

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended: June 30, 2025

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-36746

**PARAMOUNT GROUP, INC.**

(Exact name of registrant as specified in its charter)

**Maryland**  
(State or other jurisdiction of  
incorporation or organization)

**32-0439307**  
(IRS Employer  
Identification No.)

**1633 Broadway, New York, NY**  
(Address of principal executive offices)

**10019**  
(Zip Code)

**Registrant's telephone number, including area code: (212) 237-3100**

**Securities registered pursuant to Section 12(b) of the Act:**

Title of each Class	Trading Symbol	Name of each exchange on which registered
Common stock of Paramount Group, Inc., \$0.01 par value per share	PGRE	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	<input checked="" type="checkbox"/>	Accelerated Filer	<input type="checkbox"/>
Non-Accelerated Filer	<input type="checkbox"/>	Smaller Reporting Company	<input type="checkbox"/>
		Emerging Growth Company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 15, 2025, there were 220,392,025 shares of the registrant's common stock outstanding.

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**PART I – FINANCIAL INFORMATION**  
**ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS**

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
**(UNAUDITED)**

(Amounts in thousands, except share, unit and per share amounts)	<u>June 30, 2025</u>	<u>December 31, 2024</u>
<b>Assets</b>		
Real estate, at cost		
Land	\$ 1,966,237	\$ 1,966,237
Buildings and improvements	6,351,241	6,325,097
	<u>8,317,478</u>	<u>8,291,334</u>
Accumulated depreciation and amortization	(1,692,997)	(1,639,529)
Real estate, net	6,624,481	6,651,805
Cash and cash equivalents	439,905	375,056
Restricted cash	219,660	180,391
Accounts and other receivables	23,824	18,229
Investments in unconsolidated real estate related funds	4,397	4,649
Investments in unconsolidated joint ventures	84,501	85,952
Deferred rent receivable	351,331	356,425
Deferred charges, net of accumulated amortization of \$88,517 and \$91,818	116,913	100,684
Intangible assets, net of accumulated amortization of \$124,614 and \$147,133	43,724	50,492
Other assets	49,977	47,820
<b>Total assets <sup>(1)</sup></b>	<b><u>\$ 7,958,713</u></b>	<b><u>\$ 7,871,503</u></b>
<b>Liabilities and Equity</b>		
Notes and mortgages payable, net of unamortized deferred financing costs of \$11,193 and \$15,420	\$ 3,680,857	\$ 3,676,630
Accounts payable and accrued expenses	115,688	119,881
Intangible liabilities, net of accumulated amortization of \$78,839 and \$93,748	17,804	20,870
Other liabilities	41,966	44,625
<b>Total liabilities <sup>(1)</sup></b>	<b><u>3,856,315</u></b>	<b><u>3,862,006</u></b>
Commitments and contingencies		
Paramount Group, Inc. equity:		
Common stock \$0.01 par value per share; authorized 900,000,000 shares; issued and outstanding 220,311,416 and 217,527,797 shares in 2025 and 2024, respectively	2,203	2,175
Additional paid-in-capital	4,061,826	4,144,301
Earnings less than distributions	(1,035,578)	(1,005,627)
Accumulated other comprehensive (loss) income	(9)	428
Paramount Group, Inc. equity	3,028,442	3,141,277
Noncontrolling interests in:		
Consolidated joint ventures	743,127	495,340
Consolidated real estate related funds	84,743	82,875
Operating Partnership (17,875,998 and 20,057,699 units outstanding)	246,086	290,005
<b>Total equity</b>	<b><u>4,102,398</u></b>	<b><u>4,009,497</u></b>
<b>Total liabilities and equity</b>	<b><u>\$ 7,958,713</u></b>	<b><u>\$ 7,871,503</u></b>

<sup>(1)</sup> Represents the consolidated assets and liabilities of Paramount Group Operating Partnership LP, a Delaware limited partnership (the "Operating Partnership"). The Operating Partnership is a consolidated variable interest entity ("VIE"), of which we are the sole general partner and own approximately 92.5% as of June 30, 2025. As of June 30, 2025, the assets and liabilities of the Operating Partnership include \$4,682,280 and \$2,403,536 of assets and liabilities, respectively, of certain VIEs that are consolidated by the Operating Partnership. See Note 13, *Variable Interest Entities ("VIEs")*.

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

(Amounts in thousands, except share and per share amounts)	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2025	2024	2025	2024
<b>Revenues:</b>				
Rental revenue	\$ 168,033	\$ 179,678	\$ 347,054	\$ 359,401
Fee and other income	9,012	7,730	17,010	16,884
Total revenues	177,045	187,408	364,064	376,285
<b>Expenses:</b>				
Operating	74,884	74,192	152,934	145,932
Depreciation and amortization	60,062	61,735	118,941	122,849
General and administrative	24,311	16,632	41,772	33,266
Transaction related costs	709	423	859	601
Total expenses	159,966	152,982	314,506	302,648
<b>Other income (expense):</b>				
Loss from real estate related fund investments	(23)	(27)	(49)	(70)
(Loss) income from unconsolidated real estate related funds	(224)	(15)	(150)	90
Income (loss) from unconsolidated joint ventures	52	(771)	1,959	(2,117)
Interest and other income, net	4,026	3,893	7,841	23,313
Interest and debt expense	(42,284)	(40,004)	(85,484)	(80,273)
(Loss) income before income taxes	(21,374)	(2,498)	(26,325)	14,580
Income tax benefit (expense)	965	(362)	599	(709)
Net (loss) income	(20,409)	(2,860)	(25,726)	13,871
Less net (income) loss attributable to noncontrolling interests in:				
Consolidated joint ventures	(971)	(6,269)	(4,816)	(11,475)
Consolidated real estate related funds	(99)	589	(1,868)	(173)
Operating Partnership	1,694	721	2,599	(177)
<b>Net (loss) income attributable to common stockholders</b>	<b>\$ (19,785)</b>	<b>\$ (7,819)</b>	<b>\$ (29,811)</b>	<b>\$ 2,046</b>
 <b>(Loss) income per Common Share - Basic:</b>				
(Loss) income per common share	\$ (0.09)	\$ (0.04)	\$ (0.14)	\$ 0.01
Weighted average common shares outstanding	219,216,715	217,204,870	218,614,427	217,155,278
 <b>(Loss) income per Common Share - Diluted:</b>				
(Loss) income per common share	\$ (0.09)	\$ (0.04)	\$ (0.14)	\$ 0.01
Weighted average common shares outstanding	219,216,715	217,204,870	218,614,427	217,208,977

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(UNAUDITED)**

(Amounts in thousands)	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Net (loss) income	\$ (20,409)	\$ (2,860)	\$ (25,726)	\$ 13,871
Other comprehensive (loss) income:				
Change in value of interest rate swaps and interest rate caps	(461)	(5,968)	(474)	(10,655)
Pro rata share of other comprehensive income (loss) of unconsolidated joint ventures	-	(71)	-	72
<b>Comprehensive (loss) income</b>	<b>(20,870)</b>	<b>(8,899)</b>	<b>(26,200)</b>	<b>3,288</b>
Less comprehensive (income) loss attributable to noncontrolling interests in:				
Consolidated joint ventures	(971)	(6,269)	(4,816)	(11,475)
Consolidated real estate related funds	(99)	589	(1,868)	(173)
Operating Partnership	1,730	1,233	2,636	713
<b>Comprehensive loss attributable to common stockholders</b>	<b>\$ (20,210)</b>	<b>\$ (13,346)</b>	<b>\$ (30,248)</b>	<b>\$ (7,647)</b>

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**(UNAUDITED)**

(Amounts in thousands, except per share and unit amounts)	Common Shares		Additional Paid-in-Capital	Earnings Less than Distributions	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interests in			Total Equity
	Shares	Amount				Consolidated Joint Ventures	Consolidated Real Estate Related Funds	Operating Partnership	
<b>Balance as of March 31, 2025</b>	<b>219,225</b>	<b>\$ 2,192</b>	<b>\$ 4,100,336</b>	<b>\$ (1,015,793)</b>	<b>\$ 416</b>	<b>\$ 664,249</b>	<b>\$ 84,644</b>	<b>\$ 264,887</b>	<b>\$ 4,100,931</b>
Net (loss) income	-	-	-	(19,785)	-	971	99	(1,694)	(20,409)
Common shares issued upon redemption of common units	1,035	11	14,592	-	-	-	-	(14,603)	-
Common shares issued under Omnibus share plan, net of shares withheld for taxes	51	-	-	-	-	-	-	-	-
Contributions from noncontrolling interests	-	-	-	-	-	6,126	-	-	6,126
Distributions to noncontrolling interests	-	-	-	-	-	(1,915)	-	-	(1,915)
Change in value of interest rate caps	-	-	-	-	(425)	-	-	(36)	(461)
Amortization of equity awards	-	-	154	-	-	-	-	7,706	7,860
Sale of a 25% interest in One Front Street	-	-	(63,430)	-	-	73,696	-	-	10,266
Reallocation of noncontrolling interest	-	-	10,174	-	-	-	-	(10,174)	-
<b>Balance as of June 30, 2025</b>	<b>220,311</b>	<b>\$ 2,203</b>	<b>\$ 4,061,826</b>	<b>\$ (1,035,578)</b>	<b>\$ (9)</b>	<b>\$ 743,127</b>	<b>\$ 84,743</b>	<b>\$ 246,086</b>	<b>\$ 4,102,398</b>
<b>Balance as of March 31, 2024</b>	<b>217,329</b>	<b>\$ 2,173</b>	<b>\$ 4,131,652</b>	<b>\$ (941,855)</b>	<b>\$ 7,080</b>	<b>\$ 480,542</b>	<b>\$ 103,886</b>	<b>\$ 295,183</b>	<b>\$ 4,078,661</b>
Net (loss) income	-	-	-	(7,819)	-	6,269	(589)	(721)	(2,860)
Common shares issued upon redemption of common units	76	-	1,117	-	-	-	-	(1,117)	-
Common shares issued under Omnibus share plan, net of shares withheld for taxes	50	-	-	-	-	-	-	-	-
Dividends and distributions (\$0.035 per share and unit)	-	-	-	(7,611)	-	-	-	(771)	(8,382)
Distributions to noncontrolling interests	-	-	-	-	-	(828)	(9,957)	-	(10,785)
Change in value of interest rate swaps and interest rate caps	-	-	-	-	(5,462)	-	-	(506)	(5,968)
Pro rata share of other comprehensive loss of unconsolidated joint ventures	-	-	-	-	(65)	-	-	(6)	(71)
Amortization of equity awards	-	-	240	-	-	-	-	4,828	5,068
Reallocation of noncontrolling interest	-	-	2,463	-	-	-	-	(2,463)	-
<b>Balance as of June 30, 2024</b>	<b>217,455</b>	<b>\$ 2,173</b>	<b>\$ 4,135,472</b>	<b>\$ (957,285)</b>	<b>\$ 1,553</b>	<b>\$ 485,983</b>	<b>\$ 93,340</b>	<b>\$ 294,427</b>	<b>\$ 4,055,663</b>

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**(UNAUDITED)**

(Amounts in thousands, except per share and unit amounts)	Common Shares		Additional Paid-in-Capital	Earnings Less than Distributions	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interests in			Total Equity
	Shares	Amount				Consolidated Joint Ventures	Consolidated Real Estate Related Funds	Operating Partnership	
<b>Balance as of December 31, 2024</b>	<b>217,528</b>	<b>\$ 2,175</b>	<b>\$ 4,144,301</b>	<b>\$ (1,005,627)</b>	<b>\$ 428</b>	<b>\$ 495,340</b>	<b>\$ 82,875</b>	<b>\$ 290,005</b>	<b>\$ 4,009,497</b>
Net (loss) income	-	-	-	(29,811)	-	4,816	1,868	(2,599)	(25,726)
Common shares issued upon redemption of common units	2,768	28	39,625	-	-	-	-	(39,653)	-
Common shares issued under Omnibus share plan, net of shares withheld for taxes	15	-	-	(140)	-	-	-	-	(140)
Contributions from noncontrolling interests	-	-	-	-	-	8,376	-	-	8,376
Distributions to noncontrolling interests	-	-	-	-	-	(3,770)	-	-	(3,770)
Change in value of interest rate caps	-	-	-	-	(437)	-	-	(37)	(474)
Amortization of equity awards	-	-	351	-	-	-	-	11,261	11,612
Sale of a 45.0% interest in 900 Third Avenue	-	-	(71,912)	-	-	164,669	-	-	92,757
Sale of a 25.0% interest in One Front Street	-	-	(63,430)	-	-	73,696	-	-	10,266
Reallocation of noncontrolling interest	-	-	12,891	-	-	-	-	(12,891)	-
<b>Balance as of June 30, 2025</b>	<b>220,311</b>	<b>\$ 2,203</b>	<b>\$ 4,061,826</b>	<b>\$ (1,035,578)</b>	<b>\$ (9)</b>	<b>\$ 743,127</b>	<b>\$ 84,743</b>	<b>\$ 246,086</b>	<b>\$ 4,102,398</b>
<b>Balance as of December 31, 2023</b>	<b>217,366</b>	<b>\$ 2,173</b>	<b>\$ 4,133,801</b>	<b>\$ (943,935)</b>	<b>\$ 11,246</b>	<b>\$ 413,925</b>	<b>\$ 110,589</b>	<b>\$ 287,089</b>	<b>\$ 4,014,888</b>
Net income	-	-	-	2,046	-	11,475	173	177	13,871
Common shares issued upon redemption of common units	76	-	1,117	-	-	-	-	(1,117)	-
Common shares issued under Omnibus share plan, net of shares withheld for taxes	13	-	-	(178)	-	-	-	-	(178)
Dividends and distributions \$0.07 per share and unit)	-	-	-	(15,218)	-	-	-	(1,540)	(16,758)
Contributions from noncontrolling interests	-	-	-	-	-	62,220	889	-	63,109
Distributions to noncontrolling interests	-	-	-	-	-	(1,637)	(18,311)	-	(19,948)
Change in value of interest rate swaps and interest rate caps	-	-	-	-	(9,759)	-	-	(896)	(10,655)
Pro rata share of other comprehensive income of unconsolidated joint ventures	-	-	-	-	66	-	-	6	72
Amortization of equity awards	-	-	509	-	-	-	-	10,753	11,262
Reallocation of noncontrolling interest	-	-	45	-	-	-	-	(45)	-
<b>Balance as of June 30, 2024</b>	<b>217,455</b>	<b>\$ 2,173</b>	<b>\$ 4,135,472</b>	<b>\$ (957,285)</b>	<b>\$ 1,553</b>	<b>\$ 485,983</b>	<b>\$ 93,340</b>	<b>\$ 294,427</b>	<b>\$ 4,055,663</b>

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

(Amounts in thousands)	<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>
<b>Cash Flows from Operating Activities:</b>		
Net (loss) income	\$ (25,726)	\$ 13,871
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation and amortization	118,941	122,849
Straight-lining of rental revenue	4,598	(3,318)
Amortization of stock-based compensation expense	11,612	11,262
Amortization of deferred financing costs	6,396	4,995
(Income) loss from unconsolidated joint ventures	(1,959)	2,117
Distributions of earnings from unconsolidated joint ventures	229	217
Unrealized losses on real estate related fund investments	-	775
Loss (income) from unconsolidated real estate related funds	150	(90)
Distributions of earnings from unconsolidated real estate related funds	102	103
Amortization of above and below-market leases, net	(2,829)	(2,972)
Non-cash gain on extinguishment of IPO related tax liability	-	(15,437)
Other non-cash adjustments	(1,103)	63
Changes in operating assets and liabilities:		
Accounts and other receivables	(5,595)	4,136
Deferred charges and other assets	(24,664)	(14,272)
Accounts payable and accrued expenses	(10,024)	3,184
Other liabilities	6,952	9,372
Net cash provided by operating activities	77,080	136,855
<b>Cash Flows from Investing Activities:</b>		
Additions to real estate	(73,771)	(64,840)
Distribution of capital from an unconsolidated joint venture	7,810	1,792
Contributions of capital to unconsolidated joint ventures	(4,629)	(1,904)
Net cash used in investing activities	(70,590)	(64,952)
<b>Cash Flows from Financing Activities:</b>		
Proceeds from the sale of a 45.0% interest in 900 Third Avenue	83,307	-
Proceeds from the sale of a 25.0% interest in One Front Street	10,266	-
Contributions from noncontrolling interests in consolidated joint ventures	8,376	62,220
Distributions to noncontrolling interests in consolidated joint ventures	(3,770)	(1,637)
Debt issuance costs	(411)	(10,649)
Repurchase of shares related to stock compensation agreements and related tax withholdings	(140)	(178)
Repayment of notes and mortgages payable	-	(975,000)
Proceeds from notes and mortgages payable	-	850,000
Contributions from noncontrolling interests in consolidated real estate related funds	-	889
Distributions to noncontrolling interests in consolidated real estate related funds	-	(18,311)
Dividends paid to common stockholders	-	(15,216)
Distributions paid to common unitholders	-	(1,520)
Net cash provided by (used in) financing activities	\$ 97,628	\$ (109,402)

See notes to consolidated financial statements (unaudited).



**PARAMOUNT GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED**  
**(UNAUDITED)**

(Amounts in thousands)	<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>
Net increase (decrease) in cash and cash equivalents and restricted cash	\$ 104,118	\$ (37,499)
Cash and cash equivalents and restricted cash at beginning of period	555,447	509,599
Cash and cash equivalents and restricted cash at end of period	\$ 659,565	\$ 472,100
<b>Reconciliation of Cash and Cash Equivalents and Restricted Cash:</b>		
Cash and cash equivalents at beginning of period	\$ 375,056	\$ 428,208
Restricted cash at beginning of period	180,391	81,391
Cash and cash equivalents and restricted cash at beginning of period	\$ 555,447	\$ 509,599
Cash and cash equivalents at end of period	\$ 439,905	\$ 307,461
Restricted cash at end of period	219,660	164,639
Cash and cash equivalents and restricted cash at end of period	\$ 659,565	\$ 472,100
<b>Supplemental Disclosure of Cash Flow Information:</b>		
Cash payments for interest	\$ 79,438	\$ 75,923
Cash payments for income taxes, net of refunds	551	733
<b>Non-Cash Transactions:</b>		
Write-off of fully amortized and/or depreciated assets	\$ 50,988	\$ 28,645
Mezzanine loan receivable in connection with the sale of a 25.0% interest in One Front Street	40,545	-
Common shares issued upon redemption of common units	39,653	1,117
Additions to real estate included in accounts payable and accrued expenses	21,070	7,052
Change in value of interest rate swaps and interest rate caps	(474)	(10,655)
Dividends and distributions declared but not yet paid	-	8,382

See notes to consolidated financial statements (unaudited).

