4Q19 Earnings Call Supplemental Materials

January 29, 2020

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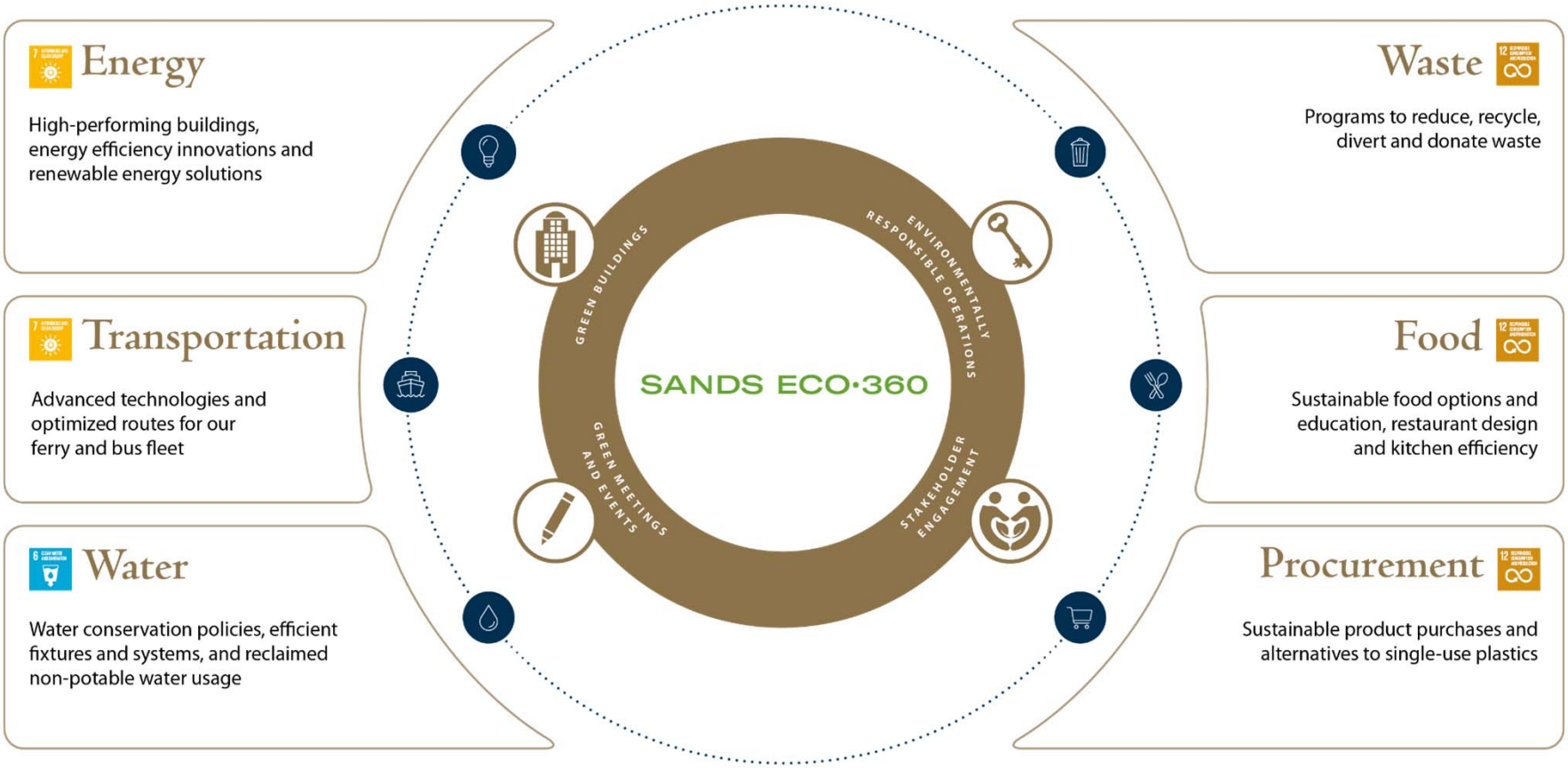
I. Sands ECO360

II. Sands – Global Leadership in Entertainment

I. Sands ECO360

Sands ECO360

Industry Leading Global Sustainability Program



The Sands ECO360 Global Sustainability program reflects our vision to lead our industry in sustainable development and integrated resort operations

Global Goals:

Our 2016-2020 Targets

- We have aligned our global sustainability targets for 2016-2020 with three key, measurable, UN Sustainable Development Goals (SDGs) and our emissions reduction goals are approved by science-based targets:

