

Dorman Products, Inc. Reports Third Quarter 2025 Results

Highlights (All comparisons are to the prior year period unless otherwise noted):

- Net sales of \$543.7 million for the quarter, up 7.9% compared to \$503.8 million
- Diluted earnings per share ("EPS") of \$2.48, up 38% compared to \$1.80
- Adjusted diluted EPS* of \$2.62, up 34% compared to \$1.96
- Reaffirms its full-year guidance for 2025

COLMAR, PA (October 27, 2025) – Dorman Products, Inc. (the "Company" or "Dorman") (NASDAQ: DORM), a leading supplier in the motor vehicle aftermarket industry, today announced its financial results for the third quarter ended September 27, 2025.

Kevin Olsen, Dorman's President and Chief Executive Officer, stated, "I'd like to thank all our Contributors for their hard work and dedication as we delivered strong performance in the third quarter, with year-over-year net sales growth of 7.9% and diluted EPS and adjusted diluted EPS growth of 38% and 34%, respectively. During the quarter, our Contributors did an excellent job developing and deploying new, innovative products, diversifying our supply chain, and advancing commercialization, automation, and productivity initiatives across the enterprise to drive long-term growth.

"With our performance through the first nine months of the year, and our positive outlook for the fourth quarter, we are reaffirming our net sales and EPS guidance ranges."

Third Quarter Financial Results

The Company reported third quarter 2025 net sales of \$543.7 million, up 7.9% compared to net sales of \$503.8 million in the third quarter of 2024.

Gross profit was \$241.4 million in the third quarter of 2025, or 44.4% of net sales, compared to \$203.8 million, or 40.5% of net sales, in the same quarter last year.

Selling, general, and administrative ("SG&A") expenses were \$135.7 million, or 25.0% of net sales, in the third quarter of 2025 compared to \$124.5 million, or 24.7% of net sales, in the same quarter last year. Adjusted SG&A expenses* were \$129.9 million, or 23.9% of net sales, in the third quarter of 2025, compared to \$117.9 million, or 23.4% of net sales, in the same quarter last year.

Diluted EPS was \$2.48 in the third quarter of 2025, up 38% compared to diluted EPS of \$1.80 in the same quarter last year. Adjusted diluted EPS* was \$2.62 in the third quarter of 2025, up 34% compared to adjusted diluted EPS* of \$1.96 in the same quarter last year.

Segment results were as follows:

			N	let Sales		Segment Profit Margin					
(\$ in millions)	Q	3 2025		Q3 2024	Change	Q3 2025	Q3 2024	Change			
Light Duty	\$	430.3	\$	393.6	9 %	23.7 %	19.0 %	470 bps			
Heavy Duty	\$	63.0	\$	59.6	6 %	4.5 %	4.5 %	0 bps			
Specialty Vehicle	\$	50.4	\$	50.6	-0 %	12.8 %	17.0 %	-420 bps			

2025 Guidance

The Company reaffirms its full-year 2025 guidance as detailed in the table below. The Company's guidance includes the expected impact of tariffs enacted as of October 27, 2025, and excludes any supply chain disruptions, trade restrictions, significant inflation, future acquisitions and divestitures, potential impacts from tariff changes after October 27, 2025, interest rate changes, and share repurchases.

	2025 Guidance
Net Sales Growth vs. 2024	7% – 9%
Diluted EPS	\$8.05 - \$8.35
Growth vs. 2024	31% – 36%
Adjusted Diluted EPS*	\$8.60 - \$8.90
Growth vs. 2024	21% – 25%
Tax Rate Estimate	23.5%

Conference Call and Webcast

The Company will hold a conference call and webcast for investors on Tuesday, October 28, 2025, beginning at 8:00 a.m. Eastern time. The conference call can be accessed by telephone at (888) 440-4182 within the U.S. or +1 (646) 960-0653 outside the U.S. When prompted, enter the conference ID number 1698878. A live audio webcast and accompanying presentation materials can be accessed on the Company's website at Dorman Products, Inc. - Events. After the call, a replay of the session will be available on the Investor section of the Company's website.

