



CIVITAS

# Corporate Presentation

December 2021

# Cautionary Statement Regarding Forward-Looking Statements and Important Disclosures

## Forward-Looking Statements and Cautionary Statements

Certain statements in this presentation concerning the merger between Bonanza Creek Energy, Inc. ("Bonanza Creek") and Extraction Oil & Gas, Inc. ("Extraction") and subsequent acquisition of CPPIB Crestone Peak Resources America Inc. ("Crestone Peak") (the "Transactions"), including any statements regarding the combined company's (Civitas Resources, Inc. or "Civitas") credit facility, the results, effects, benefits and synergies of the Transactions, future opportunities for Civitas, future financial performance and condition, guidance and any other statements regarding Civitas' future expectations, beliefs, plans, objectives, financial conditions, assumptions or future events or performance that are not historical facts are "forward-looking" statements based on assumptions currently believed to be valid. Forward-looking statements are all statements other than statements of historical facts. The words "anticipate," "believe," "ensure," "expect," "if," "intend," "estimate," "probable," "project," "forecasts," "predict," "outlook," "aim," "will," "could," "should," "would," "potential," "may," "might," "anticipate," "likely," "plan," "positioned," "strategy," and similar expressions or other words of similar meaning, and the negatives thereof, are intended to identify forward-looking statements. Specific forward-looking statements include statements regarding Civitas' plans and expectations with respect to the Transactions and the anticipated impact of the Transactions on Civitas's results of operations, financial position, growth opportunities and competitive position. The forward-looking statements are intended to be subject to the safe harbor provided by Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995.

These forward-looking statements involve significant risks and uncertainties that could cause actual results to differ materially from those anticipated, including, but not limited to, potential adverse reactions or changes to business or employee relationships, including those resulting from the completion of the Transactions; the diversion of management time on Transaction-related issues; the ultimate timing, outcome and results of integrating the operations of Civitas; the effects of the business combination on Civitas, including Civitas' future financial condition, results of operations, strategy and plans; the ability of Civitas to realize anticipated synergies in the timeframe expected or at all; changes in capital markets and the ability of Civitas to finance operations in the manner expected; the effects of commodity prices; the risks of oil and gas activities; and the fact that operating costs and business disruption may be greater than expected following the public announcement or consummation of the Transactions. Additionally, risks and uncertainties that could cause actual results to differ materially from those anticipated also include general economic conditions, whether internationally, nationally or in the regional and local market areas in which we do business; the effects of disruption of our operations or excess supply of oil and natural gas due to the COVID-19 pandemic and the actions by certain oil and natural gas producing countries; the scope, duration and severity of the COVID-19 pandemic, including any recurrence, as well as the timing of the economic recovery following the pandemic; ability of our customers to meet their obligations to us; our ability to generate sufficient cash flow from operations, borrowings, or other sources to enable us to fully develop our undeveloped acreage positions; the presence or recoverability of estimated oil and natural gas reserves and the actual future sales volume rates and associated costs; uncertainties associated with estimates of proved oil and gas reserves; the assumptions underlying forecasts, including forecasts of production, well costs, capital expenditures, rates of return, expenses, cash flow and cash flow from purchases and sales of oil and gas; the possibility that the industry may be subject to future local, state, and federal regulatory or legislative actions (including additional taxes and changes in environmental regulation); environmental risks; seasonal weather conditions; drilling and operating risks, including the risks associated with the employment of horizontal drilling and completion techniques; our ability to acquire adequate supplies of water for drilling and completion operations; availability of oilfield equipment, services, and personnel; exploration and development risks; competition in the oil and natural gas industry; our ability to secure adequate processing capacity for natural gas we produce, to secure adequate transportation for oil, natural gas, and natural gas liquids we produce, and to sell the oil, natural gas, and natural gas liquids at market prices; continued hostilities in the Middle East, South America, and other sustained military campaigns or acts of terrorism or sabotage; and other economic, competitive, governmental, legislative, regulatory, geopolitical, and technological factors that may negatively impact our businesses, operations, or pricing. Expectations regarding business outlook, including changes in revenue, pricing, capital expenditures, cash flow generation, strategies for our operations, oil and natural gas market conditions, legal, economic and regulatory conditions, and environmental matters are only forecasts regarding these matters.

Additional information concerning other risk factors is also contained in Bonanza Creek's (now Civitas') and Extraction's most recently filed Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other Securities and Exchange Commission ("SEC") filings. Additional information concerning Civitas, Extraction and Crestone Peak, the Transactions, and risks relating to the Transactions can be found in the registration statement on Form S-4 filed by Bonanza Creek, Registration No. 333-257882, which was declared effective by the SEC on September 28, 2021.

All forward-looking statements speak only as of the date they are made and are based on information available at that time. Civitas does not assume any obligation to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements were made or to reflect the occurrence of unanticipated events except as required by federal securities laws. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements.

## Non-GAAP Measures

To provide investors with additional information in connection with our results as determined in accordance with generally accepted accounting principles in the United States ("GAAP"), we disclose certain non-GAAP financial measures. The non-GAAP financial measures include Net Debt, Adjusted EBITDAX, PV10, free cash flow and related calculations. We believe the non-GAAP financial measures provide users of our financial information with additional meaningful comparisons between the current results and results of prior periods, as well as comparisons with peer companies. These non-GAAP financial measures are not measures of financial performance in accordance with GAAP and may exclude items that are significant in understanding and assessing our financial results. Therefore, these measures should not be considered in isolation or as an alternative or superior to GAAP measures. You should be aware that our presentation of these measures may not be comparable to similarly-titled measures used by other companies. Reconciliations of each non-GAAP financial measure to the applicable most comparable GAAP measure can be found in the Appendix section of this presentation.