	 Emissions	 Water	 Waste
UN Sustainable Development Goals (SDGs)	▪ Double the global rate of improvement in energy efficiency ▪ Increase substantially the share of renewable energy in the global energy mix	▪ Substantially increase water-use efficiency across all sectors	▪ Substantially reduce waste generation through prevention, reduction, recycling, and reuse ▪ Halve per capita global food waste
Sands ECO360 Alignment with SDGs	Energy Transportation	Water	Waste Food Procurement
LVS Goals (2016-2020)	▪ 6% reduction in emissions from resort operations, in addition to offsetting newly opened resorts ▪ 6% reduction in ferry emissions	▪ 3% reduction in consumption on a per square foot basis	▪ 5% increase in waste diversion rate
Select 2019 LVS Accomplishments	▪ Implemented 53 eco-efficiency projects throughout our resorts ▪ Started sourcing renewable energy certificates (REC) for Marina Bay Sands and The Venetian Resort (VR) ▪ Achieved 98% of LED lighting at Sands China Ltd. properties	▪ Implemented 17 water-efficiency projects throughout our resorts ▪ Implemented water engagement program with kitchens and food & beverage outlets at all properties ▪ Increased water input from well and nano-filtration system at VR	▪ Started food donation program at Sands China Ltd. ▪ Engaged team members and community members on single-use plastic reduction and challenges ▪ Increased sourcing of sustainable seafood at all properties

The initiatives implemented before our 2016-2020 cycle reduced our electricity consumption by 247 million kWh and improved waste diversion by more than 10%

2019 Sands ECO360

Key Initiatives:

1	Employee engagement: During 2019, our Team Members continued to embed sustainability into our culture, contributing to more than 240,000 Sands ECO360 Actions to protect the environment, which allowed us to reach our 1 million Sands ECO360 action by 2020 goal one year in advance. Our global ECOengage campaign on single-use plastic demonstrated to be an effective way to discuss and act on pressing, current environmental challenges.
2	LEED Certifications: The Sands Expo and Convention Center at Marina Bay Sands obtained the LEED Platinum certification for "Existing Buildings: Maintenance & Operations". It is believed to be the first MICE venue in Asia Pacific to achieve this certification. The Parisian Macao is the first Integrated Resort in Macao to achieve the LEED Silver for Building Design and Construction certification.
3	CDP and DJSI: We are the only company from the Casino & Gaming industry named on the DJSI North America, and are still part of the CDP Climate A List. CDP Water A List companies are still to be announced.
4	Single-use Plastic: In 2019, we formalized our strategy to address single-use plastic and implemented multiple initiatives to eliminate, reuse, replace and recycle single-use plastic in our operations. Items like plastic straws, food containers, retail bags, laundry packaging and water bottles have been, or are in process of being, addressed.
5	Renewable Electricity: The Venetian Resort Las Vegas partnered with NV Energy to procure sufficient renewable energy certificates to cover 100% of its electricity use.

Sustainability Awards and Certifications

Recognition on a Local and Global Level

Las Vegas Sands

Dow Jones Sustainability Indices
(2015, 2016, 2018, 2019)

FTSE4Good
(2019)

CDP Climate A List
(2015, 2016, 2018, 2019)

CDP Water A List
(2018)

United States

Better Buildings Challenge
The Venetian Resort Las Vegas

Trip Advisor: Green Leader Gold Certification
The Venetian Resort Las Vegas

APEX/ASTM Level Two
Sands Expo and Congress Center at The Venetian Resort Las Vegas

LEED Silver for New Construction
The Palazzo

LEED Gold for Building Operations and Maintenance
Sands Expo and Congress Center at The Venetian Resort Las Vegas

Macao

LEED Silver for Building Design and Construction
The Parisian Macao

Macao Green Hotel Awards
Platinum – The Venetian Macao
Gold – Sands Cotai Central, Parisian Macao, Four Seasons Hotel Macao
Silver – Sands Macao

World's Leading Green Hotel – World Travel Awards
Conrad Macao

ISO 20121
The Venetian Macao

IMEX / GMIC Green Supplier Award
The Venetian Macao

Singapore

LEED Platinum for Building Operations and Maintenance
Sands Expo and Convention Center at Marina Bay Sands

LEED Gold for Building Operations and Maintenance
ArtScience Museum at Marina Bay Sands

Singapore BCA Green Mark Platinum
Marina Bay Sands

APEX/ASTM Level One
Marina Bay Sands

ISO 20121
Marina Bay Sands

IMEX / GMIC Green Supplier Award
Marina Bay Sands

Recognized by independent third parties as a global leader in sustainability

II. Sands – Global Leadership in Entertainment

Sands – Global Leadership in Entertainment

More Events, Venues and Seats than any Other Operator in the Region

Entity	Venue	Seating Capacity	Events Since Opening
金沙中國 Sands China ltd.	Cotai Arena	15,000	416
	Four Other Theaters	5,331	199
MARINA BAY Sands SINGAPORE	Largest Pillar-less Ballroom in Asia	6,373	41
	Theater	2,183	291

Sands Offers More Entertainment Events, Venues and Seats than any Other IR Operator in the Region

Sands – Global Leadership in Entertainment

Western Performers

The Rolling Stones



Katy Perry



Céline Dion



Rihanna



Bon Jovi



Beyoncé



Elton John



LVS is the Asian Entertainment Leader, Unmatched in Bringing the Greatest Superstars of Western Entertainment to Asia for more than a Decade…

These photographs depict performers who have performed at Las Vegas Sands' properties in Macao and Singapore.