About Dorman Products

Dorman gives professionals, enthusiasts, and owners greater freedom to fix motor vehicles. For over 100 years, we have been driving new solutions, releasing tens of thousands of aftermarket replacement products engineered to save time and money and increase convenience and reliability.

Founded and headquartered in the United States, we are a pioneering global organization offering an always-evolving catalog of products covering cars, trucks, and specialty vehicles, from chassis to body, from underhood to undercarriage, and from hardware to complex electronics.

*Non-GAAP Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), this earnings release also contains Non-GAAP financial measures. The reasons why we believe these measures provide useful information to investors and a reconciliation of these measures to the most directly comparable GAAP measures and other information relating to these Non-GAAP measures are included in the supplemental schedules attached.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "may," "will," "should," "likely," "probably," "anticipates," "expects," "intends," "plans," "projects," "believes," "views," "estimates," and similar expressions are used to identify these forward-looking statements. Readers are cautioned not to place undue reliance on those forward-looking statements, which speak only as of the date such statements were made. Such forward-looking statements are based on current expectations that involve known and unknown risks, uncertainties, and other factors (many of which are outside of our control). Such risks, uncertainties and other factors relate to, among other things: competition in and the evolution of the motor vehicle aftermarket industry; changes in our relationships with, or the loss of, any customers

or suppliers; our ability to develop, market and sell new and existing products; our ability to anticipate and meet customer demand; our ability to purchase necessary materials from our suppliers and the impacts of any related logistics constraints; widespread public health pandemics; political and regulatory matters, such as changes in trade policy, the imposition of tariffs and climate regulation; our ability to protect our information security systems and defend against cyberattacks; our ability to protect our intellectual property and defend against any claims of infringement; and financial and economic factors, such as our level of indebtedness, fluctuations in interest rates and inflation. More information on these risks and other potential factors that could affect the Company's business, reputation, results of operations, financial condition, and stock price is included in the Company's filings with the Securities and Exchange Commission ("SEC"), including in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of the Company's most recently filed periodic reports on Form 10-K and Form 10-Q and subsequent filings. The Company is under no obligation to, and expressly disclaims any such obligation to, update any of the information in this document, including but not limited to any situation where any forwardlooking statement later turns out to be inaccurate, whether as a result of new information, future events, or otherwise.

Investor Relations Contact

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Visit our website at www.dormanproducts.com. The Investor Relations section of the website contains a significant amount of information about Dorman, including financial and other information for investors. Dorman encourages investors to visit its website periodically to view new and updated information.

Consolidated Statements of Operations (in thousands, except per-share amounts)

	 Three Mont	ths Ended	Three Mont	hs Ended
(unaudited)	9/27/25	Pct.*	9/28/24	Pct. *
Net sales	\$ 543,736	100.0	\$ 503,773	100.0
Cost of goods sold	302,309	55.6	299,970	59.5
Gross profit	241,427	44.4	203,803	40.5
Selling, general, and administrative expenses	 135,677	25.0	124,532	24.7
Income from operations	105,750	19.4	79,271	15.7
Interest expense, net	7,207	1.3	9,762	1.9
Other income, net	 (1,385)	(0.3)	(1,615)	(0.3)
Income before income taxes	99,928	18.4	71,124	14.1
Provision for income taxes	 23,508	4.3	15,871	3.2
Net income	\$ 76,420	14.1	\$ 55,253	11.0
Diluted earnings per share	\$ 2.48		\$ 1.80	
Weighted average diluted shares outstanding	30,782		30,739	
	Nine Montl	hs Ended	Nine Month	s Ended
(unaudited)	9/27/25	Pct.*	9/28/24	Pct. *
Net sales	\$ 1,592,387	100.0	\$ 1,475,425	100.0
Cost of goods sold	923,739	58.0	890,775	60.4
Gross profit	668,648	42.0	584,650	39.6
Selling, general, and administrative expenses	400,343	25.1	378,489	25.7
Income from operations	268,305	16.8	206,161	14.0
Interest expense, net	21,747	1.4	30,569	2.1
Other income, net	(4,290)	(0.3)	(1,711)	(0.1)
Income before income taxes	250,848	15.8	177,303	12.0
Provision for income taxes	 58,214	3.7	41,812	2.8
Net income	\$ 192,634	12.1	\$ 135,491	9.2
Diluted earnings per share	\$ 6.26		\$ 4.37	
Diluted earnings per share	\$ 6.26		\$ 4.37	