**PARAMOUNT GROUP, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**1. Organization and Business**

As used in these consolidated financial statements, unless otherwise indicated, all references to “we,” “us,” “our,” the “Company,” and “Paramount” refer to Paramount Group, Inc., a Maryland corporation, and its consolidated subsidiaries, including Paramount Group Operating Partnership LP, a Delaware limited partnership (the “Operating Partnership”). We are a fully-integrated real estate investment trust (“REIT”) focused on owning, operating, managing, acquiring and redeveloping high-quality, Class A office properties in select central business district submarkets of New York City and San Francisco. We conduct our business through, and substantially all of our interests in properties and investments are held by, the Operating Partnership. We are the sole general partner of, and owned approximately 92.5% of, the Operating Partnership as of June 30, 2025.

As of June 30, 2025, we own and/or manage a portfolio of 17 properties aggregating 13.1 million square feet comprised of:

- Eight wholly and partially owned Class A properties aggregating 8.7 million square feet in New York, comprised of 8.2 million square feet of office space and 0.5 million square feet of retail and theater space;
- Five wholly and partially owned Class A properties aggregating 3.6 million square feet in San Francisco, comprised of 3.4 million square feet of office space and 0.2 million square feet of retail space; and
- Four managed properties aggregating 0.8 million square feet in New York and Washington, D.C.

Additionally, we have an investment management business, where we serve as the general partner of several real estate related funds for institutional investors and high net-worth individuals.

**2. Basis of Presentation and Significant Accounting Policies**

***Basis of Presentation***

The accompanying consolidated financial statements are unaudited and have been prepared in conformity with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information and in conjunction with the instructions to Form 10-Q of the U.S. Securities and Exchange Commission (“SEC”). Accordingly, certain information and footnote disclosures required by GAAP for complete financial statements have been condensed or omitted. These consolidated financial statements include the accounts of Paramount and its consolidated subsidiaries, including the Operating Partnership. In the opinion of management, all significant adjustments (which include only normal recurring adjustments) and eliminations (which include intercompany balances and transactions) necessary to present fairly the financial position, results of operations and changes in cash flows have been made. The consolidated balance sheet as of December 31, 2024 was derived from audited financial statements as of that date but does not include all information and disclosures required by GAAP. These consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2024, as filed with the SEC.

***Significant Accounting Policies***

There are no material changes to our significant accounting policies as disclosed in our Annual Report on Form 10-K for the year ended December 31, 2024.

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*Use of Estimates*

We have made estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ materially from those estimates. The results of operations for the three and six months ended June 30, 2025 are not necessarily indicative of the operating results for the full year. Certain prior year balances have been reclassified to conform to current year presentation.

*Recently Issued Accounting Pronouncements*

In December 2023, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2023-09, an update to Accounting Standards Codification (“ASC”) Topic 740, *Income Taxes*. ASU 2023-09 enhances income tax disclosures by expanding the effective tax rate reconciliation and requiring disaggregated income tax information by jurisdictions. ASU 2023-09 is effective for fiscal years that begin after December 15, 2024, with early adoption permitted. We will adopt the provisions of ASU 2023-09 in our Annual Report on Form 10-K for the year ended December 31, 2025, and we do not believe that the adoption will have a material impact on our consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, an update to ASC Topic 220, *Income Statement - Reporting Comprehensive Income*. ASU 2024-03 requires disaggregated disclosures in the notes to the financial statements of each income statement line item that contains certain categories of expenses, including employee compensation, depreciation and amortization. ASU 2024-03 is effective for our year ending December 31, 2027, and interim periods beginning after December 15, 2027, with early adoption permitted. We are evaluating the impact of ASU 2024-03 on our consolidated financial statements and the related disclosures.

In May 2025, the FASB issued ASU 2025-03, an update to ASC Topic 805, *Business Combinations*, and ASC Topic 810, *Consolidation*. ASU 2025-03 amends the guidance for determining the accounting acquirer in a business combination in which the legal acquiree is a variable interest entity (“VIE”). This amendment aligns the determination of the accounting acquirer for VIEs with the guidance used for other business combinations. ASU 2025-03 is effective for fiscal years beginning after December 15, 2026, with early adoption permitted. We are evaluating the impact of ASU 2025-03 on our consolidated financial statements and related disclosures.

**3. Dispositions**

On January 17, 2025, we sold a 45.0% equity interest in 900 Third Avenue, a 600,000 square foot Class A office building located in New York, at a gross asset valuation of \$210,000,000. We realized net proceeds of \$94,000,000 from the sale after transaction costs, of which \$9,450,000 was received in December 2024 upon execution of the contract. Since the newly formed joint venture is deemed to be a VIE and we are the primary beneficiary, we continue to consolidate the financial position and the results of operations of 900 Third Avenue into our consolidated financial statements and the sale was accounted for as an equity transaction.

On May 5, 2025, we sold a 25.0% equity interest in One Front Street, a 649,000 square foot Class A office building located in San Francisco, at a gross asset valuation of \$255,000,000. As part of the transaction, we have provided \$40,545,000 of seller financing for a two-year term at a fixed rate of 5.50%. We realized net proceeds of \$11,500,000 from the sale, after transaction and other costs. Since the newly formed joint venture is deemed to be a VIE and we are the primary beneficiary, we continue to consolidate the financial position and the results of operations of One Front Street into our consolidated financial statements and the sale was accounted for as an equity transaction.

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**4. Consolidated Real Estate Related Funds**

*Real Estate Related Fund Investments (Fund X)*

We are the general partner and investment manager of Paramount Group Real Estate Fund X, LP (“Fund X”) and own a 13.0% interest in the fund. The following table sets forth the details of income or loss from real estate related fund investments for the three and six months ended June 30, 2025 and 2024.

(Amounts in thousands)	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2025	2024	2025	2024
Net investment (loss) income	\$ (23)	\$ (27)	\$ (49)	\$ 705
Net unrealized losses	-	-	-	(775)
<b>Loss from real estate related fund investments</b>	<b>(23)</b>	<b>(27)</b>	<b>(49)</b>	<b>(70)</b>
Less: noncontrolling interests in consolidated real estate related funds	21	24	43	74
<b>(Loss) income from real estate related fund investments attributable to Paramount Group, Inc.</b>	<b>\$ (2)</b>	<b>\$ (3)</b>	<b>\$ (6)</b>	<b>\$ 4</b>

*Residential Development Fund (“RDF”)*

We are also the general partner of RDF in which we own a 7.4% interest. RDF owns a 35.0% interest in One Steuart Lane, a for-sale residential condominium project, in San Francisco, California. We consolidate the financial results of RDF into our consolidated financial statements and reflect the 92.6% interest that we do not own as noncontrolling interests in consolidated real estate related funds. RDF accounts for its 35.0% interest in One Steuart Lane under the equity method of accounting. Accordingly, our economic interest in One Steuart Lane (based on our 7.4% ownership interest in RDF) is 2.6%. See Note 6, *Investments in Unconsolidated Joint Ventures*.

**5. Investments in Unconsolidated Real Estate Related Funds**

We are the general partner and investment manager of Paramount Group Real Estate Fund VIII, LP (“Fund VIII”), which invests in real estate and related investments. As of June 30, 2025, our ownership interest in Fund VIII was approximately 1.3%. We account for our investment in Fund VIII under the equity method of accounting.

As of June 30, 2025 and December 31, 2024, our share of the investments in the unconsolidated real estate related funds was \$4,397,000 and \$4,649,000, respectively, which is reflected as “investments in unconsolidated real estate related funds” on our consolidated balance sheets. We recognized loss of \$224,000 and \$15,000 during the three months ended June 30, 2025 and 2024, respectively, and loss of \$150,000 and income of \$90,000 during the six months ended June 30, 2025 and 2024, respectively, for our share of earnings, which is reflected as “(loss) income from unconsolidated real estate related funds” in our consolidated statements of income.

**PARAMOUNT GROUP, INC.**  
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**6. Investments in Unconsolidated Joint Ventures**

In August 2024, the joint venture that owned Market Center, in which we had a 67.0% ownership interest, ceased making debt service payments on the non-recourse mortgage loan due to insufficient property cash flows. In January 2025, the joint venture defaulted on the \$416,544,000 mortgage loan, as it was not repaid at maturity. Subsequently, on May 30, 2025, the lenders completed the sale of Market Center through a deed-in-lieu of foreclosure. In December 2023, we wrote off our investment in Market Center to zero and discontinued the equity method of accounting. Accordingly, this sale did not have any impact on our consolidated financial statements.

The following tables summarize our investments in unconsolidated joint ventures as of the dates thereof and the income or loss from these investments for the periods set forth below.

(Amounts in thousands)	Paramount Ownership	As of	
<b>Our Share of Investments:</b>		June 30, 2025	December 31, 2024
One Stuart Lane <sup>(1)</sup>	35.0% <sup>(2)</sup>	\$ 70,609	\$ 76,579
1600 Broadway <sup>(1)</sup>	9.2%	7,933	8,161
60 Wall Street	5.0%	5,959	1,212
Other <sup>(3)</sup>	Various	-	-
<b>Investments in unconsolidated joint ventures</b>		<b>\$ 84,501</b>	<b>\$ 85,952</b>

(Amounts in thousands)	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
<b>Our Share of Net Income (Loss):</b>	2025	2024	2025	2024
One Stuart Lane	\$ (8)	\$ (798)	\$ 1,840	\$ (107)
1600 Broadway	1	-	1	1
60 Wall Street	59	56	118	(1,631)
Other <sup>(3)</sup>	-	(29)	-	(380)
<b>Income (loss) from unconsolidated joint ventures</b>	<b>\$ 52</b>	<b>\$ (771)</b>	<b>\$ 1,959</b>	<b>\$ (2,117)</b>

<sup>(1)</sup> As of June 30, 2025, the carrying amount of our investments in One Stuart Lane and 1600 Broadway was greater than our share of equity in these investments by \$478 and \$295, respectively, and primarily represents the unamortized portion of our capitalized acquisition costs.

<sup>(2)</sup> Represents RDF's economic interest in One Stuart Lane, a for-sale residential condominium project. Our economic interest in One Stuart Lane (based on our 7.4% ownership interest in RDF) is 2.6%.

<sup>(3)</sup> As of June 30, 2025, the carrying amount of our investments in the joint ventures that own 712 Fifth Avenue, 55 Second Street, 111 Sutter Street and Oder-Center, Germany were \$0. Since we have no further obligation to fund additional capital to these joint ventures, we have discontinued the equity method of accounting, and accordingly, we no longer recognize our proportionate share of earnings. Instead, we recognize income only to the extent we receive cash distributions from the joint ventures and recognize losses to the extent we make cash contributions to the joint ventures.

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The following tables provide the combined summarized financial information of our unconsolidated joint ventures as of the dates thereof and for the periods set forth below.

(Amounts in thousands)	As of	
<b>Balance Sheets:</b>	<b>June 30, 2025</b>	<b>December 31, 2024</b>
Real estate, net	\$ 1,331,836	\$ 1,567,771
Cash and cash equivalents and restricted cash	155,658	154,669
Intangible assets, net	36,893	42,672
For-sale residential condominium units <sup>(1)</sup>	181,203	195,113
Deferred rent receivable	32,884	42,128
Other assets	22,010	26,813
<b>Total assets</b>	<b>\$ 1,760,484</b>	<b>\$ 2,029,166</b>
Notes and mortgages payable, net	\$ 1,396,262	\$ 1,783,587
Accounts payable and accrued expenses	38,062	59,860
Intangible liabilities, net	2,032	2,480
Other liabilities	67,922	73,129
<b>Total liabilities</b>	<b>1,504,278</b>	<b>1,919,056</b>
Equity	256,206	110,110
<b>Total liabilities and equity</b>	<b>\$ 1,760,484</b>	<b>\$ 2,029,166</b>

(Amounts in thousands)	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
<b>Income Statements:</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>Revenues:</b>				
Rental revenue	\$ 26,740	\$ 35,247	\$ 59,224	\$ 71,183
Other income <sup>(2)</sup>	9,585	3,246	28,333	18,244
Total revenues	36,325	38,493	87,557	89,427
<b>Expenses:</b>				
Operating <sup>(3)</sup>	17,314	23,921	49,913	56,360
Depreciation and amortization	10,137	12,606	20,887	25,768
Total expenses	27,451	36,527	70,800	82,128
<b>Other income (expense):</b>				
Interest and other income	1,730	1,870	3,546	2,496
Interest and debt expense	(15,422)	(12,358)	(34,137)	(29,947)
Gain on extinguishment of debt	162,517 <sup>(4)</sup>	-	162,517 <sup>(4)</sup>	-
Income (loss) before income taxes	157,699	(8,522)	148,683	(20,152)
Income tax expense	(3)	(9)	(29)	(25)
<b>Net income (loss)</b>	<b>\$ 157,696</b>	<b>\$ (8,531)</b>	<b>\$ 148,654</b>	<b>\$ (20,177)</b>

<sup>(1)</sup> Represents residential condominium units at One Stuart Lane that are available for sale.

<sup>(2)</sup> Includes proceeds from the sale of residential condominium units at One Stuart Lane.

<sup>(3)</sup> Includes cost of sales relating to residential condominium units sold at One Stuart Lane.

<sup>(4)</sup> Represents gain on extinguishment of debt related to Market Center. In December 2023, we wrote off our investment in Market Center to zero and discontinued the equity method of accounting for this joint venture. Accordingly, the gain on extinguishment of debt did not have an impact on our consolidated financial statements.

**PARAMOUNT GROUP, INC.**  
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**7. Intangible Assets and Liabilities**

The following tables summarize our intangible assets (acquired above-market leases and acquired in-place leases) and intangible liabilities (acquired below-market leases) and the related amortization as of the dates thereof and for the periods set forth below.

(Amounts in thousands)	As of	
	June 30, 2025	December 31, 2024
<b>Intangible assets:</b>		
Gross amount	\$ 168,338	\$ 197,625
Accumulated amortization	(124,614)	(147,133)
	<u>\$ 43,724</u>	<u>\$ 50,492</u>
<b>Intangible liabilities:</b>		
Gross amount	\$ 96,643	\$ 114,618
Accumulated amortization	(78,839)	(93,748)
	<u>\$ 17,804</u>	<u>\$ 20,870</u>

(Amounts in thousands)	For the Three Months Ended		For the Six Months Ended	
	June 30,		June 30,	
	2025	2024	2025	2024
Amortization of above and below-market leases, net (component of "rental revenue")	\$ 1,376	\$ 1,632	\$ 2,829	\$ 2,972
Amortization of acquired in-place leases (component of "depreciation and amortization")	3,060	4,340	6,218	9,100

The following table sets forth amortization of acquired above and below-market leases, net and amortization of acquired in-place leases for the six-month period from July 1, 2025 through December 31, 2025, and each of the five succeeding years commencing from January 1, 2026.

(Amounts in thousands)	Above and	
	Below-Market Leases, Net	In-Place Leases
2025	\$ 2,056	\$ 4,405
2026	2,896	7,015
2027	2,584	6,371
2028	2,503	6,292
2029	2,066	5,634
2030	1,677	4,545

**PARAMOUNT GROUP, INC.**  
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**8. Debt**

On May 5, 2025, we terminated our revolving credit facility following the sale of a 25.0% equity interest in One Front Street, which was one of the two remaining properties supporting our credit facility. There was no outstanding balance on the facility at the time of termination.

The following table summarizes our consolidated outstanding debt.

(Amounts in thousands)	Paramount Ownership	Maturity Date	Fixed/ Variable Rate	Interest Rate as of June 30, 2025	As of	
					June 30, 2025	December 31, 2024
<b>Notes and mortgages payable:</b>						
1633 Broadway	90.0%	Dec-2029	Fixed	2.99%	\$ 1,250,000	\$ 1,250,000
One Market Plaza	49.0%	Feb-2027	Fixed	4.08%	850,000	850,000
1301 Avenue of the Americas <sup>(1)</sup>	100.0%	Aug-2026	SOFR + 277 bps <sup>(2)</sup>	6.27%	860,000	860,000
31 West 52nd Street <sup>(1)</sup>	100.0%	Jun-2026	Fixed	3.80%	500,000	500,000
300 Mission Street	31.1%	Oct-2026	Fixed	4.50%	232,050	232,050
<b>Total notes and mortgages payable</b>				<b>4.21%</b>	<b>3,692,050</b>	<b>3,692,050</b>
Less: unamortized deferred financing costs					(11,193)	(15,420)
<b>Total notes and mortgages payable, net</b>					<b>\$ 3,680,857</b>	<b>\$ 3,676,630</b>

<sup>(1)</sup> These loans mature in the near term. Although these loan balances exceed our projected liquidity at the time of their respective maturities, we are currently exploring various refinancing options and believe that, based on each property's operating performance, as well as current discussions with the lenders with respect to 1301 Avenue of the Americas, it is probable that we will be successful in refinancing each loan prior to its maturity.

<sup>(2)</sup> Represents variable rate loans, where Term Secured Overnight Financing Rate ("SOFR") has been capped at 3.50% through August 2025. See Note 9, *Derivative Instruments and Hedging Activities*.

**9. Derivative Instruments and Hedging Activities**

Prior to August 2024, we had interest rate swap agreements with an aggregate notional amount of \$500,000,000 to fix SOFR at 0.49% through August 2024. We also had interest rate cap agreements with an aggregate notional amount of \$360,000,000 to cap SOFR at 4.50% through August 2024. In August 2024, upon the expiration of these agreements, we entered into new interest rate cap agreements for an aggregate notional amount of \$860,000,000 to cap SOFR at 3.50% through August 2025. These interest rate swaps and interest rate caps are designated as cash flow hedges and therefore changes in their fair values are recognized in other comprehensive income or loss (outside of earnings). We recognized other comprehensive losses of \$461,000 and \$5,968,000 for the three months ended June 30, 2025 and 2024, respectively, and \$474,000 and \$10,655,000 for the six months ended June 30, 2025 and 2024, respectively, from the changes in the fair value of these derivative financial instruments, which are recorded as a component of other comprehensive (loss) income in our consolidated financial statements. See Note 11, *Accumulated Other Comprehensive (Loss) Income*. During the next twelve months, we estimate that \$344,858 of the amounts to be recognized in accumulated other comprehensive (loss) income will be reclassified as a decrease to interest expense.

The table below provides additional details on our interest rate caps that are designated as cash flow hedges.

