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Anaergia Investor Presentation

September 2025









Forward Looking Statements



Forward-Looking Information

Certain statements in this presentation and certain oral statements made by senior management during the presentation (collectively, this "presentation") are "forward-looking information" within the meaning of applicable Canadian securities laws. Forward-looking information may relate to future plans, expectations and intentions, results, levels of activity, performance, goals or achievements, or other future events or developments and may include information regarding the financial position, business strategy, growth strategy, budgets, operations, financial results, taxes, dividends, plans and objectives of Anaergia Inc. (the "Company", "Anaergia", "us", "we" or "our"). Particularly, information regarding our future results, performance, achievements, prospects or opportunities or the markets in which we operate is forward-looking information. In some cases, forward-looking information can be identified by the use of forward-looking terminology such as "may", "will", "would", "should", "could", "expects", "plans", "intends", "indicates", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases. In addition, any statements that refer to expectations, intentions, projections or other characterizations of future events or circumstances contain forward-looking information. Statements containing forward-looking information are not facts but instead represent management's expectations, estimates and projections regarding future events or circumstances.

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This presentation makes reference to certain non-International Financial Reporting Standards ("IFRS") measures, including Adjusted EBITDA and Revenue Backlog. These measures are not recognized measures under IFRS and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement IFRS measures by providing further understanding of our results of operations from management's perspective. Accordingly, these measures should not be considered in isolation or as a substitute for analysis of our financial information reported under IFRS.

Market and Industry Data

Market and industry data presented throughout this presentation was obtained from third-party sources, industry reports and publications, websites and other publicly available information, as well as industry and other data prepared by us or on our behalf on the basis of management's knowledge of, and experience in, the markets in which we operate. We believe that the market and economic data presented throughout this presentation is accurate and, with respect to data prepared by us or on our behalf, that management's opinions, estimates and assumptions are currently appropriate and reasonable, but there can be no assurance as to the accuracy or completeness thereof. Market and economic data is subject to variations and cannot be verified due to limits on the availability and reliability of data inputs, the voluntary nature of the data gathering process and other limitations and uncertainties inherent in any statistical survey.

For more information, please refer to the Company's regulatory filings available on the Company's website at www.anaergia.com and under the Company's SEDAR profile at www.sedar.com.



Anaergia Overview

From Technology To Delivery — Anaergia's End-to-End Capabilities Drive Global Leadership In Waste-to-Value

The Anaergia Advantage:



Turn food, farm and biosolid waste into renewable natural gas (RNG), clean water, and fertilizer

- End-to-end complete turnkey solutions
 - Design and engineer, build, operation & maintenance (O&M)
- Decades of experience developing technologies and building RNG facilities
- Global track record in 18+ countries
 - Built 230+ turnkey RNG facilities
 - Plus 1,750 technology installations
- 300+ patents and proprietary technologies making Anaergia the market leader in renewable technology industry
- Manufacturer of patented technology equipment in Germany, Italy and Canada



Global Leader of End-to-End Solutions to Divert Organic Waste from Landfill



Proprietary Technology Solutions

Flexible Delivery Model: From Engineering Procurement & Construction (EPC) to EP Technology Solutions

Anaergia's Turnkey Platform



FRONT END



Anaergia secures long-term contracts with waste haulers, wastewater treatment plants, and producers of agricultural and animal waste — ensuring steady feedstock supply and generating recurring revenue through tipping fees















From Waste to Value: The Anaergia Value Proposition







Pioneering the Global Circular Bioeconomy

Delivering Unparalleled Experience, Scale, Innovation



Experience

Anaergia is a pioneer in transforming the way the world handles organic waste: converting all forms into biomethane across five continents. Our decades of experience span project lifecycle, from development to operation



In-House Manufacturing

Anaergia footprint is worldwide with in-house manufacturing of proprietary mechanical equipment ensuring quality, integration and control



Track Record

With over 30 years as a pioneer in resource recovery, Anaergia has delivered 1,750+ resource recovery plants in over 18 countries



