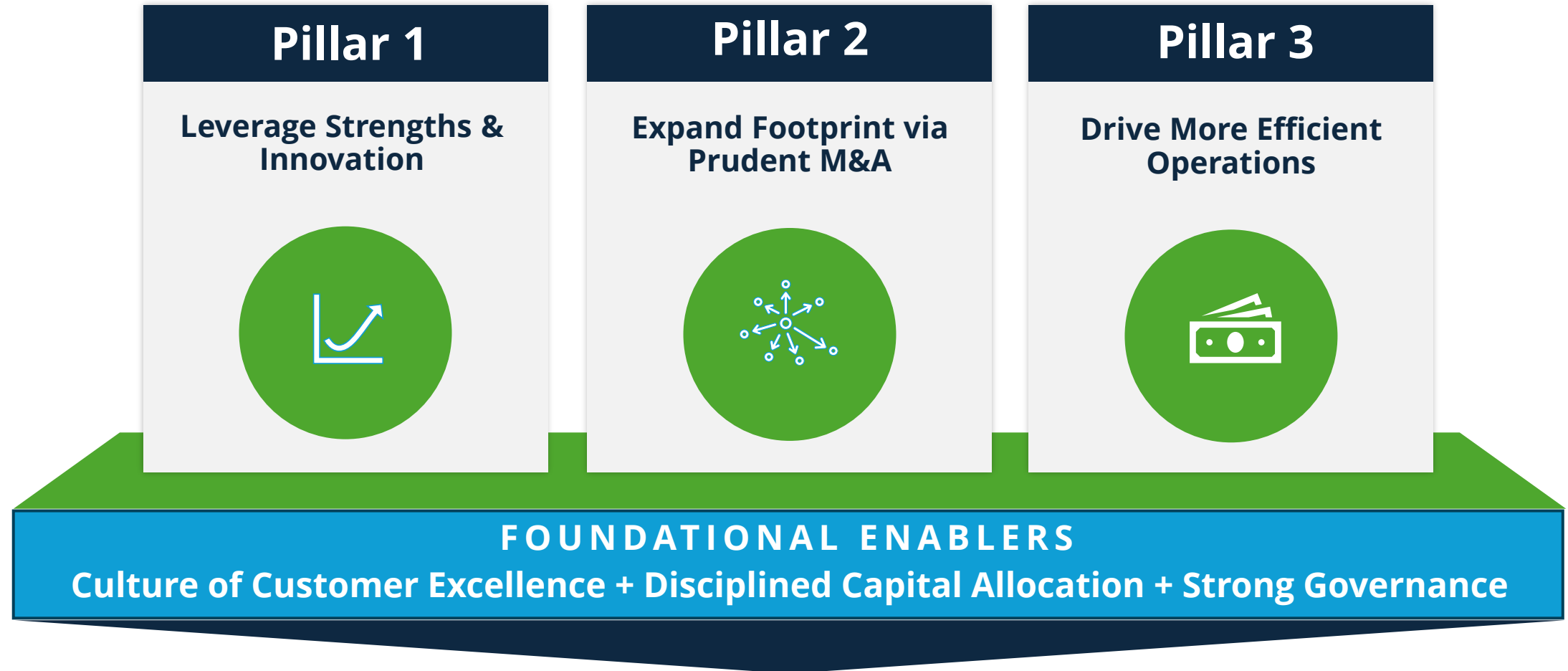


Beth Garland
Senior Vice President,
People Strategy
4 Years



Denotes years of experience at MarineMax

Strategy for Unlocking Additional Value-Creation Potential



Delivering Meaningfully on Long-Term Strategic Plan

Strengthening the Portfolio	Driving More Efficient Operations	Improving Our Financial Profile
✓ Completed 20 acquisitions since 2019 – roughly \$700M of high-margin revenue ✓ Continued expansion into premium brands and higher net worth customer base ✓ Secured brands with large geographic territories: 8 added in the past 6 years ✓ Continued market gains and brand recognition in the superyacht segment	✓ Rationalizing store base in support of expense alignment goals ✓ Integrating new acquisitions, recognizing synergies from existing best practices and resources ✓ Adding technology tools to drive efficiency	✓ Achieved >30% gross margins vs. historical & industry standard of mid 20% ✓ Delivered sales growth above industry trends ✓ Maintained liquidity ✓ Healthy EBITDA leverage ratio

Q3 FY 2026 Financial Performance

(\$ in millions, except per share amounts)

Revenue



Gross Margin



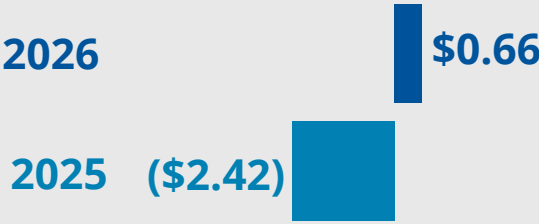
Income from Operations



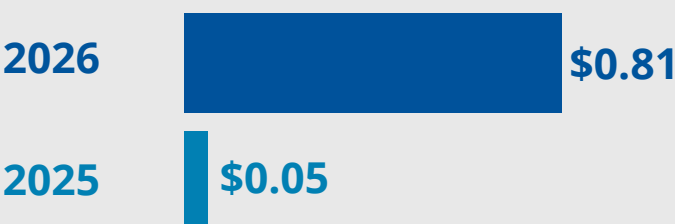
Adjusted EBITDA*



GAAP Diluted EPS



Adjusted Diluted EPS*



* For a reconciliation of GAAP to Non-GAAP financial measures, refer to the Appendix.