Property	Notional Amount	Effective Date	Maturity Date	Benchmark Rate	Strike Rate	Fair Value as of	
						June 30, 2025	December 31, 2024
(Amounts in thousands)							
1301 Avenue of the Americas	\$ 860,000	Aug-2024	Aug-2025	SOFR	3.50%	\$ 729	\$ 3,650
<b>Total interest rate cap assets designated as cash flow hedges (included in "other assets")</b>						<b>\$ 729</b>	<b>\$ 3,650</b>



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**10. Equity**

***Stock Repurchase Program***

We currently have \$15,000,000 of capacity under a \$200,000,000 stock repurchase program which was approved by our board of directors in November 2019, and allows us to repurchase shares of our common stock from time to time, in the open market or in privately negotiated transactions. We did not repurchase any shares in the six months ended June 30, 2025. The amount and timing of repurchases, if any, will depend on a number of factors, including, the price and availability of our shares, trading volume, general market conditions and available funding. The stock repurchase program may be suspended or discontinued at any time.

**11. Accumulated Other Comprehensive (Loss) Income**

The following table sets forth changes in accumulated other comprehensive loss by component for the three and six months ended June 30, 2025 and 2024, respectively, including amounts attributable to noncontrolling interests in the Operating Partnership.

	For the Three Months Ended		For the Six Months Ended	
	June 30,		June 30,	
(Amounts in thousands)	2025	2024	2025	2024
Amount of income related to the cash flow hedges recognized in other comprehensive (loss) income <sup>(1)</sup>	\$ 302	\$ 1,079	\$ 642	\$ 3,457
Amounts reclassified from accumulated other comprehensive (loss) income decreasing interest and debt expense <sup>(1)</sup>	(763)	(7,047)	(1,116)	(14,112)
Amount of (loss) income related to unconsolidated joint ventures recognized in other comprehensive (loss) income	-	(71)	-	72

<sup>(1)</sup> Represents amounts related to interest rate caps and interest rate swaps which were designated as cash flow hedges.

**12. Noncontrolling Interests**

***Consolidated Joint Ventures***

Noncontrolling interests in consolidated joint ventures as of June 30, 2025 were \$743,127,000, and represent the equity interests held by third parties in 1633 Broadway, 900 Third Avenue, One Market Plaza, 300 Mission Street, and One Front Street. The noncontrolling interests in consolidated joint ventures as of June 30, 2025, are net of the \$40,545,000 mezzanine loan receivable that was issued as seller financing in connection with the sale of a 25.0% interest in One Front Street. As of December 31, 2024, noncontrolling interests in consolidated joint ventures were \$495,340,000, and represented equity interests held by third parties in 1633 Broadway, One Market Plaza and 300 Mission Street.

***Consolidated Real Estate Related Funds***

Noncontrolling interests in our consolidated real estate related funds consist of equity interests held by third parties in RDF and Fund X. As of June 30, 2025 and December 31, 2024, the noncontrolling interests in our consolidated real estate related funds aggregated \$84,743,000 and \$82,875,000, respectively.

***Operating Partnership***

Noncontrolling interests in the Operating Partnership represent common units of the Operating Partnership that are held by third parties, including management, and units issued to management under equity incentive plans. Common units of the Operating Partnership may be tendered for redemption to the Operating Partnership for cash. We, at our option, may assume that obligation and pay the holder either cash or common shares on a one-for-one basis. Since the number of common shares outstanding is equal to the number of common units owned by us, the redemption value of each common unit is equal to the market value of each common share and distributions paid to each common unitholder is equivalent to dividends paid to common stockholders. As of June 30, 2025 and December 31, 2024, noncontrolling interests in the Operating Partnership on our consolidated balance sheets had a carrying amount of \$246,086,000 and \$290,005,000, respectively, and a redemption value of \$109,044,000 and \$99,085,000, respectively, based on the closing share price of our common stock on the New York Stock Exchange at the end of each period.

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**13. Variable Interest Entities (“VIEs”)**

In the normal course of business, we are the general partner of various types of investment vehicles, which may be considered VIEs. We may, from time to time, own equity or debt securities through vehicles, each of which are considered variable interests. Our involvement in financing the operations of the VIEs is generally limited to our investments in the entity. We consolidate these entities when we are deemed to be the primary beneficiary.

***Consolidated VIEs***

We are the sole general partner of, and owned approximately 92.5% of, the Operating Partnership as of June 30, 2025. The Operating Partnership is considered a VIE and is consolidated in our consolidated financial statements. Since we conduct our business through and substantially all of our interests are held by the Operating Partnership, the assets and liabilities on our consolidated financial statements represent the assets and liabilities of the Operating Partnership. As of June 30, 2025 and December 31, 2024, the Operating Partnership held interests in consolidated VIEs owning properties and real estate related funds that were determined to be VIEs. The assets of these consolidated VIEs may only be used to settle the obligations of the entities and such obligations are secured only by the assets of the entities and are non-recourse to the Operating Partnership or us. The following table summarizes the assets and liabilities of consolidated VIEs of the Operating Partnership.

(Amounts in thousands)	As of	
	June 30, 2025	December 31, 2024
Real estate, net	\$ 3,944,902	\$ 3,199,972
Cash and cash equivalents and restricted cash	355,189	280,258
Accounts and other receivables	13,563	10,067
Investments in unconsolidated joint ventures	70,609	76,579
Deferred rent receivable	202,925	192,939
Deferred charges, net	56,853	38,610
Intangible assets, net	24,898	28,569
Other assets	13,341	7,078
<b>Total VIE assets</b>	<b>\$ 4,682,280</b>	<b>\$ 3,834,072</b>
Notes and mortgages payable, net	\$ 2,324,074	\$ 2,320,880
Accounts payable and accrued expenses	59,493	54,877
Intangible liabilities, net	10,982	12,581
Other liabilities	8,987	5,334
<b>Total VIE liabilities</b>	<b>\$ 2,403,536</b>	<b>\$ 2,393,672</b>

***Unconsolidated VIEs***

As of June 30, 2025, the Operating Partnership held variable interests in entities that own our unconsolidated real estate related funds and an unconsolidated joint venture that were deemed to be VIEs. The following table summarizes our investments in these entities and the maximum risk of loss from these investments.

(Amounts in thousands)	As of	
	June 30, 2025	December 31, 2024
Investments in unconsolidated real estate funds	\$ 4,397	\$ 4,649
Investment in unconsolidated joint venture	5,959	1,212
Asset management fees and other receivables	590	482
<b>Maximum risk of loss</b>	<b>\$ 10,946</b>	<b>\$ 6,343</b>

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**14. Fair Value Measurements**

*Financial Assets Measured at Fair Value*

The following table summarizes the fair value of our financial assets that are measured at fair value on our consolidated balance sheets as of the dates set forth below, based on their levels in the fair value hierarchy.

(Amounts in thousands)	<b>As of June 30, 2025</b>			
	<b>Total</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
Interest rate cap assets (included in "other assets")	\$ 729	\$ -	\$ 729	\$ -
<b>Total assets</b>	<b>\$ 729</b>	<b>\$ -</b>	<b>\$ 729</b>	<b>\$ -</b>

(Amounts in thousands)	<b>As of December 31, 2024</b>			
	<b>Total</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
Interest rate cap assets (included in "other assets")	\$ 3,650	\$ -	\$ 3,650	\$ -
<b>Total assets</b>	<b>\$ 3,650</b>	<b>\$ -</b>	<b>\$ 3,650</b>	<b>\$ -</b>

*Financial Liabilities Not Measured at Fair Value*

Financial liabilities not measured at fair value on our consolidated balance sheets consist of notes and mortgages payable. The following table summarizes the carrying amounts and fair value of these financial instruments as of the dates set forth below.

(Amounts in thousands)	<b>As of June 30, 2025</b>		<b>As of December 31, 2024</b>	
	<b>Carrying Amount</b>	<b>Fair Value</b>	<b>Carrying Amount</b>	<b>Fair Value</b>
Notes and mortgages payable	\$ 3,692,050	\$ 3,489,983	\$ 3,692,050	\$ 3,412,126
<b>Total liabilities</b>	<b>\$ 3,692,050</b>	<b>\$ 3,489,983</b>	<b>\$ 3,692,050</b>	<b>\$ 3,412,126</b>

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**15. Leases**

We lease office, retail and storage space to tenants, primarily under non-cancellable operating leases which generally have terms ranging from five to fifteen years. Most of our leases provide tenants with extension options at either fixed or market rates and few of our leases provide tenants with options to terminate early, but such options generally impose an economic penalty on the tenant upon exercising. Rental revenue is recognized in accordance with ASC Topic 842, *Leases*, and includes (i) fixed payments of cash rents, which represent revenue each tenant pays in accordance with the terms of its respective lease and that is recognized on a straight-line basis over the non-cancellable term of the lease, and includes the effects of rent steps and rent abatements under the leases, (ii) variable payments of tenant reimbursements, which are recoveries of all or a portion of the operating expenses and real estate taxes of the property and are recognized in the same period as the expenses are incurred, (iii) amortization of acquired above and below-market leases, net and (iv) lease termination income.

The following table sets forth the details of our rental revenue.

(Amounts in thousands)	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>Rental revenue:</b>				
Fixed	\$ 145,109	\$ 158,406	\$ 298,528	\$ 319,230
Variable	22,924	21,272	48,526	40,171
<b>Total rental revenue</b>	<b>\$ 168,033</b>	<b>\$ 179,678</b>	<b>\$ 347,054</b>	<b>\$ 359,401</b>

The following table is a schedule of future undiscounted cash flows under non-cancellable operating leases in effect as of June 30, 2025, for the six-month period from July 1, 2025 through December 31, 2025, and each of the five succeeding years and thereafter commencing January 1, 2026.

(Amounts in thousands)	
2025	\$ 276,658
2026	510,832
2027	501,456
2028	510,955
2029	494,292
2030	444,990
Thereafter	1,826,286
<b>Total</b>	<b>\$ 4,565,469</b>

**16. Fee and Other Income**

The following table sets forth the details of our fee and other income.

(Amounts in thousands)	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>Fee income:</b>				
Asset management	\$ 1,911	\$ 2,317	\$ 3,780	\$ 4,622
Property management	1,386	1,657	2,899	3,401
Acquisition, disposition, leasing and other	923	330	2,566	2,529
Total fee income	4,220	4,304	9,245	10,552
Other income <sup>(1)</sup>	4,792	3,426	7,765	6,332
<b>Total fee and other income</b>	<b>\$ 9,012</b>	<b>\$ 7,730</b>	<b>\$ 17,010</b>	<b>\$ 16,884</b>

<sup>(1)</sup> Primarily comprised of (i) tenant requested services, including cleaning, overtime heating and cooling and (ii) parking income.

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**17. Interest and Other Income, net**

The following table sets forth the details of interest and other income, net.

(Amounts in thousands)	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Interest income, net	\$ 4,026	\$ 3,893	\$ 7,841	\$ 7,876
Non-cash gain on extinguishment of IPO related tax liability	-	-	-	15,437
<b>Total interest and other income, net</b>	<b>\$ 4,026</b>	<b>\$ 3,893</b>	<b>\$ 7,841</b>	<b>\$ 23,313</b>

**18. Interest and Debt Expense**

The following table sets forth the details of interest and debt expense.

(Amounts in thousands)	<b>For the Three Months Ended June 30,</b>		<b>For the Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Interest expense	\$ 39,525	\$ 37,377	\$ 79,088	\$ 75,278
Amortization of deferred financing costs	2,759 <sup>(1)</sup>	2,627	6,396 <sup>(1)</sup>	4,995
<b>Total interest and debt expense</b>	<b>\$ 42,284</b>	<b>\$ 40,004</b>	<b>\$ 85,484</b>	<b>\$ 80,273</b>

<sup>(1)</sup> Includes write-off of deferred financing costs in connection with the modification and termination of our credit facility of \$462 and \$1,751 in the three and six months ended June 30, 2025, respectively.

**19. Incentive Compensation**

***Stock-Based Compensation***

Our 2024 Equity Incentive Plan (the “2024 Plan”) provides for grants of equity awards to our executive officers, non-employee directors and employees in order to attract and motivate talent for which we compete. In addition, equity awards are an effective management retention tool as they vest over multiple years based on continued employment. Equity awards are granted in the form of (i) restricted stock and (ii) long-term incentive plan (“LTIP”) units, which represent a class of partnership interests in our Operating Partnership and are typically comprised of Time-Based LTIP units, Performance-Based LTIP units, Time-Based Appreciation Only LTIP units and Performance-Based Appreciation Only LTIP units. We account for all stock-based compensation in accordance with ASC 718, *Compensation – Stock Compensation*. We recognized stock-based compensation expense of \$7,860,000 and \$5,068,000 for the three months ended June 30, 2025 and 2024, respectively, and \$11,612,000 and \$11,262,000 for the six months ended June 30, 2025 and 2024, respectively, related to awards granted in prior periods. The stock-based compensation expense for the three and six months ended June 30, 2025, includes \$4,438,000 of expense relating to the acceleration of vesting of the equity awards for two of our former named executive officers.

***Completion of the 2022 Performance-Based Awards Program (“2022 Performance Program”)***

On December 31, 2024, the three-year performance measurement period for our 2022 Performance Program ended. On February 7, 2025, the Compensation Committee of our board of directors determined that 26.7%, or 474,463 of the LTIP units that were granted under the 2022 Performance Program, were earned. Of the LTIP units that were earned, 237,225 units vested immediately on February 7, 2025 and the remaining 237,238 units are scheduled to vest on December 31, 2025.

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**20. Earnings Per Share**

The following table summarizes our net income or loss, and the number of common shares used in the computation of basic and diluted income or loss per common share, which includes the weighted average number of common shares outstanding and the effect of dilutive potential common shares, if any.

	<b>For the Three Months Ended</b>		<b>For the Six Months Ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
(Amounts in thousands, except per share amounts)	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>Numerator:</b>				
Net (loss) income attributable to common stockholders	\$ (19,785)	\$ (7,819)	\$ (29,811)	\$ 2,046
Earnings allocated to unvested participating securities	-	(7)	-	(14)
Numerator for (loss) income per common share - basic and diluted	<u>\$ (19,785)</u>	<u>\$ (7,826)</u>	<u>\$ (29,811)</u>	<u>\$ 2,032</u>
<b>Denominator:</b>				
Denominator for basic (loss) income per common share - weighted average shares	219,217	217,205	218,614	217,155
Effect of dilutive stock-based compensation plans <sup>(1)</sup>	-	-	-	54
Denominator for diluted (loss) income per common share - weighted average shares	<u>219,217</u>	<u>217,205</u>	<u>218,614</u>	<u>217,209</u>
<b>(Loss) income per common share - basic and diluted</b>	<u>\$ (0.09)</u>	<u>\$ (0.04)</u>	<u>\$ (0.14)</u>	<u>\$ 0.01</u>

<sup>(1)</sup> The effect of dilutive securities excludes 19,682 and 22,168 weighted average share equivalents for the three months ended June 30, 2025 and 2024, respectively, and 20,203 and 22,058 weighted average share equivalents for the six months ended June 30, 2025 and 2024, respectively, as their effect was anti-dilutive.

**21. Related Parties**

***HT Consulting GmbH***

Albert Behler, our Chairman, Chief Executive Officer and President, owns 100% of HT Consulting GmbH (“HTC”), a licensed broker in Germany. We have an agreement with HTC to supervise selling efforts for our joint ventures and private equity real estate related funds (or investments in feeder vehicles for these funds) to investors in Germany. Pursuant to this agreement, we have agreed to pay HTC for the costs incurred plus a mark-up of 10%. We incurred costs aggregating \$99,000 and \$122,000 for the three months ended June 30, 2025 and 2024, respectively, and \$219,000 and \$245,000 for the six months ended June 30, 2025 and 2024, respectively, in connection with this agreement. As of June 30, 2025 and December 31, 2024, we owed \$109,000 and \$113,000, respectively, to HTC under this agreement, which is included as a component of “accounts payable and accrued expenses” on our consolidated balance sheets.

***Aircraft Services***

Mr. Behler owns 50% of a private aviation company, in addition to owning a private aircraft that is managed by third-party aviation management companies. From time to time, Mr. Behler utilizes aircraft sourced from his private aviation company and his private aircraft for business travel. We did not incur any costs for the three months ended June 30, 2025. We incurred costs aggregating \$427,000 for the three months ended June 30, 2024, and \$147,000 and \$804,000 for the six months ended June 30, 2025 and 2024, respectively, related to the charter by Mr. Behler of such aircraft for business purposes, which is included as a component of “general and administrative” in our consolidated statements of income.

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***Kramer Design Services***

Kramer Design Services (“Kramer Design”) is 100% owned by the spouse of Mr. Behler. In February 2025, we entered into agreements with Kramer Design to provide branding and design services relating to certain of our properties in San Francisco for an aggregate cost of \$220,000 excluding expenses. We paid Kramer Design \$39,000 for the six months ended June 30, 2025, in connection with services rendered pursuant to these agreements. In addition, we had entered into an agreement with Kramer Design to develop branding and signage for the Paramount Club, our amenity center at 1301 Avenue of the Americas, which opened in May 2024. We paid Kramer Design \$17,000 and \$42,000 for the three and six months ended June 30, 2024, respectively, in connection with services rendered pursuant to this agreement.

***Mannheim Trust***

The Mannheim Trust is for the benefit of the children of Dr. Martin Bussmann, who is a member of our board of directors. A subsidiary of Mannheim Trust leases 3,127 square feet of office space at 712 Fifth Avenue, our 50.0% owned unconsolidated joint venture, pursuant to a lease agreement which expires in August 2026. We recognized \$30,000 and \$29,000 for the three months ended June 30, 2025 and 2024, respectively, and \$61,000 and \$59,000 for the six months ended June 30, 2025 and 2024, respectively, for our share of rental income pursuant to this lease.

***ParkProperty Capital, LP***

ParkProperty Capital, LP (“ParkProperty”), an entity partially owned by Katharina Otto-Bernstein, leases 4,233 square feet at 1325 Avenue of the Americas, pursuant to a lease agreement that expires in November 2027. Ms. Otto-Bernstein is a former member of our board of directors whose term ended in May 2025 and is currently one of our significant stockholders. We recognized rental revenue of \$71,000 and \$70,000 for the three months ended June 30, 2025 and 2024, respectively, and \$142,000 and \$141,000 for the six months ended June 30, 2025 and 2024, respectively, pursuant to this lease.

***Debevoise and Plimpton LLP***

We have entered into indemnification agreements with each of our directors and executive officers, including Wilbur Paes, our former Chief Operating Officer, Chief Financial Officer and Treasurer. Pursuant to the indemnification agreement with Mr. Paes, we have agreed to reimburse Mr. Paes for certain costs incurred in connection with the investigation described in Note 22, *Commitments and Contingencies*. These costs include certain legal fees paid to Mr. Paes’s counsel, Debevoise and Plimpton LLP, where Mr. Paes’s brother is a partner, which aggregated \$202,000 and \$274,000 for the three and six months ended June 30, 2025, respectively.