Proven Technology

Proprietary, proven anaerobic digestion tech enabling fully integrated, scalable waste-to-energy solutions trusted worldwide



Methane Conversion from Waste Powered by Patented Technology



Anaergia's end-to-end RNG proprietary technology platform addresses multiple waste markets



- OREX® technology processes unsorted municipal solid waste (MSW) to extract clean organics
- Omnivore® anaerobic digester requires 60% less capex and increases capacity of existing systems by 300%
- Our technology can leverage existing infrastructure, dramatically improving time to deploy and capital efficiency



Global Track Record, >\$1B Infrastructure Built

Optimized technology platform, proven engineering expertise, 230+ reference projects









- Decades of experience
- 230+ projects
- > \$1+ billion in infrastructure built across ag, organic waste, wastewater markets



- Developed knowledge base and IP
- Engineering expertise
- Technology optimization with on the ground feedback
- Municipal standard solution offering and execution capability



 Large opportunity in municipal anaerobic digestion and biogas









Select Core Technology Components Manufactured by Anaergia







- Designed for integration, Anaergia's technologies combine as needed to maximize resource recovery and minimize cost
- Addresses both technical and economic barriers, Anaergia's technologies enable projects that would otherwise be unviable

Organics Polishing System (OPSTM)

• Degritting

• Plastic Separation





Provides significant competitive advantage — used together, Anaergia's patented technologies overcome technical and economic barriers making waste recovery economically viable around the world









AMR: Ammonia Recovery SSD: Sludge Screw Dewaterer SST: Sludge Screw Thickener

Glossarv

Vertically Integrated Business – Our Segments with a Capital Sales Focus

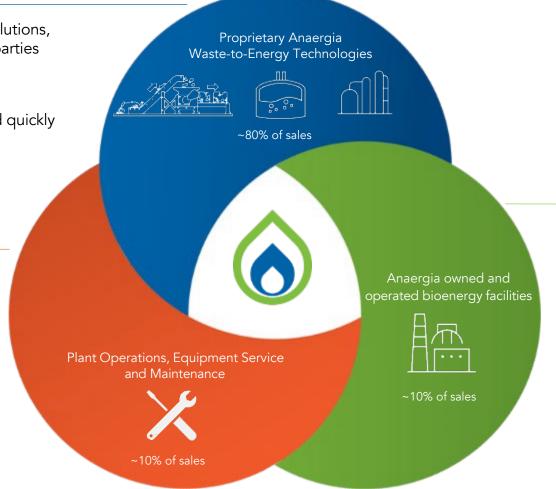


Capital Sales

- Sales of proprietary technology solutions, equipment, and services to third parties
- Variety of delivery methods
- Benefits from short sales cycle and quickly establishes references globally

Service

- Third party O&M and service contracts ~5-10 years in length
- Customers utilizing Anaergia's technology solutions
- Provides a stable, ongoing revenue stream



Build, Own, Operate

- Build, Own, and Operate greenfield or brownfield facilities
- Can acquire and retrofit existing facilities, taking advantage of existing permits
- Provides significant, contracted, longterm revenue and high margins



Anaergia: Delivering Clean Energy Solutions Across Continents



Full Engineering, Procurement & Construction (EPC) Provider in Major Markets Worldwide Engineering, Procurement (EP) Provider



Anaergia 2.0

From Complexity to Clarity: The Anaergia 2.0 Transition





- Complex share structure with multiple voting classes
- Higher leverage, limited flexibility for growth
- Fragmented governance and strategic alignment
- Market perception: restructuring risk



- Simplified share structure one common share class
- Strengthened balance sheet with Major Shareholder Investment
- Majority shareholder with aligned longterm vision
- Unified new leadership under new Executive Chairman
- New strategic direction to execute capital-light, technology-driven growth



Strategic Investment – The Launch of Anaergia 2.0



- July 10, 2024: Completion of equity investment by Marny Investissement S.A.
- Simplified Anaergia's share structure through conversion of multiple voting shares
- Established Marny as majority shareholder with aligned longterm backing
- Appointed Ohad Epschtein as Executive Chairman, ensuring leadership continuity and strategic focus
- Provided the financial strength and governance clarity to accelerate Anaergia 2.0 – a capital-light, technology-driven growth model



"Anaergia has the platform, the team, and the mission to lead the global shift toward sustainable waste-to-energy solutions — an ambition rooted in clean technology innovation that resonates deeply with Marny's own commitment to climate-conscious investment."