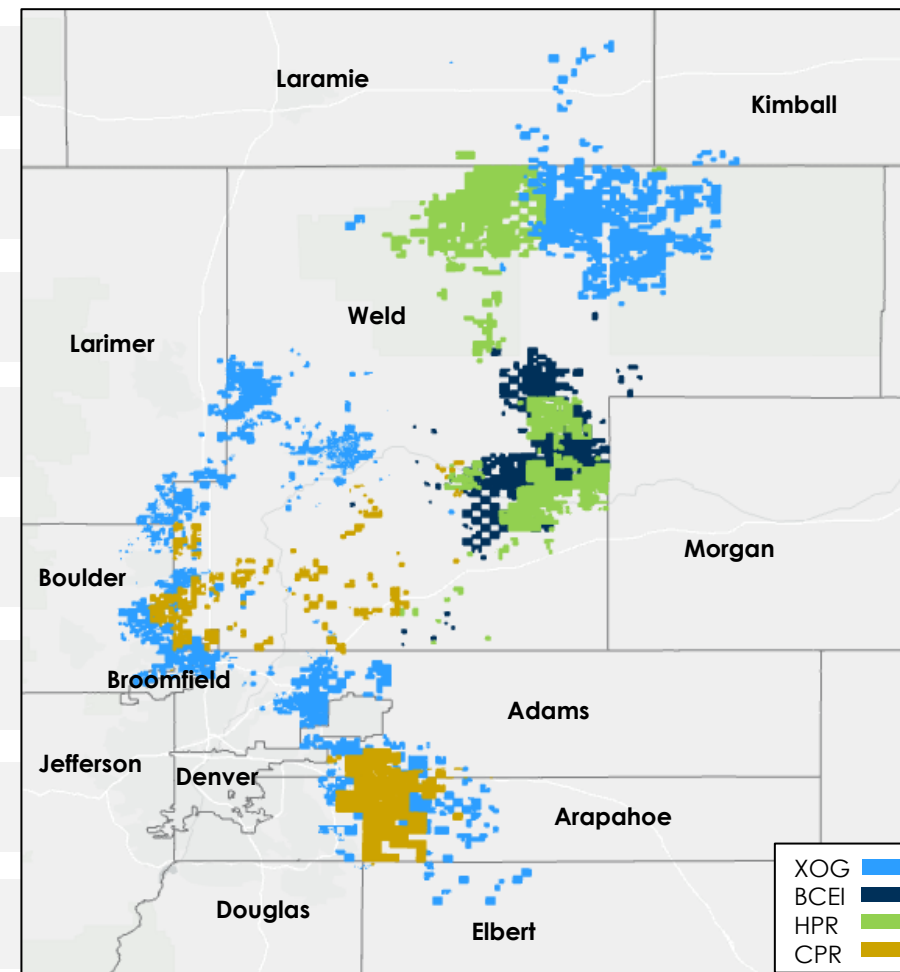


# Preeminent Pure-play DJ Basin Operator

## Pro Forma Metrics

## Civitas

✓	Enterprise Value <sup>(1)</sup>	~\$5.1 Billion
✓	YTD 9/30/21 Combined Production	~159 MBoe/d
✓	Hedged/Unhedged Annualized Adj. EBITDAX <sup>(2)</sup>	~\$1.4/~1.6 Bn
✓	Net Debt <sup>(1)</sup>	\$366mm
✓	Net Debt / YTD Annualized Adj. EBITDAX <sup>(2)</sup>	~0.3x
✓	Net DJ Basin Acres	~525,000
✓	Gross Locations <sup>(3)</sup>	~1,300
✓	Expected YE '21 to YE '22 PDP Decline Rate (Boe)	30%



# Created via Strategic DJ Consolidation



**11/9/20:** BCEI announces combination with HPR

Transaction with the restructured HighPoint creates ~\$700 MM enterprise value company with DJ Basin scale and ~50,000 Boepd of pro forma production



**5/10/21:** BCEI and XOG announce merger of equals to create Civitas Resources

All-stock combination with the restructured Extraction creates ~\$2.6 Bn enterprise value company with 425,000 net acres and ~117 MBoepd of pro forma production



**11/1/2021:** Closing of Extraction Merger and Crestone Peak acquisition and Rebranding as Civitas

November 2020

April 2021

May 2021

June 2021

November 2021

**4/1/21:** BCEI closes the HPR acquisition

Stock responded favorably to the deal which was accretive on all financial metrics, realization of significant synergies



**6/7/21:** CIVI announces agreement to acquire Crestone Peak in an all-stock deal

All-stock acquisition of Crestone Peak creates ~\$5 Bn enterprise value company with ~160 MBoepd of production



# Pro-Forma Capital Structure Overview



(\$ in millions)

## Pro Forma Capitalization

PF Estimates at 11/1/2021

Revolving Credit Facility (\$1bn BB; \$800 ECA)	\$0
7.5% Senior Unsecured Notes due April 2026	100
5.0% Senior Unsecured notes due October 2026	400
<b>Total Debt</b>	<b>\$500</b>
(-) Cash <sup>(1)</sup>	(134)
<b>Net Debt</b>	<b>\$366</b>

## PF Financial Statistics at Close

PDP PV-10 <sup>(2)</sup>	\$3,939
YTD Ended 3Q21 Annualized Hedged EBITDAX	~\$1,400
YTD Ended 3Q21 Annualized Unhedged EBITDAX	~\$1,600

## Credit Statistics

PDP PV-10 / Total Debt	7.9x
PDP PV-10 / Net Debt	10.7x
Net Debt / 3Q21 Annualized Hedged EBITDAX	0.3x
Net Debt / 3Q21 Annualized Unhedged EBITDAX	0.2x
Liquidity (\$800 ECA)	\$934

## Key Highlights:

- PDP coverage of ~7.9x total debt
- Financial policy and goals include:
  - Maintaining production with reduced reinvestment rates
  - Operate at front end of cost curve
  - Maintain low leverage, with a target of 0.5x Debt to EBITDAX
  - Prioritize cash returns



Note:  
(1)  
(2)

"BB" refers to "Borrowing Base" and "ECA" refers to "Elected Commitment Amount."

(1) Pro forma for \$109MM in premiums paid due to early termination of several 2022-2025 hedge positions in December 2021. See Appendix for updated hedge positions.

(2) Pro forma PV-10 with an effective date of July 1, 2021 at September 17, 2021 NYMEX pricing. See slide 23 for detail.