***Management Agreements***

We provide property management, leasing and other related services to certain properties owned by members of the Otto Family, which are collectively one of our significant stockholders. We recognized fee income of \$144,000 and \$190,000 for the three months ended June 30, 2025 and 2024, respectively, and \$291,000 and \$367,000 for the six months ended June 30, 2025 and 2024, respectively, in connection with these agreements, which is included as a component of “fee and other income” in our consolidated statements of income. As of June 30, 2025 and December 31, 2024, amounts owed to us under these agreements aggregated \$41,000 and \$31,000, respectively, which are included as a component of “accounts and other receivables” on our consolidated balance sheets.

We also provide asset management, property management, leasing and other related services to our unconsolidated joint ventures and real estate related funds. We recognized fee income of \$3,213,000 and \$3,447,000 for the three months ended June 30, 2025 and 2024, respectively, and \$6,513,000 and \$8,810,000 for the six months ended June 30, 2025 and 2024, respectively, in connection with these agreements, which is included as a component of “fee and other income” in our consolidated statements of income. As of June 30, 2025 and December 31, 2024, amounts owed to us under these agreements aggregated \$1,591,000 and \$1,652,000, respectively, which are included as a component of “accounts and other receivables” on our consolidated balance sheets.

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## **22. Commitments and Contingencies**

### ***Insurance***

We carry commercial general liability coverage on our properties, with limits of liability customary within the industry. Similarly, we are insured against the risk of direct and indirect physical damage to our properties including coverage for perils such as floods, earthquakes and windstorms. Our policies also cover the loss of rental income during an estimated reconstruction period. Our policies reflect limits and deductibles customary in the industry and specific to the buildings and portfolio. We also obtain title insurance policies when acquiring new properties. We currently have coverage for losses incurred in connection with both domestic and foreign terrorist-related activities, as well as cybersecurity incidents. While we do carry commercial general liability insurance, property insurance, terrorism insurance and cybersecurity insurance, these policies include limits and terms we consider commercially reasonable. In addition, there are certain losses (including, but not limited to, losses arising from known environmental conditions or acts of war) that are not insured, in full or in part, because they are either uninsurable or the cost of insurance makes it, in our belief, economically impractical to maintain such coverage. Should an uninsured loss arise against us, we would be required to use our own funds to resolve the issue, including litigation costs. We believe the policy specifications and insured limits are adequate given the relative risk of loss, the cost of the coverage and industry practice and, in consultation with our insurance advisors, we believe the properties in our portfolio are adequately insured.

### ***Other Commitments and Contingencies***

We are a party to various claims and routine litigation arising in the ordinary course of business. Some of these claims or others to which we may be subject from time to time may result in defense costs, settlements, fines or judgments against us, some of which are not, or cannot be, covered by insurance. Payment of any such costs, settlements, fines or judgments that are not insured could have an adverse impact on our financial position and results of operations. Should any litigation arise, we would contest it vigorously. In addition, certain litigation or the resolution of certain litigation may affect the availability or cost of some of our insurance coverage, which could adversely impact our results of operations and cash flow, expose us to increased risks that would be uninsured, and/or adversely impact our ability to attract officers and directors.

The Division of Enforcement of the SEC is conducting an investigation into the adequacy of our disclosures concerning executive compensation, perquisites, the use of corporate assets, related party transactions, and conflicts of interest. The investigation also covers possible failures of our controls and procedures relating to the topics of those disclosures. We are cooperating with the SEC. We are unable to estimate the likely outcome of this matter, or a reasonably probable range of potential costs or exposure, or the potential duration of the process, at this time.

The terms of our consolidated mortgage debt agreements in place include certain restrictions and covenants which may limit, among other things, certain investments, the incurrence of additional indebtedness and liens and the disposition or other transfer of assets and interests in the borrower and other credit parties, and require compliance with certain debt yield, debt service coverage and loan to value ratios. As of June 30, 2025, we believe we are in compliance with all of our covenants.

On March 29, 2024, the joint venture that owns 60 Wall Street, in which we have a 5.0% ownership interest, modified the existing \$575,000,000 non-recourse mortgage loan and extended the maturity to May 2029. In connection with the modification, the joint venture committed to redevelop the property and fund the necessary costs to complete the project. On behalf of the joint venture, we have provided the lender with certain guarantees, including a completion guarantee. We have agreements with our joint venture partners that indemnify us for their share of guarantees we provided. In accordance with GAAP, we are required to record a liability equal to the fair value of the obligations undertaken in issuing the guarantees and record an asset equal to the fair value of the indemnification we have received. As of June 30, 2025, we have a \$14,844,000 asset and liability, which are included as a component of “other assets” and “other liabilities,” on our consolidated balance sheets.



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**23. Segments**

Our operating segments, which consist of each one of our properties, are aggregated into two reportable segments based on two geographic regions in which we conduct our business: New York and San Francisco. Our determination of segments is aligned with our method of internal reporting and the way our Chief Executive Officer, who is also our Chief Operating Decision Maker, makes key operating decisions, evaluates financial results and manages our business.

The following tables provide Paramount's share of Net Operating Income ("NOI") for each reportable segment for the periods set forth below.

(Amounts in thousands)	<b>For the Three Months Ended June 30, 2025</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Property-related revenues	\$ 172,825	\$ 109,290	\$ 62,953	\$ 582
Real estate related taxes	(37,837)	(29,065)	(8,772)	-
Other operating expenses <sup>(1)</sup>	(37,047)	(22,046)	(12,605)	(2,396)
NOI attributable to noncontrolling interests in consolidated joint ventures	(20,616)	(3,462)	(17,154)	-
NOI from unconsolidated joint ventures	5,036	3,306	1,680	50
<b>Paramount's share of NOI <sup>(2)</sup></b>	<b>\$ 82,361</b>	<b>\$ 58,023</b>	<b>\$ 26,102</b>	<b>\$ (1,764)</b>

(Amounts in thousands)	<b>For the Three Months Ended June 30, 2024</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Property-related revenues	\$ 183,104	\$ 113,482	\$ 69,624	\$ (2)
Real estate related taxes	(37,873)	(28,875)	(8,998)	-
Other operating expenses <sup>(1)</sup>	(36,319)	(22,191)	(13,130)	(998)
NOI attributable to noncontrolling interests in consolidated joint ventures	(23,901)	(2,500)	(21,401)	-
NOI from unconsolidated joint ventures	5,625	3,480	2,063	82
<b>Paramount's share of NOI <sup>(2)</sup></b>	<b>\$ 90,636</b>	<b>\$ 63,396</b>	<b>\$ 28,158</b>	<b>\$ (918)</b>

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2025</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Property-related revenues	\$ 354,819	\$ 223,857	\$ 129,941	\$ 1,021
Real estate related taxes	(76,705)	(58,856)	(17,849)	-
Other operating expenses <sup>(1)</sup>	(76,229)	(48,081)	(23,567)	(4,581)
NOI attributable to noncontrolling interests in consolidated joint ventures	(42,699)	(6,708)	(35,991)	-
NOI from unconsolidated joint ventures	9,963	6,464	3,390	109
<b>Paramount's share of NOI <sup>(2)</sup></b>	<b>\$ 169,149</b>	<b>\$ 116,676</b>	<b>\$ 55,924</b>	<b>\$ (3,451)</b>

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2024</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Property-related revenues	\$ 365,733	\$ 231,286	\$ 134,814	\$ (367)
Real estate related taxes	(74,424)	(57,751)	(16,673)	-
Other operating expenses <sup>(1)</sup>	(71,508)	(43,629)	(26,220)	(1,659)
NOI attributable to noncontrolling interests in consolidated joint ventures	(46,809)	(5,176)	(41,633)	-
NOI from unconsolidated joint ventures	11,227	7,035	4,110	82
<b>Paramount's share of NOI <sup>(2)</sup></b>	<b>\$ 184,219</b>	<b>\$ 131,765</b>	<b>\$ 54,398</b>	<b>\$ (1,944)</b>

<sup>(1)</sup> Primarily comprised of cleaning, security, repairs and maintenance, and utilities.

<sup>(2)</sup> NOI is used to measure the operating performance of our properties. NOI consists of rental revenue (which includes property rentals, tenant reimbursements and lease termination income) and certain other property-related revenue less operating expenses (which includes property-related expenses such as cleaning, security, repairs and maintenance, utilities, property administration and real estate taxes). We present Paramount's share of NOI which represents our share of NOI of consolidated and unconsolidated joint ventures, based on our percentage ownership in the underlying assets. We use NOI internally as a performance measure and believe it provides useful information to investors regarding our financial condition and results of operations because it reflects only those income and expense items that are incurred at the property level. Other real estate companies may use different methodologies for calculating NOI and, accordingly, our presentation of NOI may not be comparable to other real estate companies.

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The following table provides a reconciliation of Paramount's share of NOI to net (loss) income attributable to common stockholders for the periods set forth below.

(Amounts in thousands)	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2025	2024	2025	2024
Paramount's share of NOI	\$ 82,361	\$ 90,636	\$ 169,149	\$ 184,219
NOI attributable to noncontrolling interests in consolidated joint ventures	20,616	23,901	42,699	46,809
<i>Adjustments to arrive at net (loss) income:</i>				
Fee income	4,220	4,304	9,245	10,552
Depreciation and amortization	(60,062)	(61,735)	(118,941)	(122,849)
General and administrative	(24,311)	(16,632)	(41,772)	(33,266)
Income (loss) from unconsolidated joint ventures	52	(771)	1,959	(2,117)
NOI from unconsolidated joint ventures	(5,036)	(5,625)	(9,963)	(11,227)
Interest and other income, net	4,026	3,893	7,841	23,313
Interest and debt expense	(42,284)	(40,004)	(85,484)	(80,273)
Other, net	(956)	(465)	(1,058)	(581)
(Loss) income before income taxes	(21,374)	(2,498)	(26,325)	14,580
Income tax benefit (expense)	965	(362)	599	(709)
Net (loss) income	(20,409)	(2,860)	(25,726)	13,871
Less net (income) loss attributable to noncontrolling interests in:				
Consolidated joint ventures	(971)	(6,269)	(4,816)	(11,475)
Consolidated real estate related funds	(99)	589	(1,868)	(173)
Operating Partnership	1,694	721	2,599	(177)
<b>Net (loss) income attributable to common stockholders</b>	<b>\$ (19,785)</b>	<b>\$ (7,819)</b>	<b>\$ (29,811)</b>	<b>\$ 2,046</b>

The following table provides the total assets for each of our reportable segments as of the dates set forth below.

(Amounts in thousands)				
<b>Total Assets as of:</b>	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
June 30, 2025	\$ 7,958,713	\$ 5,194,541	\$ 2,351,304	\$ 412,868
December 31, 2024	7,871,503	5,138,087	2,332,583	400,833

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of our financial condition and results of operations should be read in conjunction with our consolidated financial statements, including the related notes included therein.

### Forward-Looking Statements

We make statements in this Quarterly Report on Form 10-Q that are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act, which are usually identified by the use of words such as "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "seeks," "should," "will," and variations of such words or similar expressions. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and are including this statement for purposes of complying with those safe harbor provisions. These forward-looking statements reflect our current views about our plans, intentions, expectations, strategies and prospects, which are based on the information currently available to us and on assumptions we have made. All forward-looking statements are made only as of the date of this Quarterly Report on Form 10-Q. Although we believe that our plans, intentions, expectations, strategies and prospects as reflected in or suggested by those forward-looking statements are reasonable, we can give no assurance that the plans, intentions, expectations or strategies will be attained or achieved. Furthermore, actual results may differ materially from those described in the forward-looking statements and will be affected by a variety of risks and factors that are beyond our control including, without limitation:

- unfavorable market and economic conditions in the United States, including New York City and San Francisco, and globally, including as a result of tariffs, geopolitical tensions and elevated inflation and interest rates;
- risks associated with high concentrations of our properties in New York City and San Francisco;
- risks associated with ownership of real estate;
- decreased rental rates or increased vacancy rates;
- the risk we may lose a major tenant or that a major tenant may be adversely impacted by market and economic conditions, including tariffs, geopolitical tensions and elevated inflation and interest rates;
- trends in the office real estate industry including telecommuting, flexible work schedules, open workplaces and teleconferencing;
- limited ability to dispose of assets because of the relative illiquidity of real estate investments;
- intense competition in the real estate market that may limit our ability to acquire attractive investment opportunities and increase the costs of those opportunities;
- insufficient amounts of insurance;
- uncertainties and risks related to adverse weather conditions, natural disasters and climate change;
- risks associated with actual or threatened terrorist attacks;
- exposure to liability relating to environmental and health and safety matters;
- high costs associated with compliance with the Americans with Disabilities Act;
- failure of acquisitions to yield anticipated results;
- risks associated with real estate activity through our joint ventures and real estate related funds;
- the negative impact of any future pandemic, endemic or outbreak of infectious disease on the U.S., regional and global economies and our tenants' financial condition and results of operations;
- general volatility of the capital and credit markets and the market price of our common stock;
- exposure to government investigations and litigation or other claims;
- loss of key personnel;

- risks associated with security breaches through cyber attacks or cyber intrusions and other significant disruptions of our information technology (“IT”) networks and related systems;
- risks associated with our substantial indebtedness;
- failure to refinance current or future indebtedness on favorable terms, or at all;
- failure to meet the restrictive covenants and requirements in our existing debt agreements;
- fluctuations in interest rates and increased costs to refinance or issue new debt;
- risks associated with variable rate debt, derivatives or hedging activity;
- risks associated with the market for our common stock;
- regulatory changes, including changes to tax laws and regulations;
- failure to qualify as a real estate investment trust (“REIT”);
- compliance with REIT requirements, which may cause us to forgo otherwise attractive opportunities or liquidate certain of our investments; or
- any of the other risks included in this Quarterly Report on Form 10-Q or in our Annual Report on Form 10-K for the year ended December 31, 2024, including those set forth in Item 1A entitled “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024.

Accordingly, there is no assurance that our expectations will be realized. Except as otherwise required by the U.S. federal securities laws, we disclaim any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained herein (or elsewhere) to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based. A reader should review carefully our consolidated financial statements and the notes thereto as well as Item 1A entitled “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024.

### **Critical Accounting Estimates**

There are no material changes to our critical accounting estimates disclosed in our Annual Report on Form 10-K for the year ended December 31, 2024.

### **Recently Issued Accounting Literature**

A summary of our recently issued accounting literature and their potential impact on our consolidated financial statements, if any, are included in Note 2, *Basis of Presentation and Significant Accounting Policies*, to our consolidated financial statements in this Quarterly Report on Form 10-Q.

## **Business Overview**

We are a fully-integrated REIT focused on owning, operating, managing, acquiring and redeveloping high-quality, Class A office properties in select central business district submarkets of New York City and San Francisco. We conduct our business through, and substantially all of our interests in properties and investments are held by, Paramount Group Operating Partnership LP, a Delaware limited partnership (the “Operating Partnership”). We are the sole general partner of, and owned approximately 92.5% of, the Operating Partnership as of June 30, 2025.

As of June 30, 2025, we own and/or manage a portfolio of 17 properties aggregating 13.1 million square feet comprised of:

- Eight wholly and partially owned Class A properties aggregating 8.7 million square feet in New York, comprised of 8.2 million square feet of office space and 0.5 million square feet of retail and theater space;
- Five wholly and partially owned Class A properties aggregating 3.6 million square feet in San Francisco, comprised of 3.4 million square feet of office space and 0.2 million square feet of retail space; and
- Four managed properties aggregating 0.8 million square feet in New York and Washington, D.C.

Additionally, we have an investment management business where we serve as the general partner of several real estate related funds for institutional investors and high net-worth individuals.

### ***Disposition***

#### *900 Third Avenue*

On January 17, 2025, we sold a 45.0% equity interest in 900 Third Avenue, a 600,000 square foot Class A office building located in New York, at a gross asset valuation of \$210,000,000. We realized net proceeds of \$94,000,000 from the sale after transaction costs, of which \$9,450,000 was received in December 2024 upon execution of the contract.

#### *One Front Street*

On May 5, 2025, we sold a 25.0% equity interest in One Front Street, a 649,000 square foot Class A office building located in San Francisco, at a gross asset valuation of \$255,000,000. As part of the transaction, we have provided \$40,545,000 of seller financing for a two-year term at a fixed rate of 5.50%. We realized net proceeds of \$11,500,000 from the sale, after transaction and other costs.

### ***Revolving Credit Facility***

On May 5, 2025, we terminated our revolving credit facility following the sale of a 25.0% equity interest in One Front Street, which was one of the two remaining properties supporting our credit facility. There was no outstanding balance on the facility at the time of termination.

### ***Other***

In August 2024, the joint venture that owned Market Center, in which we had a 67.0% ownership interest, ceased making debt service payments on the non-recourse mortgage loan due to insufficient property cash flows. In January 2025, the joint venture defaulted on the \$416,544,000 mortgage loan, as it was not repaid at maturity. Subsequently, on May 30, 2025, the lenders completed the sale of Market Center through a deed-in-lieu of foreclosure.

### ***Stock Repurchase Program***

We currently have \$15,000,000 of capacity under a \$200,000,000 stock repurchase program which was approved by our board of directors in November 2019, and allows us to repurchase shares of our common stock from time to time, in the open market or in privately negotiated transactions. We did not repurchase any shares in the six months ended June 30, 2025. The amount and timing of repurchases, if any, will depend on a number of factors, including, the price and availability of our shares, trading volume, general market conditions and available funding. The stock repurchase program may be suspended or discontinued at any time.

## Leasing Results - Three Months Ended June 30, 2025

The following table presents the details on the leases signed during the three months ended June 30, 2025. It is not intended to coincide with the commencement of rental revenue in accordance with accounting principles generally accepted in the United States of America (“GAAP”). The leasing statistics, except for square feet leased, represent office space only.

Three Months Ended June 30, 2025	Total	New York	San Francisco
<b>Total square feet leased</b>	<b>404,710</b>	<b>211,375</b>	<b>193,335</b>
<b>Pro rata share of total square feet leased:</b>	<b>255,621</b>	<b>155,389</b>	<b>100,232</b>
Initial rent <sup>(1)</sup>	\$ 91.93	\$ 91.18	\$ 93.07
Weighted average lease term (in years)	12.9	14.7	10.3
Tenant improvements and leasing commissions:			
Per square foot	\$ 201.98	\$ 192.71	\$ 216.35
Per square foot per annum	\$ 15.61	\$ 13.15	\$ 21.04
Percentage of initial rent	17.0%	14.4%	22.6%
Rent concessions:			
Average free rent period (in months)	14.8	17.1	11.1
Average free rent period per annum (in months)	1.1	1.2	1.1
<b>Second generation space: <sup>(2)</sup></b>			
Square feet	205,239	139,841	65,398
Cash basis:			
Initial rent <sup>(1)</sup>	\$ 93.38	\$ 92.76	\$ 94.71
Prior escalated rent <sup>(3)</sup>	\$ 98.75	\$ 93.68	\$ 109.58
Percentage decrease	(5.4%)	(1.0%)	(13.6%)
GAAP basis:			
Straight-line rent	\$ 93.91	\$ 90.51	\$ 101.19
Prior straight-line rent	\$ 91.56	\$ 89.15	\$ 96.72
Percentage increase	2.6%	1.5%	4.6%

<sup>(1)</sup> Represents the weighted average cash basis starting rent per square foot and does not include free rent or periodic step-ups in rent.