— Ohad Epschtein, Executive Chairman, Anaergia Inc.



Proven Executive Management with World-Class Experience





Assaf Onn
Chief Executive Officer New

Joined Anaergia in 2024; over two decades of extensive experience in managing large operations, including retail, commercial and housing real estate, and hospitality throughout central and eastern Europe and the Middle East, his in-depth expertise includes leading organizational excellence, optimizing efficiencies, and fostering growth across diverse industries.



Dr. Yaniv SchersonChief Operating Officer

Joined Anaergia in 2014, led development in the Western United States region. Promoted to current role in 2022. Recognized as a rising star in the energy sector in Forbes 30 Under 30 in 2012.



Hani Kaissi Chief Development Officer

Joined Anaergia as CFO in 2010; 25+ years experience in the water industry; formerly in senior Operations, Finance and M&A roles at ZENON and General Electric.



Gregory Wolf
Chief Financial Officer New

Joined Anaergia in 2024; Mr. Wolf has held key leadership roles at Hill International, Pernix Group Inc., and MYR Group Inc. Mr. Wolf holds a Bachelor of Science in Accountancy and a Masters In Taxation from Northern Illinois University, as well as a CPA certification from the University of Illinois.



Scott Hodgdon General Counsel

New

Joined Anaergia in 2024; prior to Anaergia he served as a corporate, securities, and governance attorney for numerous publicly traded companies. Most recently, he served as General Counsel of Shift Technologies, Inc.



Ohad Epschtein
Chairman of the Board New

Mr. Epschtein is a Managing Partner at Marny Investissement SA, a position he has held since 2007, where he is responsible for steering project financing and investment strategies. His academic credentials include a Bachelor's degree in Economics from the London School of Economics and an MBA in Environmental Economics from the University Bocconi in Milan. Mr. Epschtein's dedication to excellence and his ability to integrate his education with his professional experiences have been instrumental in promoting sustainable development and innovation in the renewable energy industry.



Anaergia 2.0 – A New Era of Positive Transformation & Growth

Marny Transformative Investment Strengthened balance sheet in July 2024 with equity investment, new leadership team, refreshed board and simplified share structure

New Strategic Direction

Focused on capital-efficient growth, financial discipline, streamlined operations, and global expansion through partnerships and selective BOO delivery

Positioned to Capture Expanding Global Market Demand

Differentiated, vertically integrated platform with global reach, proven execution, and strong customer confidence across sectors and regions

Building Momentum Improving financials, strong capital sales backlog and pipeline, rising share price, and renewed insider confidence through recent share purchases

Anaergia MarketSegments

Multiple Markets Driving Capital Sales Demand



Large-Scale Private Developers

• Partnering with international developers to deliver high-performance bioenergy infrastructure that meets stringent decarbonization and waste diversion targets

Municipal Organics 🌯

• Supports diversion of source-separated organic from landfill and aligns with circular economy mandates

Wastewater 📆

• Anaergia enables energy recovery and cost reduction through innovative and proprietary technology integration

Food Processing 🌅

• Strong market demand for on-site organic waste-to-energy and decarbonization solutions

Agriculture

• Converts livestock slurry and crop residues into renewable energy and nutrient-rich digestate, enabling circular, low-carbon farming systems

Proven across all sectors with scalable, modular solutions and deep technical expertise



Example: Capital Sale – The Sterling Natural Resources Center in California

World's first wastewater plant where 100% of the feed becomes a commercial product and excess energy is exported thanks to Anaergia technology



Market Leader in Serving Municipalities with Alternative Delivery Models



Client: East Valley Water District Location: Highland California Delivery: Supply