Key Messages

Revenue declined primarily due to a 7% decrease in comparable-store sales, reflecting lower boat sales amid continued softness in the recreational marine market

Gross margin improved primarily due to a favorable mix of higher-margin businesses and stronger boat margins, with a modest benefit from tariff refunds related to current and prior-year boat sales

Reported net income of \$15.4 million, or \$0.66 per diluted share, and adjusted net income of \$18.8 million, or \$0.81 per diluted share

Balance Sheet Highlights as of June 30

(\$ in millions)

Cash and cash equivalents



Property and Equipment, net



Current Ratio



Inventories



Shareholders' Equity



Net Leverage Ratio



Key Messages

Cash and cash equivalents increased primarily due to tariff refunds received and strong performance from our higher- margin businesses

Inventories decreased year-over-year primarily due to actions taken to reduce orders, eliminate brands, and increase turns given the challenged retail environment

Shareholders' equity increased primarily due to increased net income and additional paid-in-capital from stock comp expense

Guidance (as of July 23, 2026)

Fiscal 2026	
Metric	Range
Adjusted EBITDA*	\$110 million to \$125 million
Adjusted Net Income*	\$0.40 to \$0.95 per diluted share

* MarineMax's fiscal 2026 guidance excludes the potential impact of material acquisitions or other unforeseen developments, including changes in tariffs and broader global economic conditions. See Slide 3 for an explanation of why reconciliations of Adjusted net income and Adjusted EBITDA to their corresponding GAAP measures cannot be provided without unreasonable effort.

Appendix

UNITED *by* WATER
MARINEMAX

Adjusted EBITDA Reconciliation

MarineMax, Inc. and Subsidiaries Supplemental Financial Information

(Amounts in thousands)

(Unaudited)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2026	2025	2026	2025
Net income (loss) attributable to MarineMax, Inc.	\$ 15,361	\$ (52,146)	\$ 4,837	\$ (30,780)
Interest expense (excluding floor plan)	7,471	6,946	21,497	22,502
Income tax provision (benefit)	7,262	(6,506)	3,315	(3,003)
Depreciation and amortization	12,594	12,537	37,888	36,385
Stock-based compensation expense	4,442	5,643	11,239	16,438
Transaction and other costs	4,621	742	13,344	1,564
Restructuring expense	73	526	282	1,302
Goodwill impairment	—	69,055	—	69,055
Change in fair value of contingent consideration	12	60	(331)	(25,652)
Weather (recoveries) expenses	(907)	(773)	(2,124)	4,748
Foreign currency	401	(540)	822	(41)
Adjusted EBITDA	<u>\$ 51,330</u>	<u>\$ 35,544</u>	<u>\$ 90,769</u>	<u>\$ 92,518</u>

Adjusted Net (Loss) Income Reconciliation

MarineMax, Inc. and Subsidiaries
Supplemental Financial Information
(Amounts in thousands, except share and per share data)
(Unaudited)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2026	2025	2026	2025
Net income (loss) attributable to MarineMax, Inc.	\$ 15,361	\$ (52,146)	\$ 4,837	\$ (30,780)
Transaction and other costs (1)	4,621	742	13,344	1,564
Intangible amortization (2)	835	1,397	2,629	4,253
Change in fair value of contingent consideration (3)	12	60	(331)	(25,652)
Weather (recoveries) expenses	(907)	(773)	(2,124)	4,748
Restructuring expense (4)	73	526	282	1,302
Goodwill impairment (5)	—	69,055	—	69,055
Tax adjustments for items noted above (6)	(1,163)	(17,823)	(3,464)	(13,873)
Adjusted net income attributable to MarineMax, Inc.	<u>\$ 18,832</u>	<u>\$ 1,038</u>	<u>\$ 15,173</u>	<u>\$ 10,617</u>
 Diluted net income (loss) per common share	 \$ 0.66	 \$ (2.42)	 \$ 0.21	 \$ (1.38)
Transaction and other costs (1)	0.20	0.03	0.57	0.07
Intangible amortization (2)	0.04	0.06	0.12	0.19
Change in fair value of contingent consideration (3)	—	—	(0.01)	(1.15)
Weather (recoveries) expenses	(0.04)	(0.04)	(0.09)	0.21
Restructuring expense (4)	—	0.02	0.01	0.06
Goodwill impairment (5)	—	3.21	—	3.10
Tax adjustments for items noted above (6)	(0.05)	(0.81)	(0.15)	(0.62)
Adjustment for dilutive shares (7)	—	—	—	(0.02)
Adjusted diluted net income per common share	<u>\$ 0.81</u>	<u>\$ 0.05</u>	<u>\$ 0.66</u>	<u>\$ 0.46</u>

(1) Transaction and other costs relate to acquisition transaction expenses, integration, and other related costs in the period.

(2) Represents amortization expense for acquisition-related intangible assets.

(3) Represents (gains) expenses to record contingent consideration liabilities at fair value.

(4) Represents expenses incurred as a result of restructuring and store closings.

(5) Represents goodwill impairment expense incurred on the manufacturing reporting unit during the three months ended June 30, 2025.

(6) Adjustments for taxes for items are calculated based on an estimated effective tax rate. The estimated effective rate used for the three and nine months ended June 30, 2026 was used for the three and nine months ended June 30, 2025, for consistency in presentation.

(7) Represents an adjustment for shares that are anti-dilutive for GAAP net income per share but are dilutive for adjusted net income per share.