<sup>(2)</sup> Represents space leased in the current period (i) that has been vacant for less than twelve months, or (ii) that has been leased ahead of its originally scheduled expiration.

<sup>(3)</sup> Represents the weighted average cash basis rents (including reimbursements) per square foot at expiration.

The following table presents same store leased occupancy (at share) as of the dates set forth below.

Same Store Leased Occupancy <sup>(1)</sup>	Total	New York	San Francisco
As of June 30, 2025	85.4%	88.1%	75.1%
As of March 31, 2025	86.2%	87.4%	82.3%

<sup>(1)</sup> Represents percentage of square feet that is leased, including signed leases not yet commenced, for properties in our same store portfolio. Our same store portfolio excludes 60 Wall Street in New York and 111 Sutter Street in San Francisco.

## **Leasing Results - Three Months Ended June 30, 2025**

In the three months ended June 30, 2025, we leased 404,710 square feet, of which our share was 255,621 square feet that was leased at a weighted average initial rent of \$91.93 per square foot. This leasing activity, partially offset by lease expirations in the three months, decreased same store leased occupancy by 80 basis points to 85.4% at June 30, 2025 from 86.2% at March 31, 2025. The decrease in same store leased occupancy was driven primarily by the scheduled expiration of Google's lease in April 2025 at One Market Plaza in our San Francisco portfolio.

Of the 404,710 square feet leased in the three months, 205,239 square feet represented our share of second generation space for which rental rates increased by 2.6% on a GAAP basis and decreased by 5.4% on a cash basis. The weighted average lease term for leases signed during the three months was 12.9 years and weighted average tenant improvements and leasing commissions on these leases were \$15.61 per square foot per annum, or 17.0% of initial rent.

### ***New York***

In the three months ended June 30, 2025, we leased 211,375 square feet in our New York portfolio, of which our share was 155,389 square feet that was leased at a weighted average initial rent of \$91.18 per square foot. This leasing activity, partially offset by lease expirations in the three months, increased same store leased occupancy by 70 basis points to 88.1% at June 30, 2025 from 87.4% at March 31, 2025.

Of the 211,375 square feet leased in the three months, 139,841 square feet represented our share of second generation space for which rental rates increased by 1.5% on a GAAP basis and decreased by 1.0% on a cash basis. The weighted average lease term for leases signed during the three months was 14.7 years and weighted average tenant improvements and leasing commissions on these leases were \$13.15 per square foot per annum, or 14.4% of initial rent.

### ***San Francisco***

In the three months ended June 30, 2025, we leased 193,335 square feet in our San Francisco portfolio, of which our share was 100,232 square feet that was leased at a weighted average initial rent of \$93.07 per square foot. This leasing activity, offset by lease expirations in the three months, decreased same store leased occupancy by 720 basis points to 75.1% at June 30, 2025 from 82.3% at March 31, 2025. The decrease in same store leased occupancy was driven primarily by the scheduled expiration of Google's lease in April 2025 at One Market Plaza.

Of the 193,335 square feet leased in the three months, 65,398 square feet represented our share of second generation space for which rental rates increased by 4.6% on a GAAP basis and decreased 13.6% on a cash basis. The weighted average lease term for leases signed during the three months was 10.3 years and weighted average tenant improvements and leasing commissions on these leases were \$21.04 per square foot per annum, or 22.6% of initial rent.

## Leasing Results - Six Months Ended June 30, 2025

The following table presents the details on the leases signed during the six months ended June 30, 2025. It is not intended to coincide with the commencement of rental revenue in accordance with GAAP. The leasing statistics, except for square feet leased, represent office space only.

Six Months Ended June 30, 2025	Total	New York	San Francisco
<b>Total square feet leased</b>	<b>688,584</b>	<b>489,490</b>	<b>199,094</b>
<b>Pro rata share of total square feet leased:</b>	<b>442,068</b>	<b>339,425</b>	<b>102,643</b>
Initial rent <sup>(1)</sup>	\$ 85.43	\$ 83.07	\$ 93.21
Weighted average lease term (in years)	12.9	13.8	10.1
Tenant improvements and leasing commissions:			
Per square foot	\$ 191.68	\$ 185.66	\$ 211.57
Per square foot per annum	\$ 14.82	\$ 13.46	\$ 20.98
Percentage of initial rent	17.3%	16.2%	22.5%
Rent concessions:			
Average free rent period (in months)	13.7	14.6	10.9
Average free rent period per annum (in months)	1.1	1.1	1.1
<b>Second generation space: <sup>(2)</sup></b>			
Square feet	286,946	220,251	66,695
Cash basis:			
Initial rent <sup>(1)</sup>	\$ 89.31	\$ 87.53	\$ 95.21
Prior escalated rent <sup>(3)</sup>	\$ 93.49	\$ 88.57	\$ 109.71
Percentage decrease	(4.5%)	(1.2%)	(13.2%)
GAAP basis:			
Straight-line rent	\$ 89.52	\$ 85.87	\$ 101.56
Prior straight-line rent	\$ 86.36	\$ 83.20	\$ 96.78
Percentage increase	3.7%	3.2%	4.9%

<sup>(1)</sup> Represents the weighted average cash basis starting rent per square foot and does not include free rent or periodic step-ups in rent.

<sup>(2)</sup> Represents space leased in the current period (i) that has been vacant for less than twelve months, or (ii) that has been leased ahead of its originally scheduled expiration.

<sup>(3)</sup> Represents the weighted average cash basis rents (including reimbursements) per square foot at expiration.

The following table presents same store leased occupancy (at share) as of the dates set forth below.

Same Store Leased Occupancy <sup>(1)</sup>	Total	New York	San Francisco
As of June 30, 2025	85.4%	88.1%	75.1%
As of December 31, 2024	84.8%	85.0%	83.8%

<sup>(1)</sup> Represents percentage of square feet that is leased, including signed leases not yet commenced, for properties in our same store portfolio. Our same store portfolio excludes 60 Wall Street in New York and 111 Sutter Street in San Francisco.



## **Leasing Results - Six Months Ended June 30, 2025**

In the six months ended June 30, 2025, we leased 688,584 square feet, of which our share was 442,068 square feet that was leased at a weighted average initial rent of \$85.43 per square foot. This leasing activity, partially offset by lease expirations in the six months, increased same store leased occupancy by 60 basis points to 85.4% at June 30, 2025 from 84.8% at December 31, 2024. The decrease in same store leased occupancy was driven primarily by the scheduled expiration of Google's lease in April 2025 at One Market Plaza in our San Francisco portfolio.

Of the 688,584 square feet leased in the six months, 286,946 square feet represented our share of second generation space for which rental rates increased by 3.7% on a GAAP basis and decreased by 4.5% on a cash basis. The weighted average lease term for leases signed during the six months was 12.9 years and weighted average tenant improvements and leasing commissions on these leases were \$14.82 per square foot per annum, or 17.3% of initial rent.

### ***New York***

In the six months ended June 30, 2025, we leased 489,490 square feet in our New York portfolio, of which our share was 339,425 square feet that was leased at a weighted average initial rent of \$83.07 per square foot. This leasing activity, partially offset by lease expirations in the six months, increased same store leased occupancy by 310 basis points to 88.1% at June 30, 2025 from 85.0% at December 31, 2024.

Of the 489,490 square feet leased in the six months, 220,251 square feet represented our share of second generation space for which rental rates increased by 3.2% on a GAAP basis and decreased by 1.2% on a cash basis. The weighted average lease term for leases signed during the six months was 13.8 years and weighted average tenant improvements and leasing commissions on these leases were \$13.46 per square foot per annum, or 16.2% of initial rent.

### ***San Francisco***

In the six months ended June 30, 2025, we leased 199,094 square feet in our San Francisco portfolio, of which our share was 102,643 square feet that was leased at a weighted average initial rent of \$93.21 per square foot. This leasing activity, offset by lease expirations in the six months, decreased same store leased occupancy by 870 basis points to 75.1% at June 30, 2025 from 83.8% at December 31, 2024. The decrease in same store leased occupancy was driven primarily by the scheduled expiration of Google's lease in April 2025 at One Market Plaza.

Of the 199,094 square feet leased in the six months, 66,695 square feet represented our share of second generation space for which rental rates increased by 4.9% on a GAAP basis and decreased by 13.2% on a cash basis. The weighted average lease term for leases signed during the six months was 10.1 years and weighted average tenant improvements and leasing commissions on these leases were \$20.98 per square foot per annum, or 22.5% of initial rent.

## Financial Results - Three Months Ended June 30, 2025 and 2024

### Net Income, FFO and Core FFO

Net loss attributable to common stockholders was \$19,785,000, or \$0.09 per diluted share, for the three months ended June 30, 2025, compared to \$7,819,000, or \$0.04 per diluted share, for the three months ended June 30, 2024. Net loss attributable to common stockholders for the three months ended June 30, 2025 includes \$7,535,000, or \$0.03 per diluted share, of expense relating to acceleration of equity awards and severance payments.

Funds from Operations (“FFO”) attributable to common stockholders was \$26,990,000, or \$0.12 per diluted share, for the three months ended June 30, 2025, compared to \$42,655,000, or \$0.20 per diluted share, for the three months ended June 30, 2024. FFO attributable to common stockholders for the three months ended June 30, 2025 includes \$7,535,000, or \$0.03 per diluted share, of expense relating to acceleration of equity awards and severance payments. FFO attributable to common stockholders for the three months ended June 30, 2025 and 2024 also includes the impact of other non-core items, which are listed in the table on page 53. The aggregate of the non-core items, net of amounts attributable to noncontrolling interests, decreased FFO attributable to common stockholders for the three months ended June 30, 2025 by \$9,937,000, or \$0.05 per diluted share. While the aggregate of the non-core items, net of amounts attributable to noncontrolling interests, decreased FFO attributable to common stockholders for the three months ended June 30, 2024 by \$773,000, it had no impact on FFO per diluted share.

Core Funds from Operations (“Core FFO”) attributable to common stockholders, which excludes the impact of the non-core items listed on page 53, was \$36,927,000, or \$0.17 per diluted share, for the three months ended June 30, 2025, compared to \$43,428,000 or \$0.20 per diluted share, for the three months ended June 30, 2024.

### Same Store Results

The table below summarizes the percentage increase or decrease in our share of Same Store NOI and Same Store Cash NOI, by segment, for the three months ended June 30, 2025 versus June 30, 2024.

	Total	New York	San Francisco
Same Store NOI	(4.6%)	(5.3%)	(3.0%)
Same Store Cash NOI	0.5%	1.2%	(0.8%)

See pages 47-53 “Non-GAAP Financial Measures” for a reconciliation of these measures to the most directly comparable GAAP measure and the reasons why we believe these non-GAAP measures are useful.

## Financial Results - Six Months Ended June 30, 2025 and 2024

### *Net Loss, FFO and Core FFO*

Net loss attributable to common stockholders was \$29,811,000, or \$0.14 per diluted share, for the six months ended June 30, 2025, compared to net income attributable to common stockholders of \$2,046,000, or \$0.01 per diluted share, for the six months ended June 30, 2024. Net loss attributable to common stockholders for the six months ended June 30, 2025 includes \$7,535,000 million, or \$0.03 per diluted share, of expense relating to acceleration of equity awards and severance payments. Net income attributable to common stockholders for the six months ended June 30, 2024 includes a \$14,148,000, or \$0.07 per diluted share, non-cash gain on extinguishment of a tax liability related to our initial public offering.

FFO attributable to common stockholders was \$63,870,000, or \$0.29 per diluted share, for the six months ended June 30, 2025, compared to \$102,476,000, or \$0.47 per diluted share, for the six months ended June 30, 2024. FFO attributable to common stockholders for the six months ended June 30, 2025 includes \$7,535,000 million, or \$0.03 per diluted share, of expense relating to acceleration of equity awards and severance payments. FFO attributable to common stockholders for the six months ended June 30, 2024 includes \$14,148,000, or \$0.07 per diluted share, of a non-cash gain on extinguishment of a tax liability related to our initial public offering. FFO attributable to common stockholders for the six months ended June 30, 2025 and 2024 also includes the impact of other non-core items, which are listed in the table on page 53. The aggregate of the other non-core items, net of amounts attributable to noncontrolling interests, decreased FFO attributable to common stockholders for the six months ended June 30, 2025 by \$10,948,000, or \$0.05 per diluted share, and increased FFO attributable to common stockholders for the six months ended June 30, 2024 by \$11,110,000, or \$0.05 per diluted share.

Core FFO attributable to common stockholders, which excludes the impact of the non-core items listed on page 53, was \$74,818,000, or \$0.34 per diluted share, for the six months ended June 30, 2025, compared to \$91,366,000, or \$0.42 per diluted share, for the six months ended June 30, 2024.

### *Same Store Results*

The table below summarizes the percentage increase or decrease in our share of Same Store NOI and Same Store Cash NOI, by segment, for the six months ended June 30, 2025 versus June 30, 2024.

	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>
Same Store NOI	(5.0%)	(9.3%)	5.3%
Same Store Cash NOI	(1.8%)	(6.9%)	9.2%

See pages 47-53 “*Non-GAAP Financial Measures*” for a reconciliation of these measures to the most directly comparable GAAP measure and the reasons why we believe these non-GAAP measures are useful.

## Results of Operations - Three Months Ended June 30, 2025 and 2024

The following pages summarize our consolidated results of operations for the three months ended June 30, 2025 and 2024.

(Amounts in thousands)	For the Three Months Ended June 30,		Change
	2025	2024	
<b>Revenues:</b>			
Rental revenue	\$ 168,033	\$ 179,678	\$ (11,645)
Fee and other income	9,012	7,730	1,282
Total revenues	177,045	187,408	(10,363)
<b>Expenses:</b>			
Operating	74,884	74,192	692
Depreciation and amortization	60,062	61,735	(1,673)
General and administrative	24,311	16,632	7,679
Transaction related costs	709	423	286
Total expenses	159,966	152,982	6,984
<b>Other income (expense):</b>			
Loss from real estate related fund investments	(23)	(27)	4
Loss from unconsolidated real estate related funds	(224)	(15)	(209)
Income (loss) from unconsolidated joint ventures	52	(771)	823
Interest and other income, net	4,026	3,893	133
Interest and debt expense	(42,284)	(40,004)	(2,280)
Loss before income taxes	(21,374)	(2,498)	(18,876)
Income tax benefit (expense)	965	(362)	1,327
Net loss	(20,409)	(2,860)	(17,549)
Less net (income) loss attributable to noncontrolling interests in:			
Consolidated joint ventures	(971)	(6,269)	5,298
Consolidated real estate related funds	(99)	589	(688)
Operating Partnership	1,694	721	973
<b>Net loss attributable to common stockholders</b>	<b>\$ (19,785)</b>	<b>\$ (7,819)</b>	<b>\$ (11,966)</b>

## Revenues

Our revenues, which consist of rental revenue and fee and other income, were \$177,045,000 for the three months ended June 30, 2025, compared to \$187,408,000 for the three months ended June 30, 2024, a decrease of \$10,363,000. Below are the details of the increase or decrease by segment.

(Amounts in thousands)	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Rental revenue</b>				
Same store operations	\$ (10,314)	\$ (3,289) <sup>(1)</sup>	\$ (7,025) <sup>(2)</sup>	\$ -
Lease termination income	(421)	(514)	93	-
Other, net	(910)	(681)	19	(248)
<b>Decrease in rental revenue</b>	<b>\$ (11,645)</b>	<b>\$ (4,484)</b>	<b>\$ (6,913)</b>	<b>\$ (248)</b>
<b>Fee and other income</b>				
Fee income				
Asset management	\$ (406)	\$ -	\$ -	\$ (406)
Property management	(271)	-	-	(271)
Acquisition, disposition, leasing and other	593	-	-	593
Decrease in fee income	(84)	-	-	(84)
Other income				
Same store operations	1,366	292	242	832
Increase in other income	1,366	292	242	832
<b>Increase in fee and other income</b>	<b>\$ 1,282</b>	<b>\$ 292</b>	<b>\$ 242</b>	<b>\$ 748</b>
<b>Total (decrease) increase in revenues</b>	<b>\$ (10,363)</b>	<b>\$ (4,192)</b>	<b>\$ (6,671)</b>	<b>\$ 500</b>

<sup>(1)</sup> Primarily due to lower average occupancy at 31 West 52nd Street due to the scheduled expiration of Clifford Chance's lease in June 2024.

<sup>(2)</sup> Primarily due to lower average occupancy at One Market Plaza due to the scheduled expiration of Google's lease in April 2025.

## Expenses

Our expenses, which consist of operating, depreciation and amortization, general and administrative and transaction related costs, were \$159,966,000 for the three months ended June 30, 2025, compared to \$152,982,000 for the three months ended June 30, 2024, an increase of \$6,984,000. Below are the details of the increase or decrease by segment.

(Amounts in thousands)	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Operating</b>				
Same store operations	\$ (490)	\$ 261	\$ (751)	\$ -
Other, net	1,182	(277)	-	1,459
<b>Increase (decrease) in operating</b>	<b>\$ 692</b>	<b>\$ (16)</b>	<b>\$ (751)</b>	<b>\$ 1,459</b>
<b>Depreciation and amortization</b>				
Operations	\$ (1,673)	\$ (1,847) <sup>(1)</sup>	\$ 255	\$ (81)
<b>(Decrease) increase in depreciation and amortization</b>	<b>\$ (1,673)</b>	<b>\$ (1,847)</b>	<b>\$ 255</b>	<b>\$ (81)</b>
<b>General and administrative</b>				
Operations	\$ (509)	\$ -	\$ -	\$ (509)
Severance costs	8,188	-	-	8,188 <sup>(2)</sup>
<b>Increase in general and administrative</b>	<b>\$ 7,679</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,679</b>
<b>Increase in transaction related costs</b>	<b>\$ 286</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 286</b>
<b>Total increase (decrease) in expenses</b>	<b>\$ 6,984</b>	<b>\$ (1,863)</b>	<b>\$ (496)</b>	<b>\$ 9,343</b>

<sup>(1)</sup> Primarily due to a write-off of tenant improvements in the prior year at 1633 Broadway.