AUTHORITY LOCATION: VICTORVILLE, CA

DELIVERY: DBOOF

CLIENT: HALE AVENUE RESOURCE RECOVERY FACILITY (HARRF) LOCATION: ESCONDIDO, CA **DELIVERY: DBOOF**















CLIENT: CITY OF SOUTH SAN FRANCISCO DELIVERY: DBB

















Anaergia Portfolio: Five Build-Own-Operate Assets









Growing Market Value in North America – Supported by Regulatory Advancements



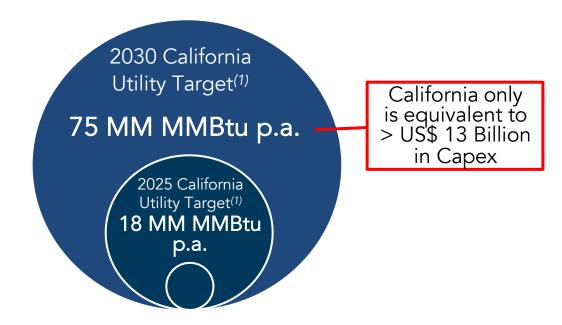
Diversion from Landfills Driving Volume

Market Driven Organics Diversion

- Landfill tip fees are increasing, driving a push to divert organic waste
- Capacity at existing landfills is dwindling and regulatory hurdles are preventing new landfill capacity
- Industries such as the food and beverage industry are embracing sustainability solutions to address growing consumer demand for a circular economy

Regulatory Organics Diversion

- In California, SB 1383 is now effective and has the goal of reducing landfilled organics by 75%
 - Will require ~100 new facilities; cities are implementing ordinances to ensure compliance
- In Connecticut, Public Act 14-94 set a goal to divert 60% of municipal solid waste from disposal
- Massachusetts issued its 2030 Solid Waste Master Plan in October 2021, which established goals to reduce disposal by 30% (from 5.7 million tons in 2018 to 4 million tons in 2030)
- Under Oregon's recycling laws, the state's mandatory rate of material recovery from the general solid waste stream is 52% for 2020 and will rise to 55 percent for 2025 and subsequent years



90x

In California, total gas consumption is about 90 times greater than LCFS gas consumption⁽²⁾

⁽¹⁾ California Public Utilities Commission. "CPUC Sets Biomethane Targets for Utilities." 2022

⁽²⁾ U.S. Energy Information Administration. "Natural Gas: Consumption by End Use." 2020. eia.gov

European Market Growth



With high underlying gas prices, attractive waste feedstock availability and expanding RNG targets, the outlook for Anaergia's European operations is strong

Feedstock availability is bolstered by EU Policies

- EU adopted first-ever EU-wide food waste reduction target with a goal of 55% reduction of food waste per capita by 2025 and a 60% reduction by 2030⁽¹⁾
- EU Landfill Directive requires members to reduce municipal waste sent to landfills to 10% or less of total municipal waste generated by 2035⁽¹⁾
- EU member states have a binding target to reduce residual MSW 60% by 2030 (comprising landfill & incinerated waste)⁽²⁾

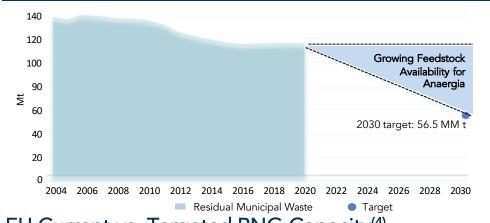
REPowerEU: 1.3 Billion MMBtu of RNG by 2030

- RNG target of 1.3 billion MMBtu per year by 2030⁽³⁾
- Current EU RNG capacity is only about 8% of this target⁽⁴⁾
- Significant investment will be required in new RNG production infrastructure
- Estimated capital investment requirement of ~\$78 billion to meet this goal⁽⁴⁾

(1) European Environmental Bureau. "Waste Prevention."