^{*} Percentage of sales. Data may not add due to rounding.

Consolidated Balance Sheets (in thousands, except share data)

Assets Current assets: Cash and eash equivalents \$55,505 \$57,378 Accounts receivable, less allowance for doubtful accounts of \$1,775 and \$1,619 \$20,594 \$73,787 Inventories 899,904 707,977 Prepaids and other current assets 40,986 30,859 Total current assets 1,516,989 1,369,760 Property, plant, and equipment, net 168,430 164,499 Operating lease right-of-use assets 114,599 118,499 Goodwill 443,840 442,886 Intangible assets, net 262,229 2,728,21 Deferred tax assets — 5,786 Other assets 46,406 44,878 Total assets 52,552,526 2,2424,521 Liabilities 215,088 \$231,814 Accounts payable \$215,088 \$231,814 Accounts payable \$215,088 \$231,814 Accound customer rebates and returns 29,169 440,02 Accrued compensation 34,375 28,125 Current portion of long-term debt	(unaudited)	9/27/25	12/31/24
Cash and cash equivalents \$ 55,505 \$ 571,378 Accounts receivable, less allowance for doubtful accounts of \$1,775 and \$1,619 \$20,594 \$73,787 Inventories 899,904 707,977 Prepaids and other current assets 40,986 30,859 Total current assets 1516,089 136,9760 Property, plant, and equipment, net 168,463 164,499 Operating lease right-of-use assets 1114,599 118,499 Goodwill 443,840 442,886 Goodwill 262,229 278,213 Intangible assets, net 262,229 278,213 Other assets 46,406 44,878 Total assets 46,406 44,878 Total assets 25,552,526 2,2424,521 Libilities and sharcholders' equity 25,517 44,002 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,606 204,355 Revolving credit facility 34,356 28,125 Other accrued liabilities 43,676 41,566 Total c			
Accounts receivable, less allowance for doubtful accounts of \$1,775 and \$1,619 520,594 773,787 Inventories 899,044 707,977 Prepaids and other current assets 40,986 30,859 Total current assets 1,516,989 136,9760 Property, plant, and equipment, net 168,463 164,499 Operating lease right-of-use assets 111,599 118,499 Goodwill 443,840 442,886 Intagible assets, net 26,229 278,213 Deferred tax assets — 5,786 Other assets 4,460 44,878 Total assets 2,552,525 2,2424,521 Interest liabilities 2,552,525 2,2424,521 Accrued compensation 25,517 44,002 Accrued compensation 25,517 44,002 Accrued constomer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 42,02 3,06 Long-term de	Current assets:		
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Prepaids and other current assets 40,986 30,859 Total current assets 1,516,989 1,369,700 Property, plant, and equipment, net 168,463 164,499 Operating lease right-of-use assets 111,459 114,599 Goodwill 443,80 442,886 Intangible assets, net 262,229 278,213 Deferred tax assets 26,252,50 2,786 Other assets 46,406 44,878 Total assets 46,406 44,878 Total assetherolders' equity 25,525,250 2,242,521 User tiliabilities 22,512,50 2,243,521 Accrued compensation 25,517 44,002 Accrued compensation 25,517 44,002 Accrued compensation 25,517 44,002 Received compensation expertentiabilities 343,65 21,586 Other accrued insbilities 343,66 41,546 Other accrued insbilities 343,66 41,546 Total current liabilities 343,61 43,676 41,546 Ong-term debt	Accounts receivable, less allowance for doubtful accounts of \$1,775 and \$1,619	520,594	573,787