# Expected Civitas Governance Structure

## Leading-Edge Policies

- Board brings together diverse group with decades of relevant experience
- Compensated primarily in stock
- Dedicated ESG committee



**Ben Dell**  
Chair  
of the Board



**Morris Clark**  
Chair, Audit  
Committee



**Carrie Fox**



**Howard Willard**  
Chair, Comp.  
Committee



**Eric Greager**  
Chief Executive  
Officer



**Carrie Hudak**  
Chair, ESG  
Committee



**Brian Steck**  
Chair, Nom. /  
Gov. Committee



**Jeffrey Wojahn**



**James Trimble**

Experience	Technical	✓	--	✓	--	✓	✓	--	✓	✓
	Financial	✓	✓	✓	✓	--	--	✓	--	--
	Colorado	--	--	--	--	✓	✓	--	✓	✓
	Industry Diversity	--	--	--	✓	--	--	✓	--	--



# Combined Actuals and 2021 Guidance

	Combined Actuals <sup>(1)</sup>	Combined Guidance <sup>(2)</sup>	Combined Guidance <sup>(2)</sup>
	YTD 3Q21	4Q 2021	FY 2021
Total Capex (\$MM)	~\$390	\$220-\$260	\$608-\$648
Production (Mboepd)	159	148-154	156-158
% Oil	40%	39-41%	40%
% Liquids	65%	64-66%	65%
EBITDAX (\$MM)	\$1,024		
Reinvestment Rate <sup>(3)</sup>	38%		45-48%

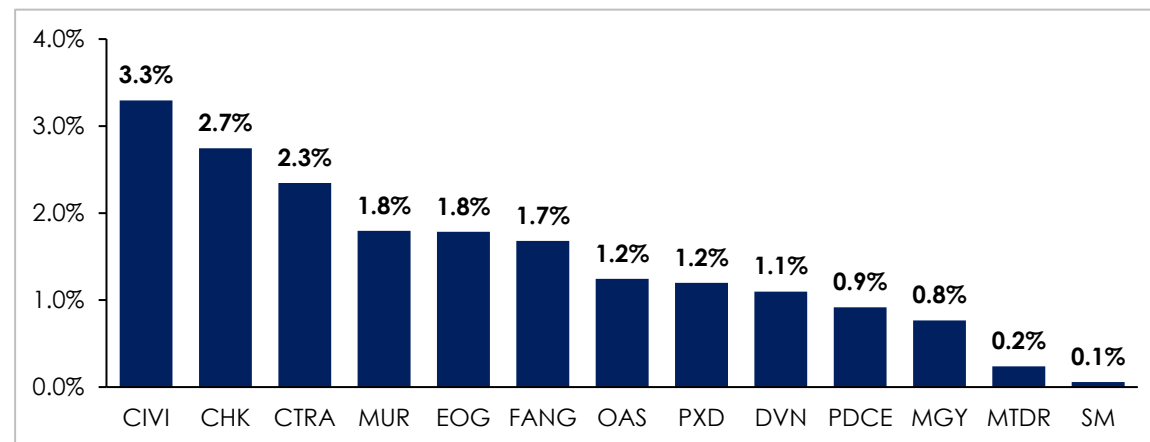
- YTD 2021 operations reflected three separate companies, strategies and balance sheets
- With closing of the transactions, CIVI now expects to maintain annual production broadly flat to full-year 2021 levels with a reinvestment rate of approximately 50% of EBITDAX
- Q4-21 guidance:
  - Production below long-term target given lower year-to-date 2021 reinvestment by the legacy companies
  - Capex assumes drilling of 42 gross (35 net), completion of 52 gross (46 net), and turning in line of 29 gross (23 net) wells
  - ~\$10 million capital spend for land, midstream and other
- Expect to provide FY 2022 guidance in 1Q 2022

# Returning Value to Our Stockholders

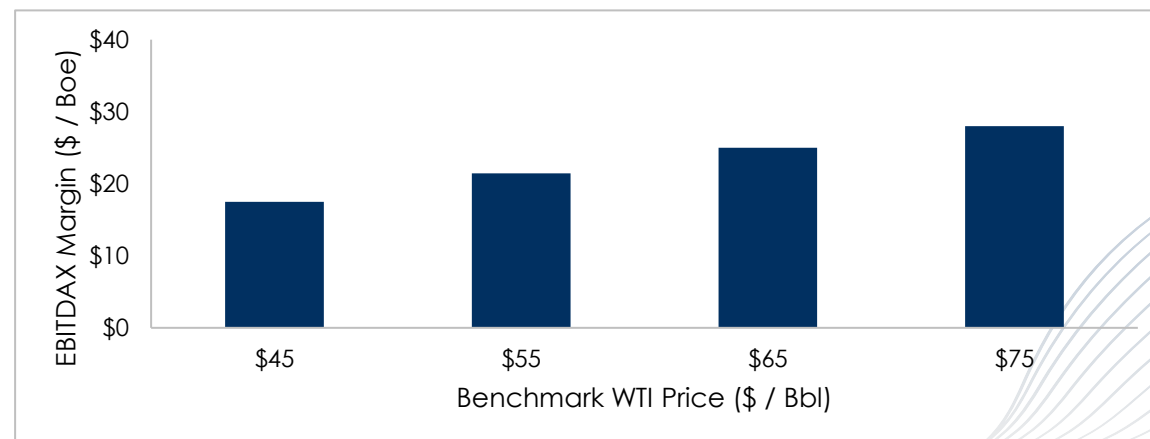
## Stockholder Return Philosophy

- CIVI expects to maintain production broadly flat at 2021 full-year levels with ~50% EBITDAX reinvestment, generating significant levered FCF
- Quarterly base dividend: \$0.4625/share expected to be paid on 12/30 to shareholders of record on 12/15
  - Peer-leading 3.3% base yield<sup>(1)</sup>
  - 32% increase relative to pre-transaction levels
  - Potential to increase based on synergies from future consolidation
- Committed to additional forms of capital return while preserving fortress balance sheet:
  - Target returning 50% of FCF after the base dividend to stockholders as soon as early 2022<sup>(2)</sup>
  - Expect a highly competitive all-in yield relative to peers