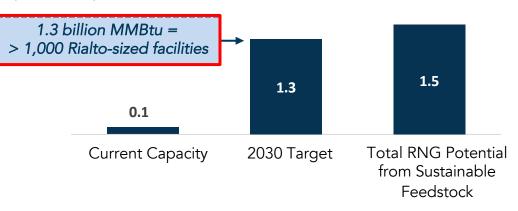
- (2) European Environment Agency. "Reaching 2030's residual municipal waste target why recycling is not enough." April 2022
- (3) European Commission. "Questions and Answers on REPowerEU: Joint European action for more affordable, secure and sustainable energy." March 2022
- European Biogas Association. "Commission announces groundbreaking biomethane target to cut dependance on Russian gas." March 2022. europeanbiogas.eu

EU 2030 Target for Landfill & Incinerated Waste⁽²⁾



EU Current vs. Targeted RNG Capacity⁽⁴⁾

(Billion MMBtu)



Significant Growth Opportunities in Asia



Anaergia has early market mover advantage in Asia — one of the few international biogas players with local team on the ground

Organic Feedstocks are Widely Available

- High organics content in municipal solid waste
- High annual production of Agri-Wastes

Emerging Offtake Opportunities

- High spot LNG pricing in Asia is expected for the foreseeable future, making bio-LNG projects in the region more lucrative
- Global demand for methanol is expected to increase dramatically in the coming years, presenting new biogas offtake opportunities
- Renewable electricity incentives still good in developing nations

Anaergia's Head Start in Asia

- Anaergia has several references in Asia, positioning the company to capitalize on shifting organic waste management practices across the continent
- Key References include:
 - Okayama: Japan's largest cow manure to AD facility
 - IWMF: Largest food waste processing plant in SE Asia
- Taiwan: Largest food waste to renewable energy facility



Case Study — PepsiCo: Turning Food Waste into Clean Energy

Challenge

- Improve Organics Management:
 PepsiCo's food production facility in Funza, Colombia currently generates organics residues as part of the manufacturing process
- Energy Demand & Sustainability Goals:
 PepsiCo had ambitious economic and sustainability goals. They wanted to:
 - Reduce its carbon footprint
 - Minimize the amount of organic residue generated by its food production facility
 - Generate carbon-negative renewable energy for onsite use
- Infrastructure Constraints:
 Finding scalable, cost-effective renewable energy solutions that integrate seamlessly into existing energy systems without major infrastructure overhaul is difficult





Case Study — PepsiCo: Turning Food Waste into Clean Energy

Solution

 Anaergia is addressing this challenge by providing highefficiency digestion technology and integrated biogas conditioning & upgrading technology at PepsiCo's food production facility

Opportunity

- Unique positioning Anaergia offers an integrated solution that maximizes RNG production from PepsiCo's organic waste to maximize renewable resource output from mixed solid waste and sludge
- Attractive value proposition Food waste RNG is scalable and offers a lower carbon intensity

Action

- Anaergia's solution will convert ~50,000 tons per year of organic residues produced at the facility into renewable natural gas to be used within the facility reducing the amount of power consumption by ~20%
- Reduced on-site carbon footprint CO₂ emissions decline by up to 3,700 tons per year
- Scalable model; South America is now the third continent where Anaergia is providing systems to PepsiCo facilities





Q2 2025 Financial Results (reported in \$CAD)

(\$CAD millions)	Q2 2025	Q2 2024
Revenues	\$32.3	\$23.6
Gross profit	\$10.5	\$4.1
Gross margin	32.5%	17.6%
SG&A, net	\$14.3	\$14.9
Net Loss	(\$9.5)	(\$13.4)
Adjusted EBITDA ⁽¹⁾	(\$2.2)	(\$8.0)

Statement of Financial Position

Current portion of lease and long-term debt liabilities

Non-current portion of lease and long-term debt liabilities

Current assets

Non-current assets

Current liabilities

Equity

Other current liabilities

Non-current liabilities

Non-current other liabilities





EMEA Other 12%

REVENUE BY REGION

North America

61%

APAC

99,347

126,792

103,578

109,376

60,495

15,678

76,173

40,590

5,798

2024

As at June 30, 2025

^{(1) &}quot;Adjusted EBITDA" is a non-IFRS measure. Please refer to the sections entitled "Non-IFRS Measures and Industry Metrics" and "Reconciliation of Net Income (Loss) to EBITDA and Adjusted EBITDA" in our management's discussion and analysis for Q22025, available on SEDAR+ at www.sedarplus.ca

