

Opening the Curtain on How We Build: A Brief Message from our CEO

Over the past year, Vicarious has moved through one of the most demanding stages of any hardware company's life, turning bold engineering ideas into a surgical platform that can perform with precision, safety, and reliability. This phase is rarely visible from the outside. Starting this month, we are changing that.

Our goal is simple: to make the development of our platform more transparent. Innovation in robotics, particularly in healthcare, is not linear. It involves steady progress, course corrections, and hundreds of technical decisions that shape the outcome. By sharing both our advances and our challenges, we hope to give investors, partners, and clinicians a clearer view of how true surgical innovation is built.

You can expect regular updates as we move toward design freeze; short posts, videos, and educational features that explain what we're learning and why certain steps matter. We'll discuss topics such as why builds must be conducted under controlled conditions, how our Quality Management System ensures repeatability and compliance, and what each development milestone really means. Some of these updates will take the form of interviews or behind-the-scenes footage; others may rise to the level of formal press releases when they mark key program milestones.

Transparency also extends to strategy. We've been assessing how best to focus our internal resources, not to cut for the sake of cutting, but to concentrate on what makes us unique. The miniaturized robotic arms and immersive visualization system are the heart of our value and will remain firmly in-house. Capital equipment and certain non-core software functions, by contrast, can be more efficiently built through experienced external partners. This focused outsourcing will help control burn rate while preserving the integrity of our "secret-sauce" technologies and accelerating progress toward commercialization.

The vision behind Vicarious has never been clearer: to expand the reach of minimally invasive surgery through robotics that enable access, dexterity, and precision beyond what's possible today. Reaching that vision demands focus, patience, and honest dialogue about the process.

Thank you for continuing with us on this journey. I look forward to sharing the story, not just of what we build, but how we build it.

Stephen From
Chief Executive Officer
Vicarious Surgical