## 2022E Fixed Dividend Yield<sup>(3)</sup>



## Oil Price vs. Estimated 2022 Hedged EBITDAX Margin<sup>(4)</sup>

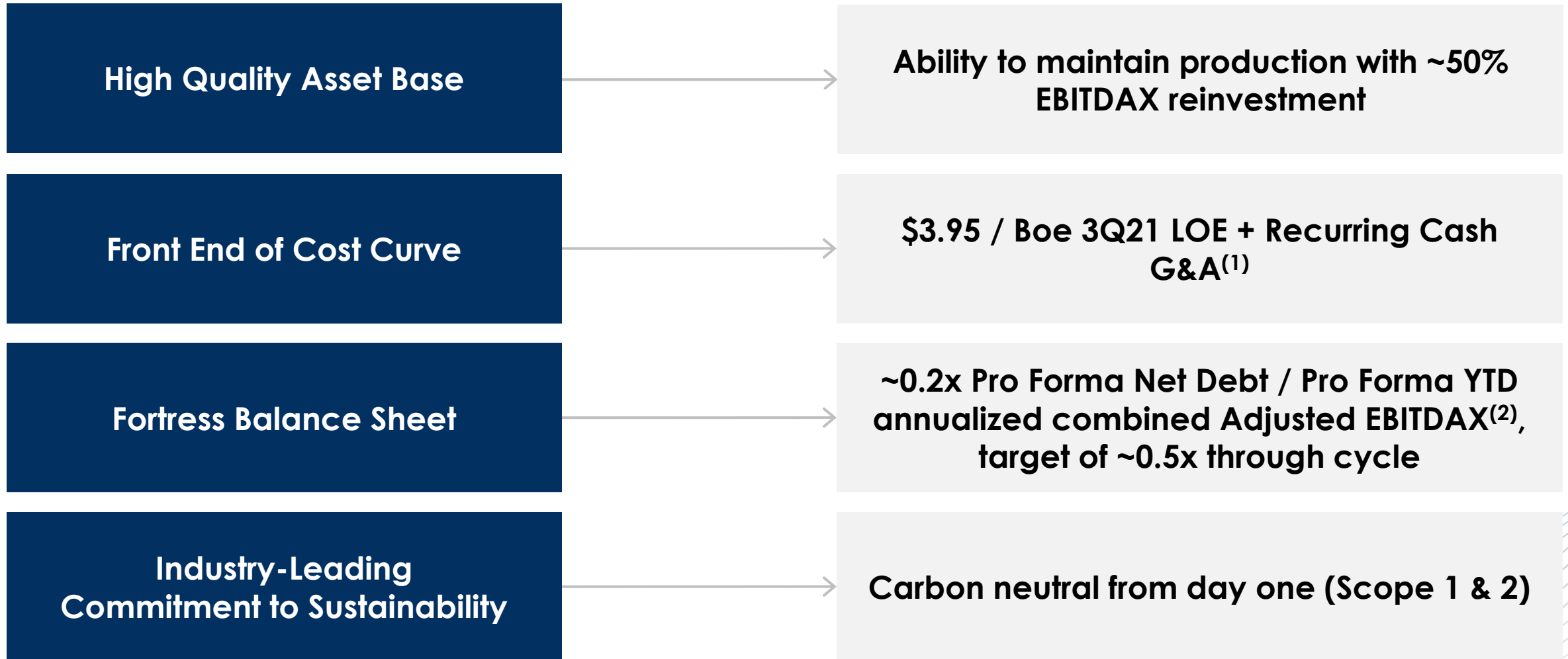




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# Civitas Overview

# Delivering on the New E&P Business Model



# Key Civitas Strengths and Priorities

## Civitas Priorities

- Committed to maintaining low leverage and fortress balance sheet
- Front end of the North American cost curve
- Strong balance sheet providing hedging flexibility
- Significant FCF generation
- Disciplined capital allocation
- Aggressive commitment to sustainability
- Target 0.5x leverage



## Strategy and Culture

- Distinctive competencies in operations, consolidation, sustainability and regulation
- Highly energized management team
- Focus on corporate governance
- Operational flexibility and optionality across the DJ
- Committed to all stakeholders
- Partnering with / respecting local communities

# Integration Synergies

G&A	LOE	Midstream	Development Enhancement Opportunities	
<ul style="list-style-type: none"> <li>• Reduced headcount</li> <li>• Headquarters combination and field office combination</li> </ul>	<ul style="list-style-type: none"> <li>• Field optimization                             <ul style="list-style-type: none"> <li>— Lease operations</li> <li>— Remote monitoring</li> </ul> </li> <li>• Purchasing power</li> <li>• Lease operations and supervision</li> </ul>	<ul style="list-style-type: none"> <li>• Basin-wide optimization opportunities across supply agreements and volume and drilling commitments</li> <li>• Consolidated operations and supervision</li> </ul>	<u><b>One-Time</b></u> <ul style="list-style-type: none"> <li>• Sale of duplicative owned facilities</li> <li>• Sale of redundant surface holdings</li> </ul>	<u><b>Recurring</b></u> <ul style="list-style-type: none"> <li>• Combined surface ownership synergies</li> <li>• Extended laterals due to adjacent ownership</li> <li>• Regulatory efficiencies</li> <li>• Scale benefits</li> <li>• Purchasing power and vendor optimization</li> </ul>

## Potential Value Impact....

Tens of Millions \$  
/ Year

Millions \$ / Year

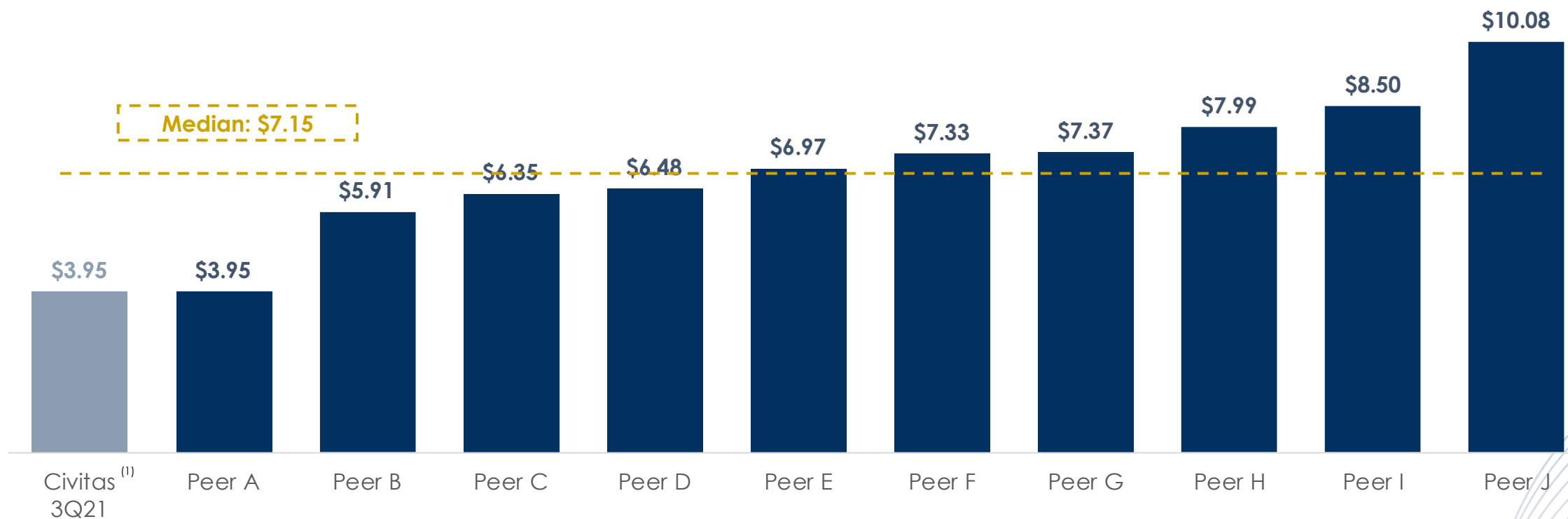
Millions to Tens of  
Millions \$ / Year