Revenue Backlog

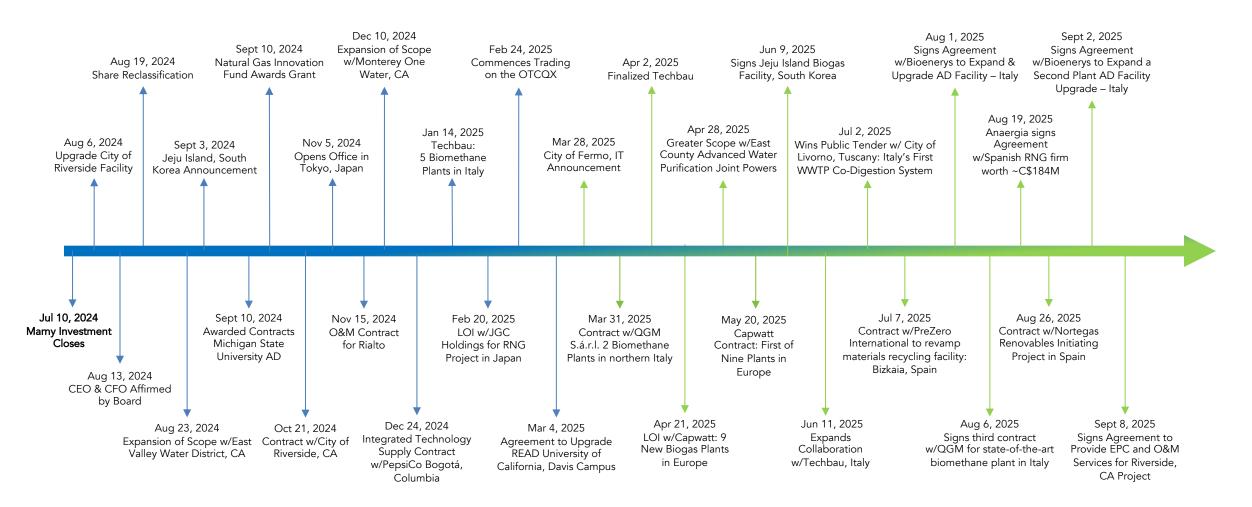
Revenue Backlog Snapshot



- \$191.0M in Capital Sales
- \$52.9M in O&M Services
- Refined conservative definition:
 - Signed Capital Sales contracts
 - 3 years of modeled O&M Services