Total current assets 1,516,989 1,369,760 Property, plant, and equipment, net 168,463 164,499 Operating lease right-of-use assets 114,599 118,499 Goodwill 443,840 442,886 Intangible assets, net 262,229 278,213 Deferred tax assets — 5,786 Other assets 46,406 44,878 Total assets **** \$2,552,526 \$2,424,521 Limibilities and shareholders' equity Current liabilities Accrued compensation 25,517 44,002 Accrued customer rebates and returns 25,517 44,002 Accrued customer rebates and returns 25,517 44,002 Accrued customer rebates and returns 34,375 28,125 Current portion of long-tern debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term debt 21,062 3,700 <t< td=""><td>Inventories</td><td>899,904</td><td>707,977</td></t<>	Inventories	899,904	707,977
Property, plant, and equipment, net 168,469 164,499 Operating lease right-of-use assets 114,599 118,499 Goodwill 443,840 442,886 Intagible assets, net 262,229 278,213 Deferred tax assets 46,406 44,878 Total assets 2,552,525 2,245,21 Total assets 46,406 44,878 Total assets 2,552,525 2,245,21 Userent liabilities Accounts payable \$215,088 231,814 Accrued compensation 25,517 44,002 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 13,960 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 421,063 439,513 Long-term debt 421,063 439,513 Long-term debt 93,18 105,142 Deferred tax liabilities 20,22 18,894	Prepaids and other current assets	40,986	30,859
Operating lease right-of-use assets 114,599 118,499 Goodwill 443,840 442,886 Intangible assets, net 262,229 278,213 Deferred tax assets 5,786 Other assets 46,406 44,878 Total assets 2,552,520 2,244,521 Lisbilities and shareholders' equity Very counts payable 215,088 231,814 Accounts payable 215,088 231,814 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,006 204,355 Revolving credit facility 34,375 28,125 Oursent portion of long-term debt 34,375 28,125 Other accrued liabilities 343,676 415,466 Total current liabilities 99,318 105,142 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies 20,425 3,706 Startent Liabilities	Total current assets	1,516,989	1,369,760
Goodwill 443,846 442,886 Intangible assets, net 262,229 278,213 Deferred tax assets ————————————————————————————————————	Property, plant, and equipment, net	168,463	164,499
Intangible assets, net 262,229 278,213 Deferred tax assets — 5,786 Other assets 46,406 44,878 Total assets 2,552,526 2,2424,521 Liabilities and shareholders' equity Current liabilities Accounts payable \$ 215,088 \$ 231,814 Accoud compensation 25,517 44,002 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,966 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 99,318 105,142 Deferred tax liabilities 20,422 18,894 Commitments and contingencies 30,565,855 shares issued and outstanding in 2025 and 2024, respective 306	Operating lease right-of-use assets	114,599	118,499
Deferred tax assets 5,786 Other assets 46,400 44,878 Total assets 2,555,256 2,2424,521 Liabilities and shareholders' equity Urrent liabilities: Accounts payable \$ 215,088 \$ 231,814 Accrued compensation 25,517 44,002 Accrued compensation (account rebase and returns) 198,000 204,355 Revolving credit facility — 13,960 204,355 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 99,318 105,142 Deferred tax liabilities 20,422 18,894 Commitments and contingencies Starcholders' equity Common stock, S0,01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 30 30 Additional paid-in capital 129,534 119,077	Goodwill	443,840	442,886
Other assets 46,406 44,878 Total assets 2,552,526 2,2424,521 Liabilities and shareholders' equity Urrent liabilities: Accounts payable \$215,088 231,814 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Other long-term liabilities 99,318 105,142 Other long-term liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951	Intangible assets, net	262,229	278,213