Tens of Millions \$

At Least Tens of  
Millions \$ / Year

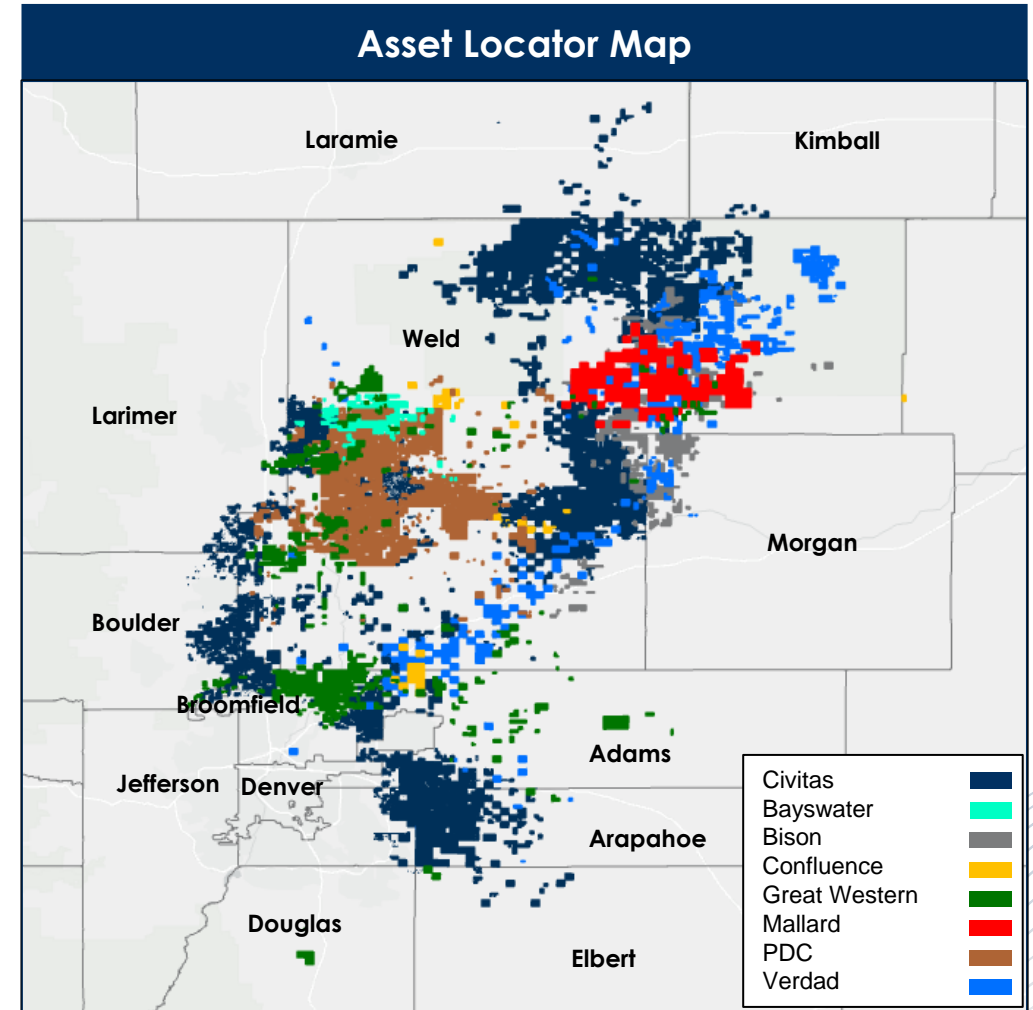
# Intense Focus on Cost Structure

2Q21 LOE + Cash G&A (\$/Boe)



# Civitas' Disciplined Approach to Further DJ Consolidation

- Civitas will continue to be a disciplined transaction partner
  - Disciplined transaction partner with a focus on value creation and accretion
  - Opportunity to increase efficiencies with economies of scale
  - Operating expertise across the basin
  - Maintain low leverage with a through cycle target of 0.5x
  - Focus on offsetting acreage





