

\$18.3B -26% Op Decline1

+5% Op Growth excl. COVID-19 products

\$0.97 | \$1.23 Adj. Dil. EPS² Rep. Dil. EPS

-29% Decline

-20% Op Decline

\$2.5B Rep. R&D Expenses

+10% Op Growth

\$2.3B **Cash Dividends**

Returned to Shareholders \$0.41 Per Share of Common Stock

\$67.0B-\$71.0B FY 2023 Guidance \$3.25-\$3.45

Revenue

Adj. Dil. EPS2

"This is an exciting time for Pfizer as we are already executing on and rigorously planning for an unprecedented number of anticipated new product and indication launches, most of which are expected in the second half of 2023. We believe the strength of our products, expected near-term launches and revenue contribution from business development activities, including the proposed acquisition of Seagen, will position Pfizer to deliver robust operational growth through 2025 and beyond."

Albert Bourla Chairman and Chief Executive Officer

Key Growth Drivers

Specialty Care Oncology

\$11.5B Revenue -37% Op Decline

Primary Care

\$3.6B Revenue

-1% Op Decline

\$2.9B Revenue

Sulperazon

Vyndaqel

Paxlovid **

Nurtec ODT Vydura 75mg

Eliquis (apixaban) tablets 55mg



Pipeline Spotlights[®]





Approved in U.S.

Prevnar 20' Pneumococcal 20-valent Conjugate Vaccine BRAFTOVI

Candidate **RSVpreF**

MEKTOVI

TALZENNA

Approved in

CIBINQO

Candidate Elranatamab

talazoparib 1mg capsules

Proposed Acquisition

Seagen⁷

Against Cancer Proposed acquisition of Seagen, a global biotechnology company that discovers, develops and commercializes transformative oncology medicines, has potential to: Enhance Pfizer's position as a leading company in oncology

Accelerating

Pfizer's Battle

Bring Seagen's category-leading antibody drug conjugate (ADC) technology to more cancer

patients, more quickly

Advance the fight against a leading cause of death worldwide

A

Potential

Through H1 2024, up to 19 potential launches

expected near term

Fortifying Long-Term Growth Plans

Near-Term Launches[®]

COVID-19

What's Next

Franchises

Expect to remain

multi-billion dollar

revenue generators

Vaccines

4

Inflammation

Not Yet Approved and Launched 000 **Business Development**

Opportunities

Goal to add at least \$25B of risk-adjusted revenues to 2030 top-line expectations

& Immunology

Biosimilars

Recently

Approved

(\$)

Potential for additional

internal revenues from

pipeline >2024-2030

Innovative

Pipeline

Oncology

4

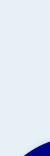
Launched



Reaffirms Full-Year 2023 Financial Guidance and projected revenue CAGR of at least 6% and double-digit

adjusted diluted EPS² growth through 2025⁹





in areas we can win



platforms

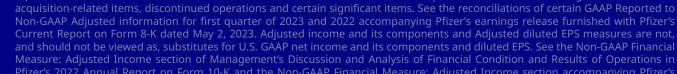


Majority of non-COVID-19 revenue growth to occur in 2H

cycle times

investors.pfizer.com Please reference Pfizer's Q1 2023 earnings release and SEC filings for additional information.

2023 following potential launches



Measure: Adjusted Income section of Management's Discussion and Analysis of Financial Condition and Results of Operations in Pfizer's 2022 Annual Report on Form 10-K and the Non-GAAP Financial Measure: Adjusted Income section accompanying Pfizer's earnings release furnished with Pfizer's Current Report on Form 8-K dated May 2, 2023 for additional information.

³ Total company guidance. Please see Pfizer's 1Q 2023 earnings release for additional details and assumptions regarding Pfizer's 2023 financial guidance. ⁴ Q1 financial performance. ⁵ Vyndaqel family includes Vyndaqel, Vyndamax and Vynmac. Pipeline updates as of May 2, 2023.
 Pfizer and Seagen remain two separate, independent companies prior to closing. Closing is expected in late 2023 or early 2024 and is

of Seagen's outstanding common shares. 8 Reference the full set of materials in the Q1 2023 Earnings Presentation for certain information regarding potential product launches. Through H1 2024, we expect to have up to 19 new products or indications in the market – including the six for which we have already begun co-promotion or commercialization in 2022 and in Q1 2023. All dates are preliminary, subject to change, and subject to, among other risks, assumptions and uncertainties, clinical trial, regulatory and commercial success, ACIP and MMWR publication, and availability of supply.

Projected revenue CAGR calculated from 2020–2025. Excludes the impact of Comirnaty and the COVID-19 oral treatment (Paxlovid),

subject to fulfillment of customary closing conditions, including receipt of required regulatory approvals and approval by a majority

¹ Operational growth. Reference to operational variances pertain to period-over-period changes that exclude the impact of foreign

reported diluted EPS attributable to Pfizer Inc. common shareholders before the impact of amortization of intangible assets, certain

This document includes forward-looking statements about, among other things, Pfizer's anticipated operating and financial performance, product pipeline, in-line products and product candidates, product launches, revenue contributions, business plans, strategy and prospects, business development activities, including the proposed acquisition of Seagen, manufacturing and product supply, capital allocation objectives, dividends and share repurchases that are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Please refer to Pfizer's Annual Report on Form 10-K for the year ended December 31, 2022, and Pfizer's subsequent reports on Form 10-Q, including the sections thereof captioned "Risk Factors" and "Forward-Looking Information and Factors That May Affect Future Results," as well as Pfizer's subsequent reports on Form 8-K for a description of the substantial risks and uncertainties related to the forward-looking statements included in this document. These reports are available on Pfizer's website at www.pfizer.com and on the U.S. Securities and Exchange Commission's website at www. sec.gov. The forward-looking statements in this document speak only as of the original date of this document, and we undertake