Total assets \$ 2,552,526 \$ 2,424,521 Liabilities and shareholders' equity Current liabilities: Accounts payable \$ 215,088 \$ 231,814 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 99,318 105,142 Other long-term liabilities 20,422 18,894 Commitments and contingencies 30,000 306 Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Reta	Deferred tax assets	_	5,786
Liabilities and shareholders' equity Current liabilities: Accounts payable \$ 215,088 \$ 231,814 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 99,318 105,142 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Other assets	46,406	44,878
Current liabilities: Accounts payable \$ 215,088 \$ 231,814 Accrued compensation 25,517 44,002 Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-tern debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 99,318 105,142 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: 306 306 Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Total assets	\$ 2,552,526	\$ 2,424,521
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Accrued customer rebates and returns 198,060 204,355 Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: 306 306 Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Accounts payable	\$ 215,088	\$ 231,814
Revolving credit facility — 13,960 Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: 306 306 Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Accrued compensation	25,517	44,002
Current portion of long-term debt 34,375 28,125 Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Accrued customer rebates and returns	198,060	204,355
Other accrued liabilities 43,676 41,546 Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Revolving credit facility	_	13,960
Total current liabilities 516,716 563,802 Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Current portion of long-term debt	34,375	28,125
Long-term debt 421,063 439,513 Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Other accrued liabilities	 43,676	 41,546
Long-term operating lease liabilities 99,318 105,142 Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Total current liabilities	516,716	563,802
Deferred tax liabilities 12,426 3,700 Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Long-term debt	421,063	439,513
Other long-term liabilities 20,422 18,894 Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Long-term operating lease liabilities	99,318	105,142
Commitments and contingencies Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Deferred tax liabilities	12,426	3,700
Shareholders' equity: Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Other long-term liabilities	20,422	18,894
Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Commitments and contingencies		
30,565,855 shares issued and outstanding in 2025 and 2024, respectively 306 306 Additional paid-in capital 129,534 119,077 Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Shareholders' equity:		
Retained earnings 1,357,951 1,180,862 Accumulated other comprehensive loss (5,210) (6,775) Total shareholders' equity 1,482,581 1,293,470	Common stock, \$0.01 par value; 50,000,000 shares authorized; 30,561,782 and 30,565,855 shares issued and outstanding in 2025 and 2024, respectively	306	306
Accumulated other comprehensive loss(5,210)(6,775)Total shareholders' equity1,482,5811,293,470	Additional paid-in capital	129,534	119,077
Total shareholders' equity 1,482,581 1,293,470	Retained earnings	1,357,951	1,180,862
	Accumulated other comprehensive loss	 (5,210)	(6,775)
Total liabilities and shareholders' equity \$ 2,552,526 \$ 2,424,521	Total shareholders' equity	1,482,581	1,293,470
	Total liabilities and shareholders' equity	\$ 2,552,526	\$ 2,424,521