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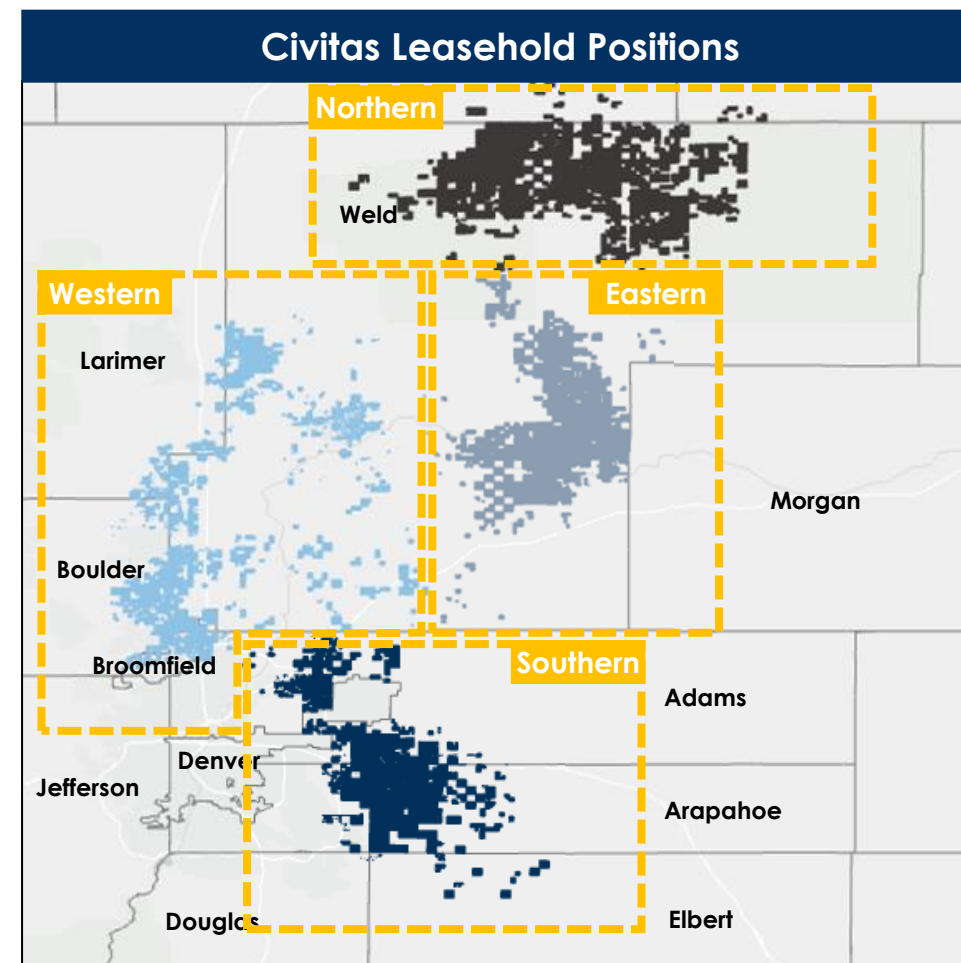
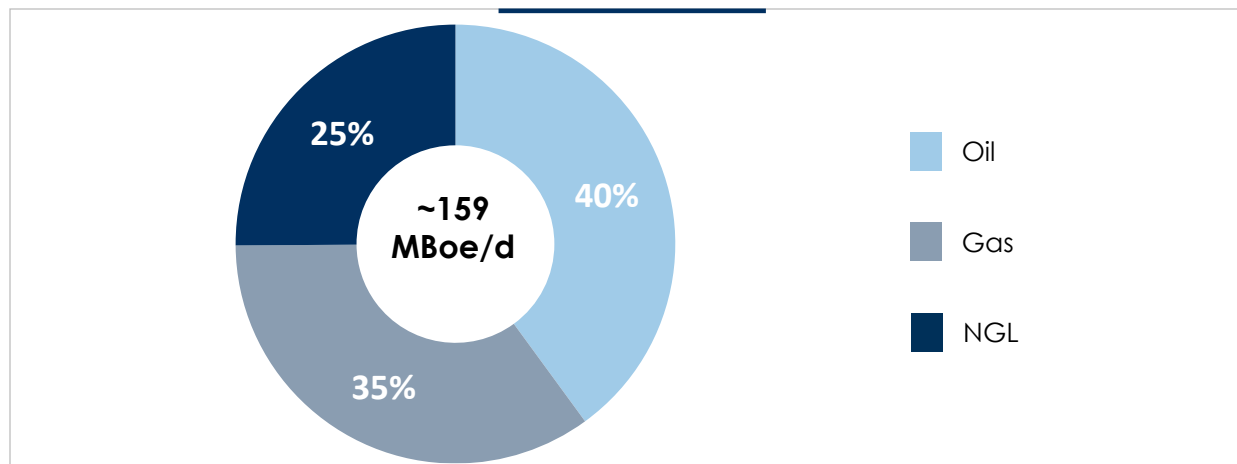
# Operations Overview

# DJ Basin Flexibility

Combined Position Will Facilitate Asset Development Optimization

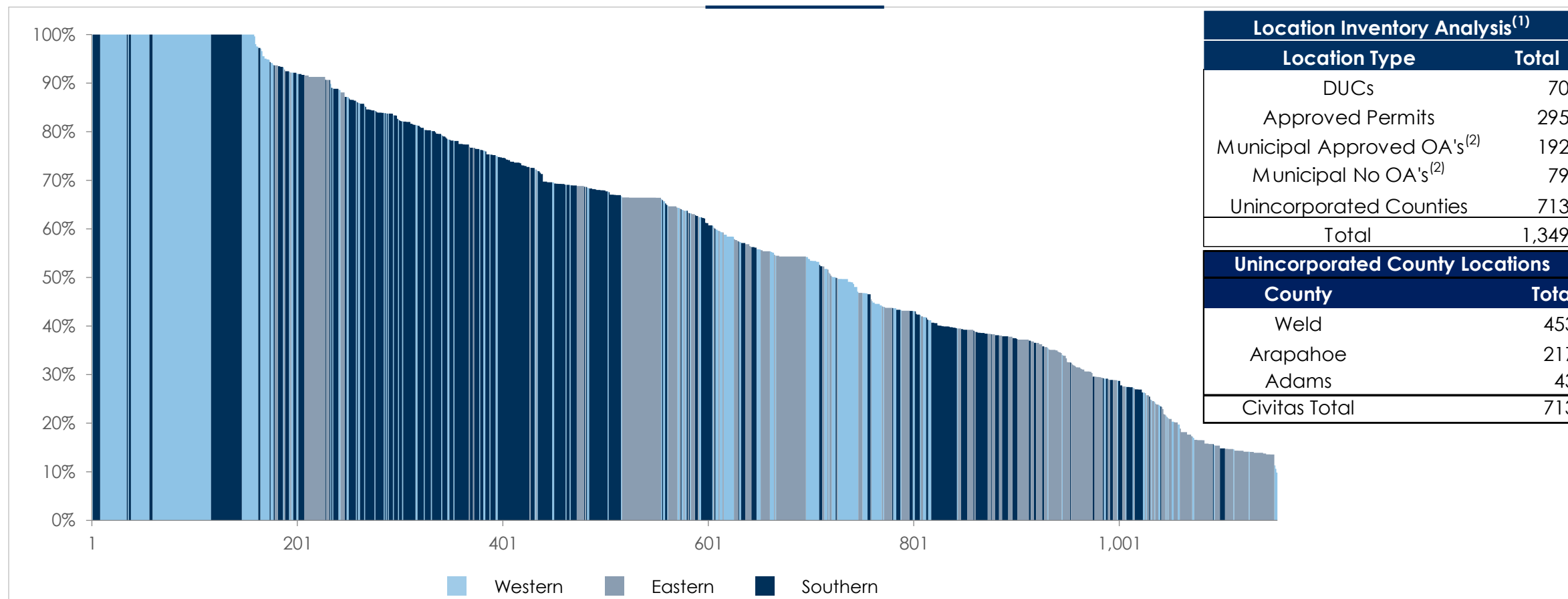
Development Area	Approximate DJ Basin Net Acres <sup>(1)</sup>	Geography
Western	135,000	Suburban / Rural
Eastern	115,000	Rural
Southern	125,000	Suburban / Rural
Northern	150,000	Rural

Combined YTD 09/30/21 Production Mix<sup>(2)</sup> (%)



# Relative Inventory Contribution by Area

## B-TAX Single Well IRRs at \$55 WTI



**Robust, highly economic inventory of ~1,300 gross locations with over 50% in unincorporated jurisdictions**



Note: Single well economics valued at flat \$55 WTI / \$2.75 HH / 40% NGL differential. Average lateral length of ~9,700'.