<sup>(2)</sup> Represents costs relating to acceleration of equity awards and severance payments.

## Loss from Real Estate Related Fund Investments

Loss from real estate related fund investments was \$23,000 for the three months ended June 30, 2025, compared to \$27,000 for the three months ended June 30, 2024, a decrease in loss of \$4,000.

## Loss from Unconsolidated Real Estate Related Funds

Loss from unconsolidated real estate related funds was \$224,000 for the three months ended June 30, 2025, compared to \$15,000 for the three months ended June 30, 2024, an increase in loss of \$209,000. This increase resulted primarily from unrealized losses on mezzanine loan investments in the current year.

## Income (Loss) from Unconsolidated Joint Ventures

Income from unconsolidated joint ventures was \$52,000 for the three months ended June 30, 2025, compared to loss from unconsolidated joint ventures of \$771,000 for the three months ended June 30, 2024, an increase in income of \$823,000. This increase in income resulted primarily from Residential Development Fund's ("RDF") share of higher gains on sale of residential condominium units at One Steuart Lane in the current year.

## Interest and Other Income, net

Interest and other income, net was \$4,026,000 for the three months ended June 30, 2025, compared to \$3,893,000 for the three months ended June 30, 2024, an increase in income of \$133,000. This increase in income resulted primarily from higher average cash balances in the current year.

### ***Interest and Debt Expense***

Interest and debt expense was \$42,284,000 for the three months ended June 30, 2025, compared to \$40,004,000 for the three months ended June 30, 2024, an increase of \$2,280,000. This increase resulted primarily from (i) the expiration of interest rate swaps on \$500,000,000 of our debt at 1301 Avenue of the Americas in August 2024, partially offset by lower interest expense on the \$360,000,000 variable rate portion of our debt at the same property and (ii) a \$462,000 write-off of deferred financing costs in connection with the termination of our credit facility.

### ***Income Tax (Benefit) Expense***

Income tax benefit was \$965,000 for the three months ended June 30, 2025, compared to income tax expense of \$362,000 for the three months ended June 30, 2024, an increase in income tax benefit of \$1,327,000. This increase resulted primarily from a true-up of the prior year's tax provision in the current year.

### ***Net Income Attributable to Noncontrolling Interests in Consolidated Joint Ventures***

Net income attributable to noncontrolling interests in consolidated joint ventures was \$971,000 for the three months ended June 30, 2025, compared to \$6,269,000 for the three months ended June 30, 2024, a \$5,298,000 decrease in net income attributable to noncontrolling interests in consolidated joint ventures. This decrease in income resulted primarily from lower net income attributable to noncontrolling interests in One Market Plaza and 300 Mission Street.

### ***Net (Income) Loss Attributable to Noncontrolling Interests in Consolidated Real Estate Related Funds***

Net income attributable to noncontrolling interests in consolidated real estate related funds was \$99,000 for the three months ended June 30, 2025, compared to net loss attributable to noncontrolling interests in consolidated real estate related funds of \$589,000 for the three months ended June 30, 2024, an increase in net income attributable to noncontrolling interests in consolidated real estate related funds of \$688,000. This increase in income resulted primarily from RDF's share of higher gains on sale of residential condominium units at One Stuart Lane.

### ***Net Loss Attributable to Noncontrolling Interests in Operating Partnership***

Net loss attributable to noncontrolling interests in the Operating Partnership was \$1,694,000 for the three months ended June 30, 2025, compared to \$721,000 for the three months ended June 30, 2024, an increase in net loss allocated to noncontrolling interests of \$973,000. This increase in loss resulted from higher net loss subject to allocation to the unitholders of the Operating Partnership.

## Results of Operations - Six Months Ended June 30, 2025 and 2024

The following pages summarize our consolidated results of operations for the six months ended June 30, 2025 and 2024.

(Amounts in thousands)	For the Six Months Ended June 30,		Change
	2025	2024	
<b>Revenues:</b>			
Rental revenue	\$ 347,054	\$ 359,401	\$ (12,347)
Fee and other income	17,010	16,884	126
Total revenues	364,064	376,285	(12,221)
<b>Expenses:</b>			
Operating	152,934	145,932	7,002
Depreciation and amortization	118,941	122,849	(3,908)
General and administrative	41,772	33,266	8,506
Transaction related costs	859	601	258
Total expenses	314,506	302,648	11,858
<b>Other income (expense):</b>			
Loss from real estate related fund investments	(49)	(70)	21
(Loss) income from unconsolidated real estate related funds	(150)	90	(240)
Income (loss) from unconsolidated joint ventures	1,959	(2,117)	4,076
Interest and other income, net	7,841	23,313	(15,472)
Interest and debt expense	(85,484)	(80,273)	(5,211)
(Loss) income before income taxes	(26,325)	14,580	(40,905)
Income tax benefit (expense)	599	(709)	1,308
Net (loss) income	(25,726)	13,871	(39,597)
Less net (income) loss attributable to noncontrolling interests in:			
Consolidated joint ventures	(4,816)	(11,475)	6,659
Consolidated real estate related funds	(1,868)	(173)	(1,695)
Operating Partnership	2,599	(177)	2,776
<b>Net (loss) income attributable to common stockholders</b>	<b>\$ (29,811)</b>	<b>\$ 2,046</b>	<b>\$ (31,857)</b>



## Revenues

Our revenues, which consist of rental revenue and fee and other income, were \$364,064,000 for the six months ended June 30, 2025, compared to \$376,285,000 for the six months ended June 30, 2024, a decrease of \$12,221,000. Below are the details of the increase or decrease by segment.

(Amounts in thousands)	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Rental revenue</b>				
Same store operations	\$ (10,987)	\$ (6,379) <sup>(1)</sup>	\$ (4,608) <sup>(2)</sup>	\$ -
Lease termination income	(197)	(290)	93	-
Other, net	(1,163)	(681)	19	(501)
<b>Decrease in rental revenue</b>	<b>\$ (12,347)</b>	<b>\$ (7,350)</b>	<b>\$ (4,496)</b>	<b>\$ (501)</b>
<b>Fee and other income</b>				
Fee income				
Asset management	\$ (842)	\$ -	\$ -	\$ (842)
Property management	(502)	-	-	(502)
Acquisition, disposition, leasing and other	37	-	-	37
Decrease in fee income	(1,307)	-	-	(1,307)
Other income				
Same store operations	1,433	(79)	(377)	1,889
Increase (decrease) in other income	1,433	(79)	(377)	1,889
<b>Increase (decrease) in fee and other income</b>	<b>\$ 126</b>	<b>\$ (79)</b>	<b>\$ (377)</b>	<b>\$ 582</b>
<b>Total (decrease) increase in revenues</b>	<b>\$ (12,221)</b>	<b>\$ (7,429)</b>	<b>\$ (4,873)</b>	<b>\$ 81</b>

<sup>(1)</sup> Primarily due to lower average occupancy at 31 West 52nd Street due to the scheduled expiration of Clifford Chance's lease in June 2024.

<sup>(2)</sup> Primarily due to lower average occupancy at One Market Plaza due to the scheduled expiration of Google's lease in April 2025.

## Expenses

Our expenses, which consist of operating, depreciation and amortization, general and administrative and transaction related costs, were \$314,506,000 for the six months ended June 30, 2025, compared to \$302,648,000 for the six months ended June 30, 2024, an increase of \$11,858,000. Below are the details of the increase or decrease by segment.

(Amounts in thousands)	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Operating</b>				
Same store operations	\$ 4,513	\$ 5,990 <sup>(1)</sup>	\$ (1,477)	\$ -
Other, net	2,489	(554)	-	3,043
<b>Increase (decrease) in operating</b>	<b>\$ 7,002</b>	<b>\$ 5,436</b>	<b>\$ (1,477)</b>	<b>\$ 3,043</b>
<b>Depreciation and amortization</b>				
Operations	\$ (3,908)	\$ (3,327) <sup>(2)</sup>	\$ (353)	\$ (228)
<b>Decrease in depreciation and amortization</b>	<b>\$ (3,908)</b>	<b>\$ (3,327)</b>	<b>\$ (353)</b>	<b>\$ (228)</b>
<b>General and administrative</b>				
Operations	\$ 318	\$ -	\$ -	\$ 318
Severance costs	8,188	-	-	8,188 <sup>(3)</sup>
<b>Increase in general and administrative</b>	<b>\$ 8,506</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,506</b>
<b>Increase in transaction related costs</b>	<b>\$ 258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 258</b>
<b>Total increase (decrease) in expenses</b>	<b>\$ 11,858</b>	<b>\$ 2,109</b>	<b>\$ (1,830)</b>	<b>\$ 11,579</b>

(1) Primarily due to higher utilities, repairs and maintenance, and real estate taxes.

(2) Primarily due to a write-off of tenant improvements in the prior year at 1633 Broadway.

(3) Represents costs relating to acceleration of equity awards and severance payments.

## Loss from Real Estate Related Fund Investments

Loss from real estate related fund investments was \$49,000 for the six months ended June 30, 2025, compared to \$70,000 for the six months ended June 30, 2024, a decrease in loss of \$21,000.

## (Loss) Income from Unconsolidated Real Estate Related Funds

Loss from unconsolidated real estate related funds was \$150,000 for the six months ended June 30, 2025, compared to income from unconsolidated real estate related funds of \$90,000 for the six months ended June 30, 2024, a decrease in income of \$240,000. This decrease resulted primarily from unrealized losses on mezzanine loan investments in the current year.

## Income (Loss) from Unconsolidated Joint Ventures

Income from unconsolidated joint ventures was \$1,959,000 for the six months ended June 30, 2025, compared to loss from unconsolidated joint ventures of \$2,117,000 for the six months ended June 30, 2024, an increase in income of \$4,076,000. This increase in income resulted from:

(Amounts in thousands)	
Higher income from One Stuart Lane (higher income in the current year)	\$ 1,947 <sup>(1)</sup>
60 Wall Street (losses in the prior year)	1,749 <sup>(2)</sup>
Other, net	380
<b>Total increase in income</b>	<b>\$ 4,076</b>

(1) Primarily due to recognition of previously deferred losses upon the resumption of the equity method of accounting in the prior year.

(2) Primarily due to RDF's share of gains on sale of residential condominium units at One Stuart Lane in the current year.

### ***Interest and Other Income, net***

Interest and other income, net was \$7,841,000 for the six months ended June 30, 2025, compared to \$23,313,000 for the six months ended June 30, 2024, a decrease in income of \$15,472,000. This decrease resulted primarily from a \$15,437,000 non-cash gain on extinguishment of a tax liability related to our initial public offering in the prior year.

### ***Interest and Debt Expense***

Interest and debt expense was \$85,484,000 for the six months ended June 30, 2025, compared to \$80,273,000 for the six months ended June 30, 2024, an increase of \$5,211,000. This increase resulted primarily from (i) the expiration of interest rate swaps on \$500,000,000 of our debt at 1301 Avenue of the Americas in August 2024, partially offset by lower interest expense on the \$360,000,000 variable rate portion of our debt at the same property and (ii) a \$1,751,000 write-off of deferred financing costs in connection with the modification and termination of our credit facility.

### ***Income Tax Benefit (Expense)***

Income tax benefit was \$599,000 for the six months ended June 30, 2025, compared to income tax expense of \$709,000 for the six months ended June 30, 2024, an increase in income tax benefit of \$1,308,000. This increase resulted primarily from a true-up of the prior year's tax provision in the current year.

### ***Net Income Attributable to Noncontrolling Interests in Consolidated Joint Ventures***

Net income attributable to noncontrolling interests in consolidated joint ventures was \$4,816,000 for the six months ended June 30, 2025, compared to \$11,475,000 for the six months ended June 30, 2024, a \$6,659,000 decrease in net income attributable to noncontrolling interests in consolidated joint ventures. This decrease in income resulted primarily from lower net income attributable to noncontrolling interests in One Market Plaza and 300 Mission Street in the current year.

### ***Net Income Attributable to Noncontrolling Interests in Consolidated Real Estate Related Funds***

Net income attributable to noncontrolling interests in consolidated real estate related funds was \$1,868,000 for the six months ended June 30, 2025, compared to \$173,000 for the six months ended June 30, 2024, an increase in net income attributable to noncontrolling interests in consolidated real estate related funds of \$1,695,000. This increase in income resulted primarily from RDF's share of higher gains on sale of residential condominium units at One Steuart Lane in the current year.

### ***Net Loss (Income) Attributable to Noncontrolling Interests in Operating Partnership***

Net loss attributable to noncontrolling interests in the Operating Partnership was \$2,599,000 for the six months ended June 30, 2025, compared to net income attributable to noncontrolling interests in the Operating Partnership of \$177,000 for the six months ended June 30, 2024, a decrease in net income allocated to noncontrolling interests of \$2,776,000. This decrease in income resulted from lower net income subject to allocation to the unitholders of the Operating Partnership.

## **Liquidity and Capital Resources**

### ***Liquidity***

Our primary sources of liquidity include existing cash balances and cash flow from operations. As of June 30, 2025, we had \$659,565,000 of liquidity comprised of \$439,905,000 of cash and cash equivalents and \$219,660,000 of restricted cash.

We expect that these sources will provide adequate liquidity over the next 12 months for all anticipated needs, including scheduled interest payments on our outstanding indebtedness, existing and anticipated capital improvements, the cost of securing new and renewal leases, and all other capital needs related to the operations of our business.

We anticipate that our long-term needs including debt maturities and potential acquisitions will be funded by operating cash flow, third-party joint venture capital, mortgage financings and/or re-financings, and the issuance of long-term debt or equity and cash on hand. Although we may be able to anticipate and plan for certain of our liquidity needs, unexpected increases in uses of cash that are beyond our control and which affect our financial condition and results of operations may arise, or our sources of liquidity may be fewer than, and the funds available from such sources may be less than, anticipated or required.

### ***Consolidated Debt***

As of June 30, 2025, our outstanding consolidated debt aggregated \$3.69 billion. The \$500,000,000 mortgage loan at 31 West 52nd Street is scheduled to mature in June 2026 and the \$860,000,000 loan at 1301 Avenue of the Americas is scheduled to mature in August 2026. Although these loan balances exceed our projected liquidity at the time of their respective maturities, we are currently exploring various refinancing options and believe that, based on each property's operating performance, as well as current discussions with the lenders with respect to 1301 Avenue of the Americas, it is probable that we will be successful in refinancing each loan prior to its maturity. We may refinance these debts or any of our maturing debt when it comes due or repay it early depending on prevailing market conditions, liquidity requirements and other factors. The amounts involved in connection with these transactions could be material to our consolidated financial statements.

### ***Revolving Credit Facility***

On May 5, 2025, we terminated our revolving credit facility following the sale of a 25.0% equity interest in One Front Street, which was one of the two remaining properties supporting our credit facility. There was no outstanding balance on the facility at the time of termination.

### ***Dividend Policy***

In September 2024, we suspended our regular quarterly dividend. The decision by our board of directors to suspend our regular quarterly dividend aligns with our commitment to fortify our balance sheet and maintain significant financial flexibility. The timing and frequency of future dividends will be authorized by our board of directors, in its sole discretion, depending on a variety of factors, including our financial performance, our debt service requirements, our capital expenditure requirements, the requirements to maintain our qualification as a REIT and other factors that our board of directors may deem relevant from time to time.

### ***Off Balance Sheet Arrangements***

As of June 30, 2025, our unconsolidated joint ventures had \$1.41 billion of outstanding indebtedness, of which our share was \$359,982,000. We do not guarantee the indebtedness of our unconsolidated joint ventures other than providing customary environmental indemnities and guarantees of specified non-recourse carve outs relating to specified covenants and representations; however, we may elect to fund additional capital to a joint venture through equity contributions (generally on a basis proportionate to our ownership interests), advances or partner loans in order to enable the joint venture to repay this indebtedness upon maturity.

### ***Stock Repurchase Program***

We currently have \$15,000,000 of capacity under a \$200,000,000 stock repurchase program which was approved by our board of directors in November 2019, and allows us to repurchase shares of our common stock from time to time, in the open market or in privately negotiated transactions. We did not repurchase any shares in the six months ended June 30, 2025. The amount and timing of repurchases, if any, will depend on a number of factors, including, the price and availability of our shares, trading volume, general market conditions and available funding. The stock repurchase program may be suspended or discontinued at any time.

### ***Insurance***

We carry commercial general liability coverage on our properties, with limits of liability customary within the industry. Similarly, we are insured against the risk of direct and indirect physical damage to our properties including coverage for perils such as floods, earthquakes and windstorms. Our policies also cover the loss of rental income during an estimated reconstruction period. Our policies reflect limits and deductibles customary in the industry and specific to the buildings and portfolio. We also obtain title insurance policies when acquiring new properties. We currently have coverage for losses incurred in connection with both domestic and foreign terrorist-related activities, as well as cybersecurity incidents. While we do carry commercial general liability insurance, property insurance, terrorism insurance and cybersecurity insurance, these policies include limits and terms we consider commercially reasonable. In addition, there are certain losses (including, but not limited to, losses arising from known environmental conditions or acts of war) that are not insured, in full or in part, because they are either uninsurable or the cost of insurance makes it, in our belief, economically impractical to maintain such coverage. Should an uninsured loss arise against us, we would be required to use our own funds to resolve the issue, including litigation costs. We believe the policy specifications and insured limits are adequate given the relative risk of loss, the cost of the coverage and industry practice and, in consultation with our insurance advisors, we believe the properties in our portfolio are adequately insured.

### ***Other Commitments and Contingencies***

We are a party to various claims and routine litigation arising in the ordinary course of business. Some of these claims or others to which we may be subject from time to time may result in defense costs, settlements, fines or judgments against us, some of which are not, or cannot be, covered by insurance. Payment of any such costs, settlements, fines or judgments that are not insured could have an adverse impact on our financial position and results of operations. Should any litigation arise, we would contest it vigorously. In addition, certain litigation or the resolution of certain litigation may affect the availability or cost of some of our insurance coverage, which could adversely impact our results of operations and cash flow, expose us to increased risks that would be uninsured, and/or adversely impact our ability to attract officers and directors.

The Division of Enforcement of the SEC is conducting an investigation into the adequacy of our disclosures concerning executive compensation, perquisites, the use of corporate assets, related party transactions, and conflicts of interest. The investigation also covers possible failures of our controls and procedures relating to the topics of those disclosures. We are cooperating with the SEC. We are unable to estimate the likely outcome of this matter, or a reasonably probable range of potential costs or exposure, or the potential duration of the process, at this time.