Positive Momentum & Wins since Marny's Investment







Capitalization





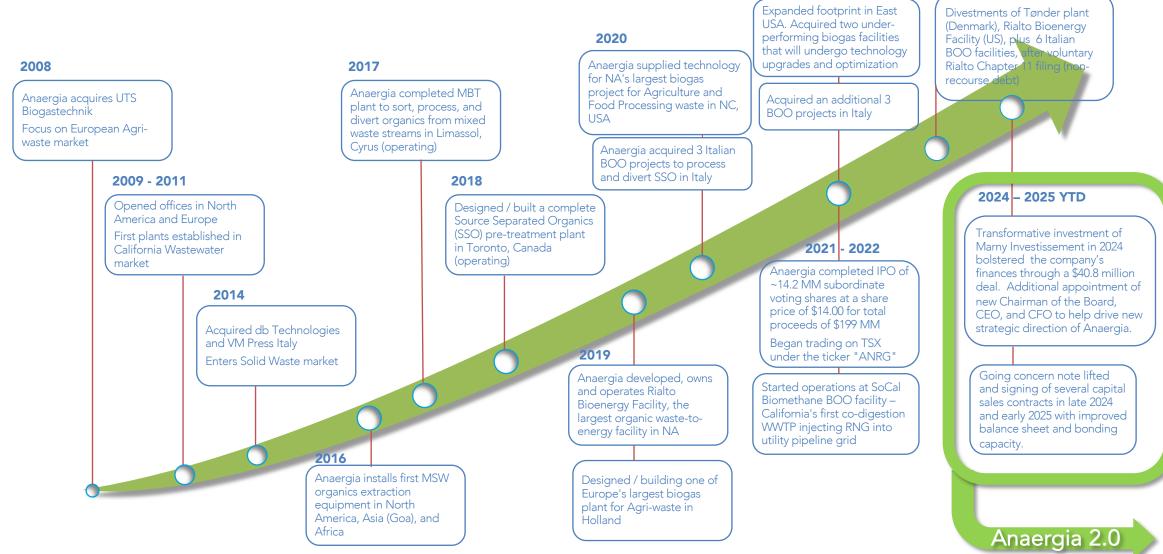
Addendum

Anaergia Technology: Engineered for Maximum Output

Anaergia's end-to-end suite of technology enables fuel production from a variety of feedstocks and provides our capital sales customers and Build-Own-Operate facilities with integrated, effective technology solutions

Processes virtually any organic waste **Expands Feedstock Access** stream Serves as a One-stop solution for Delivers Turnkey Solutions for Capital Sales third-party developers Uses our technology to maximize **Enhances Plant Performance** organics recovery and RNG output Reduces reliance on third-party Leverages Vertical Integration — Ensures Control equipment through in-house Over Our Supply Chain manufacturing Lowers capital expenditures and **Enables Existing Infrastructure Retrofits** shortens deployment timelines

Anaergia's Evolution Towards Complete, Integrated Solutions





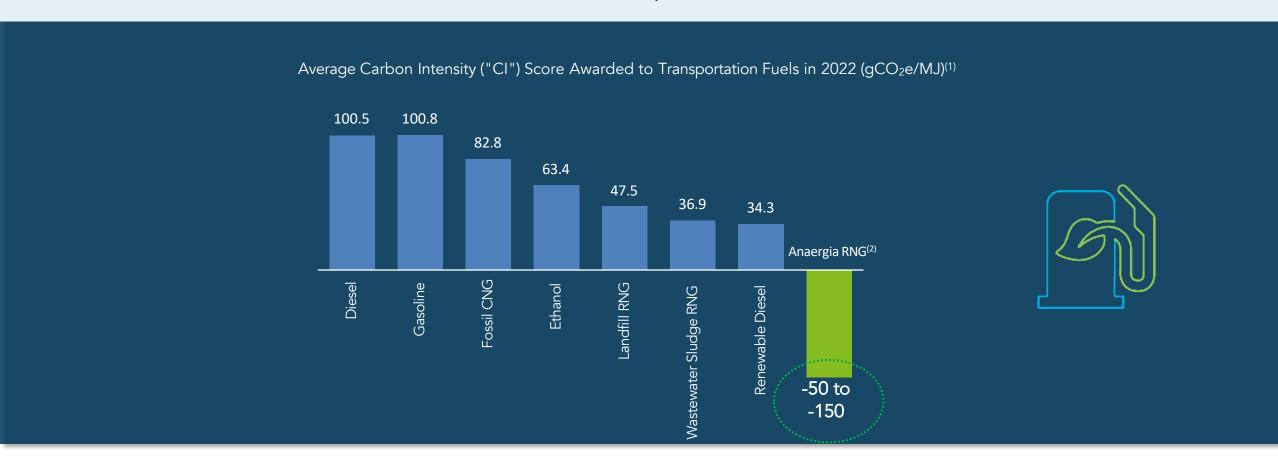
2023 Restructuring

2021

Anaergia RNG: A Ready-to-Use, Carbon-Negative Fuel



Anaergia converts methane-emitting waste into carbon-negative renewable natural gas that is chemically identical to fossil-based natural gas and does not require major incremental distribution infrastructure





⁽¹⁾ California Air Resources Board. LCFS Pathway Certified Carbon Intensifies.

Anaergia facilities that produce RNG from food waste have the potential to achieve CI scores -50 to -150 gCO₂e/MJ