(1) Inventory as of September 30, 2021. Includes Northern locations.

(2) OA is Operator Agreement.

# Colorado's Regulatory Framework

- New rules effective January 2021
- Improved state process streamlines permitting
  - Coordination between State and Local permitting
  - Oil & Gas Development Plan addresses spacing and siting
- Focused on community engagement, transparency, and continuous dialogue
- Commission recently began approving new permits
- As promised, Commission has approved permits for locations with structures within 2,000 ft.

Operator	Local Permits <sup>(1)</sup>	Fully Approved <sup>(1)</sup>
Extraction <sup>(2)</sup>	240	113
Bonanza <sup>(3)</sup>	149	123
Crestone Weld County	39	11
Crestone Watkins	115	48
Civitas Total	543	295

# Midstream Assets Overview

- Total book value of ~\$300MM
- Infrastructure asset service highly focused on operated production
- Bronco (Crestone)
  - Compressor stations - Pony 5,500hp & Mustang 5,600hp
  - Optional phase II expansion at Mustang of 30 MMcf/d

## Gas

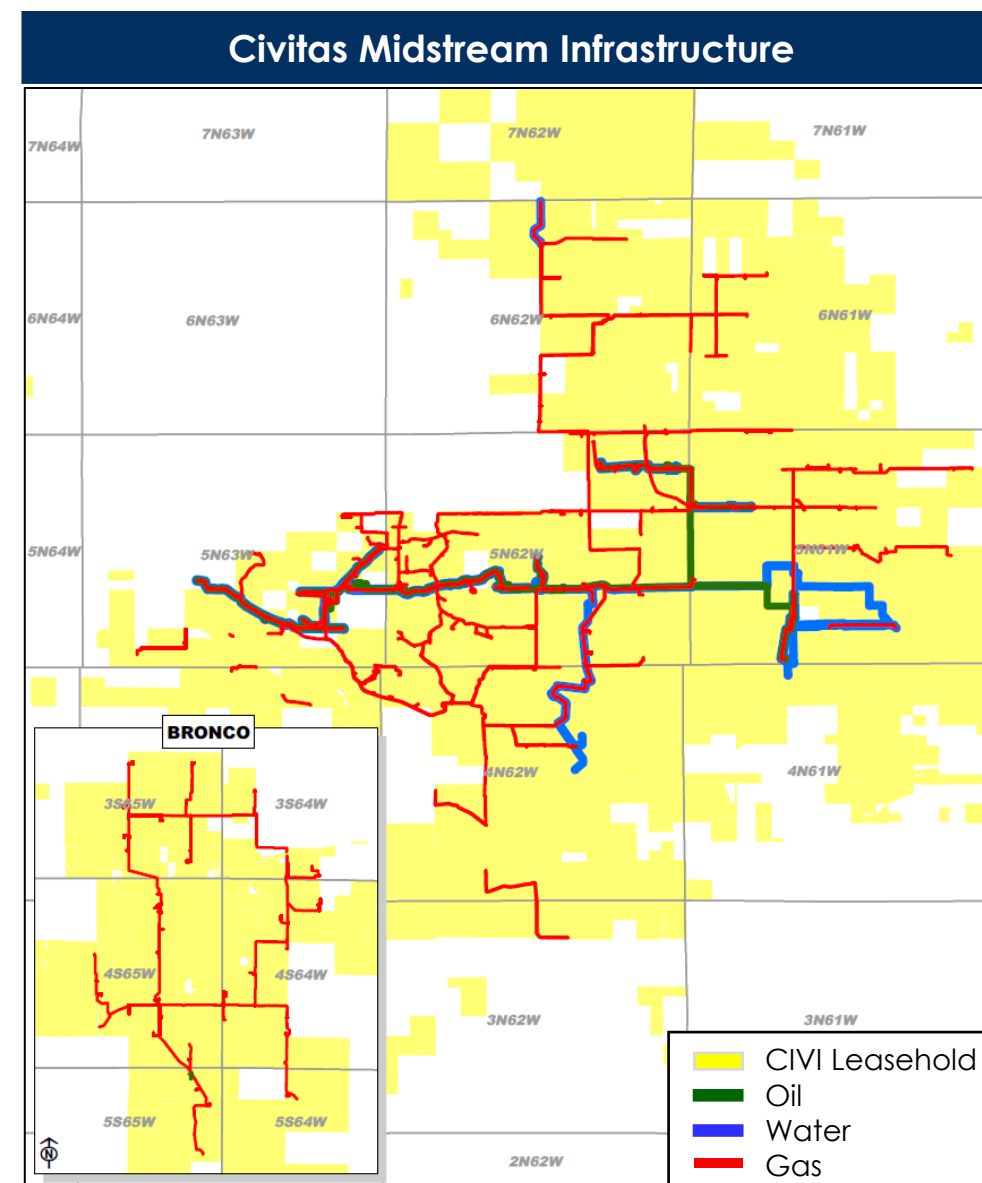
315 MMcf/d of gas gathering capacity  
280 miles of gas gathering, gas-lift, and sales lines  
26 pipeline interconnects to 5 midstream gas processors  
22 centralized compressor sites, 67,000 total centralized hp

## Oil

Oil line to NGL (Riverside), Taproot (Buckingham), Black Diamond  
5 CPFs with total 77 Mbo/d capacity  
35 miles of total oil gathering

## H2O

54 miles of water gathering/delivery connected to three 3<sup>rd</sup> party disposal wells