The terms of our consolidated mortgage debt agreements in place include certain restrictions and covenants which may limit, among other things, certain investments, the incurrence of additional indebtedness and liens and the disposition or other transfer of assets and interests in the borrower and other credit parties, and require compliance with certain debt yield, debt service coverage and loan to value ratios. As of June 30, 2025, we believe we are in compliance with all of our covenants.

On March 29, 2024, the joint venture that owns 60 Wall Street, in which we have a 5.0% ownership interest, modified the existing \$575,000,000 non-recourse mortgage loan and extended the maturity to May 2029. In connection with the modification, the joint venture committed to redevelop the property and fund the necessary costs to complete the project. On behalf of the joint venture, we have provided the lender with certain guarantees, including a completion guarantee. We have agreements with our joint venture partners that indemnify us for their share of guarantees we provided. In accordance with GAAP, we are required to record a liability equal to the fair value of the obligations undertaken in issuing the guarantees and record an asset equal to the fair value of the indemnification we have received. As of June 30, 2025, we have a \$14,844,000 asset and liability, which are included as a component of “other assets” and “other liabilities,” on our consolidated balance sheets.

## Cash Flows

Cash and cash equivalents and restricted cash were \$659,565,000 and \$555,447,000 as of June 30, 2025 and December 31, 2024, respectively, and \$472,100,000 and \$509,599,000 as of June 30, 2024 and December 31, 2023, respectively. Cash and cash equivalents and restricted cash increased by \$104,118,000 for the six months ended June 30, 2025, and decreased by \$37,499,000 for the six months ended June 30, 2024. The following table sets forth the changes in cash flow.

(Amounts in thousands)	For the Six Months Ended June 30,	
	2025	2024
Net cash provided by (used in):		
Operating activities	\$ 77,080	\$ 136,855
Investing activities	(70,590)	(64,952)
Financing activities	97,628	(109,402)

### Operating Activities

*Six months ended June 30, 2025* – We generated \$77,080,000 of cash from operating activities for the six months ended June 30, 2025, primarily from (i) \$110,080,000 of net income (before \$135,806,000 of non-cash adjustments), and (ii) \$331,000 of distributions from unconsolidated joint ventures and real estate related funds, partially offset by (iii) \$33,331,000 of net changes in operating assets and liabilities. Non-cash adjustments of \$135,806,000 were primarily comprised of depreciation and amortization, loss from unconsolidated joint ventures, straight-lining of rental revenue, amortization of above and below-market leases, net and amortization of stock-based compensation.

*Six months ended June 30, 2024* – We generated \$136,855,000 of cash from operating activities for the six months ended June 30, 2024, primarily from (i) \$134,115,000 of net income (before \$120,244,000 of non-cash adjustments), (ii) \$320,000 of distributions from unconsolidated joint ventures and real estate related funds, and (iii) \$2,420,000 of net changes in operating assets and liabilities. Non-cash adjustments of \$120,244,000 were primarily comprised of depreciation and amortization, non-cash gain on extinguishment of a tax liability related to our initial public offering, loss from unconsolidated joint ventures, straight-lining of rental revenue, amortization of above and below-market leases, net and amortization of stock-based compensation.

### Investing Activities

*Six months ended June 30, 2025* – We used \$70,590,000 of cash for investing activities for the six months ended June 30, 2025, for (i) \$73,771,000 for additions to real estate, which were comprised of spending for tenant improvements and other building improvements, and (ii) \$4,629,000 for contributions of capital to an unconsolidated joint venture, partially offset by (iii) \$7,810,000 of a distribution of capital from an unconsolidated joint venture.

*Six months ended June 30, 2024* – We used \$64,952,000 of cash for investing activities for the six months ended June 30, 2024, for (i) \$64,840,000 for additions to real estate, which were comprised of spending for tenant improvements and other building improvements and (ii) \$1,904,000 for contributions of capital to an unconsolidated joint venture, partially offset by (iii) \$1,792,000 for a distribution of capital from an unconsolidated joint venture.

### Financing Activities

*Six months ended June 30, 2025* – We generated \$97,628,000 of cash from financing activities for the six months ended June 30, 2025, from (i) \$83,307,000 of proceeds received for the sale of a 45.0% equity interest in 900 Third Avenue, (ii) \$10,266,000 of proceeds received for the sale of a 25.0% equity interest in One Front Street, (iii) \$8,376,000 of contributions from noncontrolling interests in 900 Third Avenue and One Front Street, partially offset by (iv) \$3,770,000 distributions to noncontrolling interests in 300 Mission Street and 1633 Broadway, and (v) \$140,000 for the repurchase of shares related to stock compensation agreements and related tax withholdings.

*Six months ended June 30, 2024* – We used \$109,402,000 of cash for financing activities for the six months ended June 30, 2024, primarily for (i) \$975,000,000 for repayment of notes and mortgages payable in connection with the modification and extension of the One Market Plaza mortgage loan and \$10,649,000 for payment of the related debt issuance costs, (ii) \$16,736,000 for dividends and distributions to common stockholders and unitholders, (iii) \$18,311,000 for distributions to noncontrolling interests in Fund X and RDF, (iv) \$1,637,000 for distributions to noncontrolling interests in 1633 Broadway, and (v) \$178,000 for the repurchase of shares related to stock compensation agreements and related tax withholdings, partially offset by (vi) \$850,000,000 of proceeds from notes and mortgages payable in connection with the modification and extension of the One Market Plaza mortgage loan, (vii) \$62,220,000 of contributions from noncontrolling interests in One Market Plaza and (viii) \$889,000 of contributions from noncontrolling interests in Fund X.

## Non-GAAP Financial Measures

We use and present NOI, Same Store NOI, FFO and Core FFO, as supplemental measures of our performance. The summary below describes our use of these measures, provides information regarding why we believe these measures are meaningful supplemental measures of our performance and reconciles these measures from net income or loss, the most directly comparable GAAP measure. Other real estate companies may use different methodologies for calculating these measures, and accordingly, our presentation of these measures may not be comparable to other real estate companies. These non-GAAP measures should not be considered a substitute for and should only be considered together with and as a supplement to, financial information presented in accordance with GAAP.

### Net Operating Income (“NOI”)

We use NOI to measure the operating performance of our properties. NOI consists of rental revenue (which includes property rentals, tenant reimbursements and lease termination income) and certain other property-related revenue less operating expenses (which include property-related expenses such as cleaning, security, repairs and maintenance, utilities, property administration and real estate taxes). We also use Cash NOI, which deducts from NOI, straight-line rent adjustments and the amortization of above and below-market leases, including our share of such adjustments of unconsolidated joint ventures. In addition, we present Paramount’s share of NOI and Cash NOI, which represents our share of NOI and Cash NOI of consolidated and unconsolidated joint ventures, based on our percentage ownership in the underlying assets. We use NOI and Cash NOI internally as performance measures and believe they provide useful information to investors regarding our financial condition and results of operations because they reflect only those income and expense items that are incurred at the property level. The following tables present reconciliations of our net income or loss to Paramount's share of NOI and Cash NOI for the three and six months ended June 30, 2025 and 2024.

	For the Three Months Ended June 30, 2025			
	Total	New York	San Francisco	Other
(Amounts in thousands)				
<b>Reconciliation of net (loss) income to NOI and Cash NOI:</b>				
<b>Net (loss) income</b>	\$ (20,409)	\$ (10,825)	\$ 11,472	\$ (21,056)
<i>Adjustments to arrive at NOI:</i>				
Fee income	(4,220)	-	-	(4,220)
Depreciation and amortization	60,062	40,063	18,917	1,082
General and administrative	24,311	-	-	24,311
(Income) loss from unconsolidated joint ventures	(52)	(60)	-	8
NOI from unconsolidated joint ventures	5,036	3,306	1,680	50
Interest and other income, net	(4,026)	(915)	(588)	(2,523)
Interest and debt expense	42,284	29,918	11,775	591
Income tax benefit	(965)	(2)	-	(963)
Other, net	956	-	-	956
Amounts attributable to noncontrolling interests in consolidated joint ventures	(20,616)	(3,462)	(17,154)	-
<b>Paramount's share of NOI</b>	\$ 82,361	\$ 58,023	\$ 26,102	\$ (1,764)
<i>Adjustments to arrive at Cash NOI:</i>				
Straight-line rent adjustments (including our share of unconsolidated joint ventures)	4,430	(225)	4,690	(35)
Amortization of above and below-market leases, net (including our share of unconsolidated joint ventures)	(1,476)	(730)	(746)	-
Amounts attributable to noncontrolling interests in consolidated joint ventures	(2,639)	(484)	(2,155)	-
<b>Paramount's share of Cash NOI</b>	\$ 82,676	\$ 56,584	\$ 27,891	\$ (1,799)

**For the Three Months Ended June 30, 2024**

(Amounts in thousands)

	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Reconciliation of net (loss) income to NOI and Cash NOI:</b>				
<b>Net (loss) income</b>	<b>\$ (2,860)</b>	<b>\$ (4,941)</b>	<b>\$ 16,268</b>	<b>\$ (14,187)</b>
<i>Adjustments to arrive at NOI and Cash NOI:</i>				
Fee income	(4,304)	-	-	(4,304)
Depreciation and amortization	61,735	41,910	18,662	1,163
General and administrative	16,632	-	-	16,632
Loss (income) from unconsolidated joint ventures	771	(56)	63	764
NOI from unconsolidated joint ventures	5,625	3,480	2,063	82
Interest and other income, net	(3,893)	(1,031)	(295)	(2,567)
Interest and debt expense	40,004	26,526	12,719	759
Income tax expense	362	8	79	275
Other, net	465	-	-	465
Amounts attributable to noncontrolling interests in consolidated joint ventures	(23,901)	(2,500)	(21,401)	-
<b>Paramount's share of NOI</b>	<b>\$ 90,636</b>	<b>\$ 63,396</b>	<b>\$ 28,158</b>	<b>\$ (918)</b>
<i>Adjustments to arrive at Cash NOI:</i>				
Straight-line rent adjustments (including our share of unconsolidated joint ventures)	(1,116)	(4,266)	3,327	(177)
Amortization of above and below-market leases, net (including our share of unconsolidated joint ventures)	(1,949)	(893)	(1,056)	-
Amounts attributable to noncontrolling interests in consolidated joint ventures	(1,028)	(153)	(875)	-
<b>Paramount's share of Cash NOI</b>	<b>\$ 86,543</b>	<b>\$ 58,084</b>	<b>\$ 29,554</b>	<b>\$ (1,095)</b>

**For the Six Months Ended June 30, 2025**

(Amounts in thousands)

	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Reconciliation of net (loss) income to NOI and Cash NOI:</b>				
<b>Net (loss) income</b>	<b>\$ (25,726)</b>	<b>\$ (21,039)</b>	<b>\$ 29,377</b>	<b>\$ (34,064)</b>
<i>Adjustments to arrive at NOI:</i>				
Fee income	(9,245)	-	-	(9,245)
Depreciation and amortization	118,941	79,877	36,879	2,185
General and administrative	41,772	-	-	41,772
Income from unconsolidated joint ventures	(1,959)	(119)	-	(1,840)
NOI from unconsolidated joint ventures	9,963	6,464	3,390	109
Interest and other income, net	(7,841)	(1,645)	(1,145)	(5,051)
Interest and debt expense	85,484	59,843	23,408	2,233
Income tax (benefit) expense	(599)	3	6	(608)
Other, net	1,058	-	-	1,058
Amounts attributable to noncontrolling interests in consolidated joint ventures	(42,699)	(6,708)	(35,991)	-
<b>Paramount's share of NOI</b>	<b>\$ 169,149</b>	<b>\$ 116,676</b>	<b>\$ 55,924</b>	<b>\$ (3,451)</b>
<i>Adjustments to arrive at Cash NOI:</i>				
Straight-line rent adjustments (including our share of unconsolidated joint ventures)	5,137	(3,886)	8,951	72
Amortization of above and below-market leases, net (including our share of unconsolidated joint ventures)	(3,030)	(1,477)	(1,553)	-
Amounts attributable to noncontrolling interests in consolidated joint ventures	(4,903)	(839)	(4,064)	-
<b>Paramount's share of Cash NOI</b>	<b>\$ 166,353</b>	<b>\$ 110,474</b>	<b>\$ 59,258</b>	<b>\$ (3,379)</b>



**For the Six Months Ended June 30, 2024**

(Amounts in thousands)

	<u>Total</u>	<u>New York</u>	<u>San Francisco</u>	<u>Other</u>
<b>Reconciliation of net income (loss) to NOI and Cash NOI:</b>				
<b>Net income (loss)</b>	<b>\$ 13,871</b>	<b>\$ (6,219)</b>	<b>\$ 29,257</b>	<b>\$ (9,167)</b>
<i>Adjustments to arrive at NOI and Cash NOI:</i>				
Fee income	(10,552)	-	-	(10,552)
Depreciation and amortization	122,849	83,204	37,232	2,413
General and administrative	33,266	-	-	33,266
Loss from unconsolidated joint ventures	2,117	1,630	365	122
NOI from unconsolidated joint ventures	11,227	7,035	4,110	82
Interest and other income, net	(23,313)	(1,824)	(681)	(20,808)
Interest and debt expense	80,273	53,099	25,664	1,510
Income tax expense	709	16	84	609
Other, net	581	-	-	581
Amounts attributable to noncontrolling interests in consolidated joint ventures	(46,809)	(5,176)	(41,633)	-
<b>Paramount's share of NOI</b>	<b>\$ 184,219</b>	<b>\$ 131,765</b>	<b>\$ 54,398</b>	<b>\$ (1,944)</b>
<i>Adjustments to arrive at Cash NOI:</i>				
Straight-line rent adjustments (including our share of unconsolidated joint ventures)	(4,503)	(8,175)	3,743	(71)
Amortization of above and below-market leases, net (including our share of unconsolidated joint ventures)	(3,607)	(1,508)	(2,099)	-
Amounts attributable to noncontrolling interests in consolidated joint ventures	(589)	(265)	(324)	-
<b>Paramount's share of Cash NOI</b>	<b>\$ 175,520</b>	<b>\$ 121,817</b>	<b>\$ 55,718</b>	<b>\$ (2,015)</b>

## Same Store NOI

The tables below set forth the reconciliations of our share of NOI to our share of Same Store NOI and Same Store Cash NOI for the three and six months ended June 30, 2025 and 2024. These metrics are used to measure the operating performance of our properties that were owned by us in a similar manner during both the current and prior reporting periods, and represent our share of Same Store NOI and Same Store Cash NOI from consolidated and unconsolidated joint ventures based on our percentage ownership in the underlying assets. Same Store NOI also excludes lease termination income, impairment of receivables arising from operating leases and certain other items that vary from period to period. Same Store Cash NOI excludes the effect of non-cash items such as the straight-line rent adjustments and the amortization of above and below-market leases.

(Amounts in thousands)	For the Three Months Ended June 30, 2025			
	Total	New York	San Francisco	Other
Paramount's share of NOI for the three months ended June 30, 2025 <sup>(1)</sup>	\$ 82,361	\$ 58,023	\$ 26,102	\$ (1,764)
<i>Non-same store adjustments:</i>				
Lease termination income	(504)	(459)	(45)	-
Other, net	2,409	645	-	1,764
<b>Paramount's share of Same Store NOI for the three months ended June 30, 2025</b>	<b>\$ 84,266</b>	<b>\$ 58,209</b>	<b>\$ 26,057</b>	<b>\$ -</b>
(Amounts in thousands)	For the Three Months Ended June 30, 2024			
	Total	New York	San Francisco	Other
Paramount's share of NOI for the three months ended June 30, 2024 <sup>(1)</sup>	\$ 90,636	\$ 63,396	\$ 28,158	\$ (918)
<i>Non-same store adjustments:</i>				
Dispositions <sup>(2)</sup>	(2,600)	(1,283)	(1,317)	-
Lease termination income	(1,029)	(1,029)	-	-
Other, net	1,299	372	9	918
<b>Paramount's share of Same Store NOI for the three months ended June 30, 2024</b>	<b>\$ 88,306</b>	<b>\$ 61,456</b>	<b>\$ 26,850</b>	<b>\$ -</b>
<b>% Decrease</b>	<b>(4.6%)</b>	<b>(5.3%)</b>	<b>(3.0%)</b>	

<sup>(1)</sup> See page 47 "Non-GAAP Financial Measures – NOP" for a reconciliation to net income or loss in accordance with GAAP and the reasons why we believe these non-GAAP measures are useful.

<sup>(2)</sup> Represents an adjustment to prior period's NOI to account for the 45.0% sale of 900 Third Avenue in our New York portfolio and 25.0% sale of One Front Street in our San Francisco portfolio.

<b>For the Three Months Ended June 30, 2025</b>				
(Amounts in thousands)	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of Cash NOI for the three months ended June 30, 2025 <sup>(1)</sup>	\$ 82,676	\$ 56,584	\$ 27,891	\$ (1,799)
<i>Non-same store adjustments:</i>				
Lease termination income	(504)	(459)	(45)	-
Other, net	2,444	645	-	1,799
<b>Paramount's share of Same Store Cash NOI for the three months ended June 30, 2025</b>	<b>\$ 84,616</b>	<b>\$ 56,770</b>	<b>\$ 27,846</b>	<b>\$ -</b>
<b>For the Three Months Ended June 30, 2024</b>				
(Amounts in thousands)	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of Cash NOI for the three months ended June 30, 2024 <sup>(1)</sup>	\$ 86,543	\$ 58,084	\$ 29,554	\$ (1,095)
<i>Non-same store adjustments:</i>				
Dispositions <sup>(2)</sup>	(2,822)	(1,341)	(1,481)	-
Lease termination income	(1,029)	(1,029)	-	-
Other, net	1,476	372	9	1,095
<b>Paramount's share of Same Store Cash NOI for the three months ended June 30, 2024</b>	<b>\$ 84,168</b>	<b>\$ 56,086</b>	<b>\$ 28,082</b>	<b>\$ -</b>
<b>% Increase (decrease)</b>	<b>0.5%</b>	<b>1.2%</b>	<b>(0.8%)</b>	

<sup>(1)</sup> See page 47 “Non-GAAP Financial Measures – NOP” for a reconciliation to net income or loss in accordance with GAAP and the reasons why we believe these non-GAAP measures are useful.

<sup>(2)</sup> Represents an adjustment to prior period’s Cash NOI to account for the 45.0% sale of 900 Third Avenue in our New York portfolio and 25.0% sale of One Front Street in our San Francisco portfolio.