Selected Cash Flow Information (unaudited):

		Three Months Ended				Nine Months Ended			
(in thousands)	9	0/27/25		9/28/24		9/27/25		9/28/24	
Cash provided by operating activities	\$	12,205	\$	44,293	\$	71,990	\$	159,622	
Depreciation and amortization	\$	14,036	\$	14,812	\$	41,798	\$	43,015	
Capital expenditures	\$	10,383	\$	8,555	\$	29,818	\$	31,245	

Non-GAAP Financial Measures (in thousands, except per-share amounts)

Our financial results include certain financial measures not derived in accordance with generally accepted accounting principles (GAAP). Non-GAAP financial measures should not be used as a substitute for GAAP measures, or considered in isolation, for the purpose of analyzing our operating performance, financial position or cash flows. Additionally, these non-GAAP measures may not be comparable to similarly titled measures reported by other companies. However, we have presented these non-GAAP financial measures because we believe this presentation, when reconciled to the corresponding GAAP measure, provides useful information to investors by offering additional ways of viewing our results, profitability trends, and underlying growth relative to prior and future periods and to our peers. Management uses these non-GAAP financial measures in making financial, operating, and planning decisions and in evaluating our performance. Non-GAAP financial measures may reflect adjustments for charges such as fair value adjustments, amortization, transaction costs, severance, accelerated depreciation, and other similar expenses related to acquisitions as well as other items that we believe are not related to our ongoing performance.

Adjusted Net Income:

	Three Months Ended			Nine Months Ended				
(unaudited)	Ģ	9/27/25*		9/28/24*		9/27/25*		9/28/24*
Net income (GAAP)	\$	76,420	\$	55,253	\$	192,634	\$	135,491
Pretax acquisition-related intangible assets amortization [1]		5,442		6,173		16,319		17,138
Pretax acquisition-related transaction and other costs [2]		286		396		1,119		1,327
Pretax reduction in workforce costs [3]				76		147		4,926
Tax adjustment (related to above items) [4]		(1,391)		(1,654)		(4,268)		(5,815)
Adjusted net income (Non-GAAP)	\$	80,757	\$	60,244	\$	205,951	\$	153,067
Diluted earnings per share (GAAP)	\$	2.48	\$	1.80	\$	6.26	\$	4.37
Pretax acquisition-related intangible assets amortization [1]		0.18		0.20		0.53		0.55
Pretax acquisition-related transaction and other costs [2]		0.01		0.01		0.04		0.04
Pretax reduction in workforce costs [3]		_		0.00		0.00		0.16
Tax adjustment (related to above items) [4]		(0.05)		(0.05)		(0.14)		(0.19)
Adjusted diluted earnings per share (Non-GAAP)	\$	2.62	\$	1.96	\$	6.70	\$	4.93
Weighted average diluted shares outstanding		30,782		30,739		30,757		31,019

^{*} Amounts may not add due to rounding. See accompanying notes at the end of this supplemental schedule.

Non-GAAP Financial Measures (in thousands, except per-share amounts)

Adjusted Gross Profit:

	Three Months Ended				Three Months Ended			
(unaudited)	9/27/25		Pct.**	9/28/24		Pct.**		
Gross profit (GAAP)	\$	241,427	44.4	\$	203,803	40.5		
Pretax acquisition-related transaction and other costs [2]		_	_		1	0.0		
Adjusted gross profit (Non-GAAP)	\$	241,427	44.4	\$	203,804	40.5		
Net sales	\$	543,736		\$	503,773			

	 Nine Months Ended			Nine Months Ended			
(unaudited)	9/27/25	Pct.**	ķ	9/28/24		Pct.**	
Gross profit (GAAP)	\$ 668,648		12.0	\$	584,650	39.6	
Pretax acquisition-related transaction and other costs [2]	_				11	0.0	
Adjusted gross profit (Non-GAAP)	\$ 668,648	2	12.0	\$	584,661	39.6	
Net sales	\$ 1,592,387			\$	1,475,425		

Adjusted SG&A Expenses:

		Three Months Ended			Three Months Ended				
(unaudited)	9/27/25 Pct.**		9/28/24		Pct.**				
SG&A expenses (GAAP)	\$	135,677	25.0	\$	124,532	24.7			
Pretax acquisition-related intangible assets amortization [1]		(5,442)	(1.0)		(6,173)	(1.2)			
Pretax acquisition-related transaction and other costs [2]		(286)	(0.1)		(395)	(0.1)			
Pretax reduction in workforce costs [3]		_	_		(76)	(0.0)			
Adjusted SG&A expenses (Non-GAAP)	\$	129,949	23.9	\$	117,888	23.4			
Net sales	\$	543,736		\$	503,773				