Sands – Global Leadership in Entertainment

Global Artists

G.E.M.



Joey Yung



Big Bang



Jay Chou



A-Lin



Aaron Kwok



2NE1



Twins



Girls' Generation



...As well as Asia's Pop Superstars to Macao's Cotai Strip and Singapore's Marina Bay Sands

These photographs depict performers who have performed at Las Vegas Sands' properties in Macao and Singapore.

Sands – Global Leadership in Entertainment

Sporting Events and Exhibitions

Macau Drift



The Clash in Cotai: Pacquiao v Rios



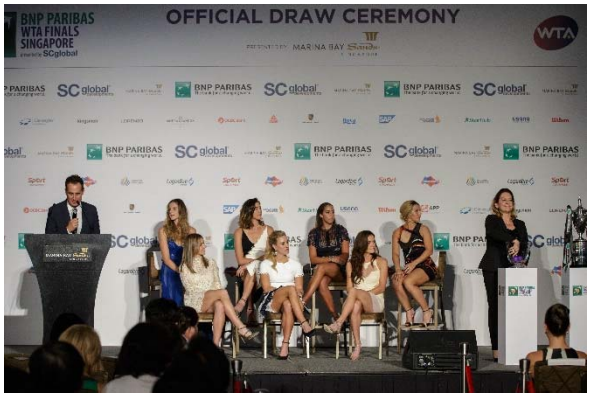
Cotai Showdown – Agassi v Sampras



UFC Macao



World Tennis Assoc. Finals - Official Draw Ceremony



Nitro Circus



We Offer an Extraordinary Experience to Our Guests with World-Class Sporting Events and Exhibitions…

These photographs depict events or competitions at Las Vegas Sands' properties in Macao and Singapore.

Sands – Global Leadership in Entertainment

Musical and Cinematic Events

From Vegas to Macau Premiere



Asian Film Awards



Return of the Cuckoo Premiere



The Voice of China



The Expendables 3 Premiere



China Music Awards



International Indian Film Academy Awards



…Awards, Events and Premieres Spanning Film and Entertainment Including Bollywood, Hollywood, Chinese Filmed Entertainment and Beyond…

These photographs depict performers who have attended entertainment events at Las Vegas Sands' properties in Macao and Singapore.

Sands – Global Leadership in Entertainment

Entertainment That Engages the Entire Family

Cats



The Lion King



Disney on Ice



Beauty and the Beast



Wicked



Carnevale



Winter in Venice



Boss Baby Premiere



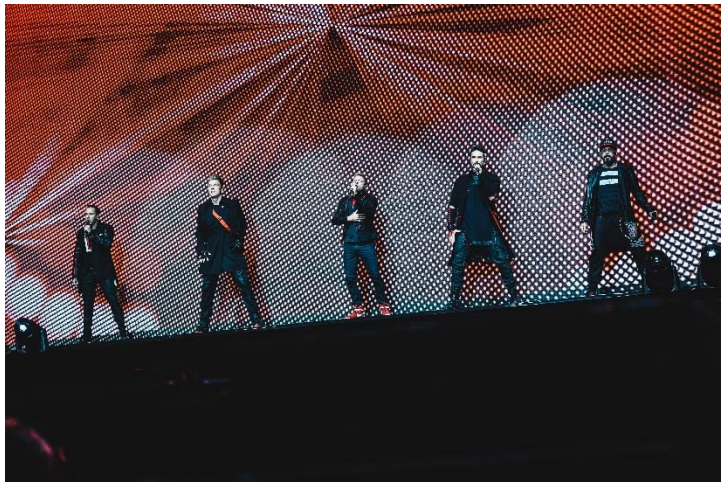
...and the Spectacle of Live Theater and Immersive Events for All

These photographs depict performers who have performed at Las Vegas Sands' properties in Macao and Singapore.

Sands – Global Leadership in Entertainment

Recent Performances and Events

Backstreet Boys



Shawn Mendes



Cats



Coco Lee



Ronald Cheng



These photographs depict performers who have performed or attended events at Las Vegas Sands' properties in Macao and Singapore.


Sands®