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2025</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of NOI for the six months ended June 30, 2025 <sup>(1)</sup>	\$ 169,149	\$ 116,676	\$ 55,924	\$ (3,451)
<i>Non-same store adjustments:</i>				
Lease termination income	(1,672)	(1,627)	(45)	-
Other, net	4,128	677	-	3,451
<b>Paramount's share of Same Store NOI for the six months ended June 30, 2025</b>	<b>\$ 171,605</b>	<b>\$ 115,726</b>	<b>\$ 55,879</b>	<b>\$ -</b>

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2024</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of NOI for the six months ended June 30, 2024 <sup>(1)</sup>	\$ 184,219	\$ 131,765	\$ 54,398	\$ (1,944)
<i>Non-same store adjustments:</i>				
Dispositions <sup>(2)</sup>	(4,174)	(2,857)	(1,317)	-
Lease termination income	(1,973)	(1,973)	-	-
Other, net	2,603	650	9	1,944
<b>Paramount's share of Same Store NOI for the six months ended June 30, 2024</b>	<b>\$ 180,675</b>	<b>\$ 127,585</b>	<b>\$ 53,090</b>	<b>\$ -</b>

<b>% (Decrease) increase</b>	<b>(5.0%)</b>	<b>(9.3%)</b>	<b>5.3%</b>
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<sup>(1)</sup> See page 47 “Non-GAAP Financial Measures – NOP” for a reconciliation to net income or loss in accordance with GAAP and the reasons why we believe these non-GAAP measures are useful.

<sup>(2)</sup> Represents an adjustment to prior period’s NOI to account for the 45.0% sale of 900 Third Avenue in our New York portfolio and 25.0% sale of One Front Street in our San Francisco portfolio.

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2025</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of Cash NOI for the six months ended June 30, 2025 <sup>(1)</sup>	\$ 166,353	\$ 110,474	\$ 59,258	\$ (3,379)
<i>Non-same store adjustments:</i>				
Lease termination income	(1,672)	(1,627)	(45)	-
Other, net	4,056	677	-	3,379
<b>Paramount's share of Same Store Cash NOI for the six months ended June 30, 2025</b>	<b>\$ 168,737</b>	<b>\$ 109,524</b>	<b>\$ 59,213</b>	<b>\$ -</b>

(Amounts in thousands)	<b>For the Six Months Ended June 30, 2024</b>			
	<b>Total</b>	<b>New York</b>	<b>San Francisco</b>	<b>Other</b>
Paramount's share of Cash NOI for the six months ended June 30, 2024 <sup>(1)</sup>	\$ 175,520	\$ 121,817	\$ 55,718	\$ (2,015)
<i>Non-same store adjustments:</i>				
Dispositions <sup>(2)</sup>	(4,337)	(2,856)	(1,481)	-
Lease termination income	(1,973)	(1,973)	-	-
Other, net	2,674	650	9	2,015
<b>Paramount's share of Same Store Cash NOI for the six months ended June 30, 2024</b>	<b>\$ 171,884</b>	<b>\$ 117,638</b>	<b>\$ 54,246</b>	<b>\$ -</b>

<b>% (Decrease) increase</b>	<b>(1.8%)</b>	<b>(6.9%)</b>	<b>9.2%</b>
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<sup>(1)</sup> See page 47 “Non-GAAP Financial Measures – NOP” for a reconciliation to net income or loss in accordance with GAAP and the reasons why we believe these non-GAAP measures are useful.

<sup>(2)</sup> Represents an adjustment to prior period’s Cash NOI to account for the 45.0% sale of 900 Third Avenue in our New York portfolio and 25.0% sale of One Front Street in our San Francisco portfolio.

## ***Funds from Operations (“FFO”) and Core Funds from Operations (“Core FFO”)***

FFO is a supplemental measure of our performance. We present FFO in accordance with the definition adopted by the National Association of Real Estate Investment Trusts (“Nareit”). Nareit defines FFO as net income or loss, calculated in accordance with GAAP, adjusted to exclude depreciation and amortization from real estate assets, impairment losses on certain real estate assets and gains or losses from the sale of certain real estate assets or from change in control of certain real estate assets, including our share of such adjustments of unconsolidated joint ventures. FFO is commonly used in the real estate industry to assist investors and analysts in comparing results of real estate companies because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. In addition, we present Core FFO as an alternative measure of our operating performance, which adjusts FFO for certain other items that we believe enhance the comparability of our FFO across periods. Core FFO, when applicable, excludes the impact of certain items, including, transaction related costs and adjustments, realized and unrealized gains or losses on real estate related fund investments, unrealized gains or losses on interest rate swaps, severance costs and gains or losses on early extinguishment of debt, in order to reflect the Core FFO of our real estate portfolio and operations. In future periods, we may also exclude other items from Core FFO that we believe may help investors compare our results.

FFO and Core FFO are presented as supplemental financial measures and do not fully represent our operating performance. Neither FFO nor Core FFO is intended to be a measure of cash flow or liquidity. Please refer to our consolidated financial statements, prepared in accordance with GAAP, for purposes of evaluating our financial condition, results of operations and cash flows. The following table presents a reconciliation of net income or loss to FFO and Core FFO for the periods set forth below.

	<b>For the Three Months Ended</b>		<b>For the Six Months Ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>Reconciliation of net (loss) income to FFO and Core FFO:</b>				
<b>Net (loss) income</b>	<b>\$ (20,409)</b>	<b>\$ (2,860)</b>	<b>\$ (25,726)</b>	<b>\$ 13,871</b>
Real estate depreciation and amortization (including our share of unconsolidated joint ventures)	63,113	65,035	125,015	129,459
Amounts attributable to noncontrolling interests in consolidated joint ventures and real estate related funds	(13,404)	(15,585)	(29,781)	(31,470)
FFO attributable to the Operating Partnership	29,300	46,590	69,508	111,860
Amounts attributable to noncontrolling interests in the Operating Partnership	(2,310)	(3,935)	(5,638)	(9,384)
<b>FFO attributable to common stockholders</b>	<b>\$ 26,990</b>	<b>\$ 42,655</b>	<b>\$ 63,870</b>	<b>\$ 102,476</b>
<b>Per diluted share</b>	<b>\$ 0.12</b>	<b>\$ 0.20</b>	<b>\$ 0.29</b>	<b>\$ 0.47</b>
FFO attributable to the Operating Partnership	\$ 29,300	\$ 46,590	\$ 69,508	\$ 111,860
<i>Adjustments for non-core items:</i>				
Severance costs	8,188	-	8,188	-
Write-off of deferred financing costs	462	-	1,751	-
Non-cash gain on extinguishment of IPO related tax liability	-	-	-	(15,437)
Other, net (primarily transaction related costs)	2,138	845	1,951	3,316
Core FFO attributable to the Operating Partnership	40,088	47,435	81,398	99,739
Amounts attributable to noncontrolling interests in the Operating Partnership	(3,161)	(4,007)	(6,580)	(8,373)
<b>Core FFO attributable to common stockholders</b>	<b>\$ 36,927</b>	<b>\$ 43,428</b>	<b>\$ 74,818</b>	<b>\$ 91,366</b>
<b>Per diluted share</b>	<b>\$ 0.17</b>	<b>\$ 0.20</b>	<b>\$ 0.34</b>	<b>\$ 0.42</b>
<b>Reconciliation of weighted average shares outstanding:</b>				
Weighted average shares outstanding	219,216,715	217,204,870	218,614,427	217,155,278
Effect of dilutive securities	25,422	27,125	46,554	53,699
Denominator for FFO and Core FFO per diluted share	219,242,137	217,231,995	218,660,981	217,208,977

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk of loss from adverse changes in market prices and interest rates. Our future earnings, cash flows and fair values relevant to financial instruments are dependent upon prevalent market interest rates. Our primary market risk results from our indebtedness, which bears interest at both fixed and variable rates. We manage our market risk on variable rate debt by entering into interest rate swap agreements to fix the rate or interest rate cap agreements to limit exposure to increases in rates, on all or a portion of the debt for varying periods through maturity. This in turn, reduces the risks of variability of cash flows created by variable rate debt and mitigates the risk of increases in interest rates. Our objective when undertaking such arrangements is to reduce our floating rate exposure and we do not enter into hedging arrangements for speculative purposes. Subject to maintaining our status as a REIT for federal income tax purposes, we may utilize swap and cap arrangements in the future.

The following table summarizes our consolidated debt, the weighted average interest rates and the fair value as of June 30, 2025.

Property	Rate	2025	2026	2027	2028	2029	Thereafter	Total	Fair Value
(Amounts in thousands)									
<b>Fixed Rate Debt:</b>									
31 West 52nd Street	3.80%	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 489,436
300 Mission Street	4.50%	-	232,050	-	-	-	-	232,050	227,206
One Market Plaza	4.08%	-	-	850,000	-	-	-	850,000	838,875
1633 Broadway	2.99%	-	-	-	-	1,250,000	-	1,250,000	1,070,520
<b>Total Fixed Rate Debt</b>	<b>3.58%</b>	<b>\$ -</b>	<b>\$ 732,050</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ 2,832,050</b>	<b>\$ 2,626,037</b>
<b>Variable Rate Debt:</b>									
1301 Avenue of the Americas <sup>(1)</sup>	6.27%	\$ -	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ 860,000	\$ 863,946
<b>Total Variable Rate Debt</b>	<b>6.27%</b>	<b>\$ -</b>	<b>\$ 860,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 860,000</b>	<b>\$ 863,946</b>
<b>Total Consolidated Debt</b>	<b>4.21%</b>	<b>\$ -</b>	<b>\$ 1,592,050</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ 3,692,050</b>	<b>\$ 3,489,983</b>

<sup>(1)</sup> Represents variable rate loans, where SOFR has been capped at 3.50% through August 2025. See table below.

In addition to the above, our unconsolidated joint ventures had \$1.41 billion of outstanding indebtedness as of June 30, 2025, of which our share was \$359,982,000.

The table below provides additional details on our interest rate caps as of June 30, 2025.

Property	Notional Amount	Effective Date	Maturity Date	Benchmark Rate	Strike Rate	Fair Value as of	
						June 30, 2025	December 31, 2024
(Amounts in thousands)							
1301 Avenue of the Americas	\$ 860,000	Aug-2024	Aug-2025	SOFR	3.50%	\$ 729	\$ 3,650
<b>Total interest rate cap assets designated as cash flow hedges (included in "other assets")</b>						<b>\$ 729</b>	<b>\$ 3,650</b>

The following table summarizes our share of total indebtedness and the effect to interest expense of a 100 basis point increase in variable rates.

(Amounts in thousands, except per share amount)	As of June 30, 2025			As of December 31, 2024	
	Balance	Weighted Average Interest Rate	Effect of 1% Increase in Base Rates	Balance	Weighted Average Interest Rate
<b>Paramount's share of consolidated debt:</b>					
Variable rate	\$ 860,000	6.27%	\$ 8,600	\$ 860,000	6.27%
Fixed rate	2,113,680	3.45%	-	2,113,680	3.45%
	<u>\$ 2,973,680</u>	<u>4.26%</u>	<u>\$ 8,600</u>	<u>\$ 2,973,680</u>	<u>4.26%</u>
<b>Paramount's share of debt of non-consolidated entities (non-recourse):</b>					
Variable rate	\$ 102,955	6.51%	\$ 1,030	\$ 379,216	6.31%
Fixed rate	257,027	4.06%	-	256,040	4.03%
	<u>\$ 359,982</u>	<u>4.76%</u>	<u>\$ 1,030</u>	<u>\$ 635,256</u>	<u>5.39%</u>
Noncontrolling interests' share of above			<u>\$ (759)</u>		
Total change in annual net income			<u>\$ 8,871</u>		
Per diluted share			<u>\$ 0.04</u>		

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) that are designed to ensure that information required to be disclosed in our reports under the Exchange Act is processed, recorded, summarized and reported within the time periods specified in the SEC's rules and regulations, and that such information is accumulated and communicated to management, including our Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial Officer), as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

We carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial Officer), regarding the effectiveness of our disclosure controls and procedures as of June 30, 2025, the end of the period covered by this Quarterly Report on Form 10-Q. Based on the foregoing evaluation, our Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial Officer) concluded that, as of the end of the period covered by this quarterly report, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by us in reports filed or submitted under the Exchange Act is processed, recorded, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial Officer), as appropriate, to allow for timely decisions regarding required disclosure.

### **Changes in Internal Control over Financial Reporting**

There were no changes to our internal control over financial reporting in connection with the evaluation referenced above that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



## PART II – OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

The Division of Enforcement of the U.S. Securities and Exchange Commission (the “SEC”) is conducting an investigation into the adequacy of our disclosures concerning executive compensation, perquisites, the use of corporate assets, related party transactions, and conflicts of interest. The investigation also covers possible failures of our controls and procedures relating to the topics of those disclosures. We are cooperating with the SEC. We are unable to estimate the likely outcome of this matter, or a reasonably probable range of potential costs or exposure, or the potential duration of the process, at this time. If the SEC believes that violations occurred, it could seek remedies including, but not limited to, civil monetary penalties and injunctive relief, and/or file litigation against us.

In addition to the matter described above, from time to time, we are a party to various claims and routine litigation arising in the ordinary course of business. As of June 30, 2025, we do not believe that the results of any such other claims or litigation, individually or in the aggregate, will have a material adverse effect on our business, financial position, results of operations or cash flows.

### ITEM 1A. RISK FACTORS

The following risk factor amends and supplements the risk factors described under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024, and should be read in conjunction with the other risk factors presented in the Annual Report on Form 10-K.

***We may from time to time be subject to litigation which could have an adverse effect on our financial condition, results of operations, cash flow and trading price of our common stock.***

We are a party to various claims and routine litigation arising in the ordinary course of business. Some of these claims or others, to which we may be subject from time to time, may result in defense costs, settlements, fines or judgments against us, some of which are not, or cannot be, covered by insurance. Payment of any such costs, settlements, fines or judgments that are not insured could have an adverse impact on our financial position and results of operations. In addition, certain litigation or the resolution of certain litigation may affect the availability or cost of some of our insurance coverage, which could adversely impact our results of operations and cash flow, expose us to increased risks that would be uninsured, and/or adversely impact our ability to attract officers and directors.

The Division of Enforcement of the SEC is conducting an investigation into the adequacy of our disclosures concerning executive compensation, perquisites, the use of corporate assets, related party transactions, and conflicts of interest. The investigation also covers possible failures of our controls and procedures relating to the topics of those disclosures. We are cooperating with the SEC. While we are unable to estimate the likely outcome of this matter or a reasonably probable range of potential costs or exposure, or the potential duration of the process, at this time, responding to an investigation of this type can be costly and time-consuming. If the SEC believes that violations occurred, it could also seek remedies including, but not limited to, civil monetary penalties and injunctive relief, and/or file litigation against us.

We have also received two demand letters from purported shareholders, requesting that the Board investigate alleged breaches of fiduciary duties or other violations of law resulting from our publicly disclosed related party transactions, which may result in costs for us and/or distractions for management.

## **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

### ***Recent Sales of Unregistered Securities***

During the three months ended June 30, 2025, we issued an aggregate of 111,285 shares of common stock in exchange for 111,285 common units of our Operating Partnership held by certain limited partners. These shares were issued in reliance on an exemption from registration under Section 4(a)(2) of the Securities Act. We relied on this exemption based upon factual representations received from the limited partners who received shares of common stock.

### ***Recent Purchases of Equity Securities***

We currently have \$15,000,000 of capacity under a \$200,000,000 stock repurchase program which was approved by our board of directors in November 2019, and allows us to repurchase shares of our common stock from time to time, in the open market or in privately negotiated transactions. We did not repurchase any shares in the three months ended June 30, 2025. The amount and timing of repurchases, if any, will depend on a number of factors, including, the price and availability of our shares, trading volume, general market conditions and available funding. The stock repurchase program may be suspended or discontinued at any time.

## **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

## **ITEM 4. MINE SAFETY DISCLOSURES**

Not Applicable.

## **ITEM 5. OTHER INFORMATION**

### ***Rule 10b5-1 Trading Arrangement***

During the three months ended June 30, 2025, none of our directors or officers (as defined in Rule 16a-1(f) of the Securities Exchange Act of 1934) adopted, terminated or modified a Rule 10b5-1 trading arrangement or non-Rule 10b5-1 trading arrangement (as such terms are defined in Item 408 of Regulation S-K).

## ITEM 6. EXHIBITS

Exhibits required by Item 601 of Regulation S-K are filed, or furnished as indicated, herewith or incorporated herein by reference and are listed in the following Exhibit Index:

### EXHIBIT INDEX

<b>Exhibit Number</b>	<b>Exhibit Description</b>
10.1†	<a href="#"><u>Separation Agreement and Release among Paramount Group, Inc., Paramount Group Management LP, Paramount Group Operating Partnership LP and Wilbur Paes, incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K filed with the SEC on July 8, 2025.</u></a>
31.1*	<a href="#"><u>Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
31.2*	<a href="#"><u>Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
32.1**	<a href="#"><u>Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u></a>
32.2**	<a href="#"><u>Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u></a>
101*	The following materials from the Paramount Group, Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2025 formatted in Inline XBRL: (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Changes in Equity, (v) the Consolidated Statements of Cash Flows, and (vi) the related Notes to Consolidated Financial Statements. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
104*	Cover Page Interactive Data File (formatted as Inline XBRL with applicable taxonomy extension information contained in Exhibits 101.)
*	Filed herewith
**	Furnished herewith
†	Indicates management contract or compensatory plan or arrangement

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**Paramount Group, Inc.**

Date: July 30, 2025

By: /s/ Ermelinda Berberi  
Ermelinda Berberi

Executive Vice President, Chief Financial Officer and Treasurer  
(duly authorized officer, principal financial officer and principal  
accounting officer)

## CERTIFICATION

## Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Albert Behler, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Paramount Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

July 30, 2025

/s/ Albert Behler

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Albert Behler  
Chairman, Chief Executive Officer and President  
(Principal Executive Officer)

## CERTIFICATION

## Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Ermelinda Berberi, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Paramount Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

July 30, 2025

/s/ Ermelinda Berberi

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Ermelinda Berberi  
Executive Vice President, Chief Financial Officer and Treasurer  
(Principal Financial Officer)

**CERTIFICATION**

**Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Paramount Group, Inc. (the “Company”), hereby certifies, to such officer’s knowledge, that:

- the Quarterly Report on Form 10-Q for the quarter ended June 30, 2025 (the “Report”) of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and
- the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

July 30, 2025

/s/ Albert Behler

Name: Albert Behler  
Title: Chairman, Chief Executive Officer and President  
(Principal Executive Officer)

**CERTIFICATION**

**Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Paramount Group, Inc. (the “Company”), hereby certifies, to such officer’s knowledge, that:

- the Quarterly Report on Form 10-Q for the quarter ended June 30, 2025 (the “Report”) of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and
- the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

July 30, 2025

/s/ Ermelinda Berberi  
\_\_\_\_\_  
Name: Ermelinda Berberi  
Title: Executive Vice President, Chief Financial Officer and Treasurer  
(Principal Financial Officer)