	Nine Months Ended				Nine Months Ended				
(unaudited)		9/27/25	Pct.**		9/28/24	Pct.**			
SG&A expenses (GAAP)	\$	400,343	25.1	\$	378,489	25.7			
Pretax acquisition-related intangible assets amortization [1]		(16,319)	(1.0)		(17,138)	(1.2)			
Pretax acquisition-related transaction and other costs [2]		(1,119)	(0.1)		(1,316)	(0.1)			
Pretax reduction in workforce costs [5]		(147)	(0.0)		(4,926)	(0.3)			
Adjusted SG&A expenses (Non-GAAP)	\$	382,758	24.0	\$	355,109	24.1			
Net sales	\$	1,592,387		\$	1,475,425				

^{* *}Percentage of sales. Data may not add due to rounding.

Non-GAAP Financial Measures

(in thousands, except per-share amounts)

- [1] Pretax acquisition-related intangible asset amortization results from allocating the purchase price of an acquisition to the acquired tangible and intangible assets of the acquired business and recognizing the cost of the intangible asset over the period of benefit. Such costs were \$5.4 million pretax (or \$4.1 million after tax) and \$16.3 million pretax (or \$12.3 million after tax) during the three and nine months ended September 27, 2025, respectively. Such costs were \$6.2 million pretax (or \$4.6 million after tax) and \$17.1 million pretax (or \$12.9 million after tax) during the three and nine months ended September 28, 2024, respectively.
- [2] Pretax acquisition-related transaction and other costs include costs incurred to complete and integrate acquisitions. During the three and nine months ended September 27, 2025, we incurred charges included in selling, general, and administrative expenses to complete and integrate acquisitions of \$0.3 million pretax (or \$0.2 million after tax) and \$1.1 million pretax (or \$0.8 million after tax), respectively.

During both the three and nine months ended September 28, 2024, we incurred charges included in cost of goods sold for integration costs of \$0.0 million pretax (or \$0.0 million after tax). During the three and nine months ended September 28, 2024, we incurred charges included in selling, general, and administrative expenses to complete and integrate acquisitions of \$0.4 million pretax (or \$0.3 million after tax) and \$1.3 million pretax (or \$1.0 million after tax), respectively.

- [3] Pretax reduction in workforce costs represents costs incurred in connection with our planned workforce reduction, including severance and other payroll-related costs, insurance continuation costs, modifications of share-based compensation awards, and other costs directly attributable to the action. During the nine months ended September 27, 2025, the expenses were \$0.1 million pretax (or \$0.1 million after tax). During the three and nine months ended September 28, 2024, the expenses were \$0.1 million pretax (or \$0.1 million after tax) and \$4.9 million pretax (or \$3.7 million after tax), respectively.
- [4] Tax adjustments represent the aggregate tax effect of all non-GAAP adjustments reflected in the table above and totaled \$(1.4) million and \$(4.3) million during the three and nine months ended September 27, 2025, respectively, and \$(1.7) million and \$(5.8) million during the three and nine months ended September 28, 2024, respectively. Such items are estimated by applying our statutory tax rate to the pretax amount, or an actual tax amount for discrete items.

Non-GAAP Financial Measures (in thousands, except per-share amounts)

2025 Guidance:

The Company reaffirms the following guidance ranges related to its full year 2025 outlook:

	Yea	Year Ending 12/31/2025				
(unaudited)	Lov	v End*	Hig	sh End*		
Diluted earnings per share (GAAP)	\$	8.05	\$	8.35		
Pretax acquisition-related intangible assets amortization		0.69		0.69		
Pretax acquisition transaction and other costs		0.03		0.03		
Tax adjustment (related to above items)		(0.17)		(0.17)		
Adjusted diluted earnings per share (Non-GAAP)	\$	8.60	\$	8.90		
Weighted average diluted shares outstanding		30,800		30,800		

^{*}Data may not add due to rounding.