# ESG Initiatives

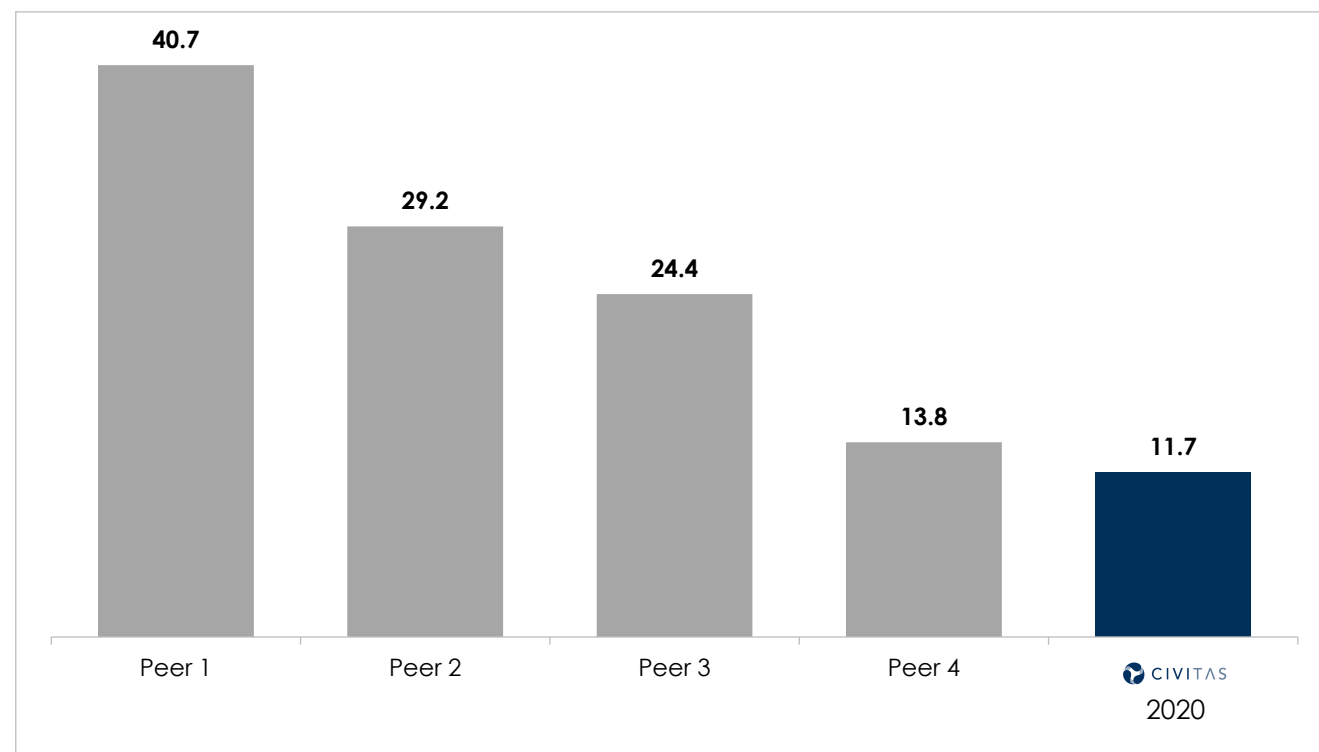


# Sustainability Leadership in Action

## Committed to Carbon Neutrality Scope 1 and 2

- High-grade emissions practices
- Electrification of operations
- Tankless development
- Retrofit legacy facilities
- Plug bottom-tier wells
- Eliminate flaring in routine operations
- Counteract residual emissions with verified offsets
- Best-in-class process and expertise applied across the portfolio

**2020 DJ Peers GHG Intensity (mt CO<sub>2</sub>e/MBoe)**



# Implementing the ESG Vision

## Responsible Stewardship

### ✓ Colorado's First Carbon Neutral Operator

- Aggressive operational emissions-reduction program coupled with a multi-year investment in certified emissions offsets

### ✓ Project Canary & Payne Institute Partnership

- Partnership providing certified, third-party real-time air monitoring
- Forward-thinking environmental protection for local communities

### ✓ Trustwell Facility Certification

- Verifies facility engineering to reduce environmental impact

### ✓ Responsibly Sourced Gas (RSG)

- Validates RSG production
- Partnership with Xcel Energy demonstrates growing demand for the RSG market

### ✓ Electric Vehicle Fleet Conversion

- Transitioning fleet of vehicles to EV-hybrid and eventually full EV

### ✓ Community Solar

- Reduces utility costs by up to 20% for neighbors, increases renewable power for the state of Colorado

### ✓ EV Charging Stations

- Identifying locations in our communities

### ✓ The Civitas Community Fund

- Will fund project grants and scholarships for our neighbors
- Successful development returns tangible value to our communities

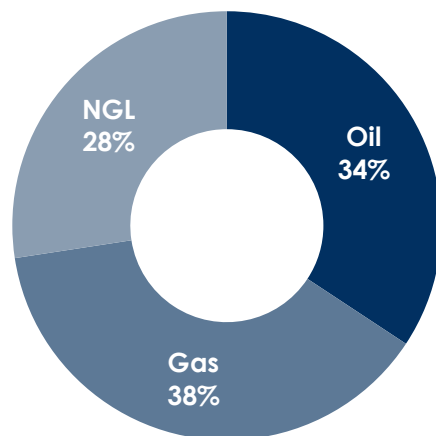
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# Appendix

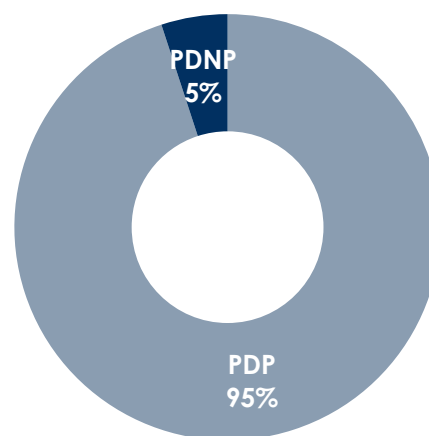
# Civitas Proved Developed Reserves Summary

12/31/2020 Reserves Reflecting 9/17/2021 Pricing <sup>(1)(2)(3)</sup>					
Reserve Category	Net Oil (MBbl)	Net Gas (MMcf)	Net NGL (MBbl)	Net Reserves (MBoe)	NPV10 (\$000)
PDP	106,766	736,351	87,532	317,023	3,938,598
PDNP	7,674	30,633	3,995	16,774	242,898
<b>Total PD Reserves</b>	<b>114,440</b>	<b>766,984</b>	<b>91,526</b>	<b>333,797</b>	<b>4,181,495</b>

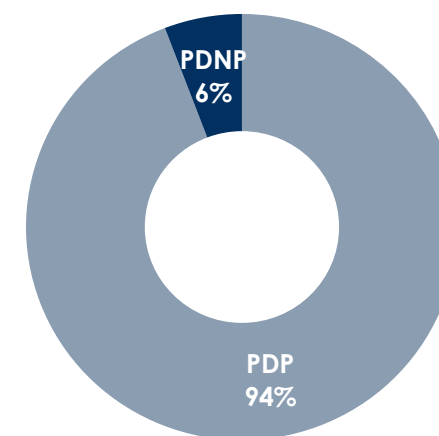
PD Reserves by Commodity



PD Reserves by Category



PD NPV10 by Category



(1) Based on independent year-end 2020 reserve reports for BCEI, HPR, XOG and CPR and a July 1, 2021 effective date.

(2) 9/17 NYMEX Price deck:

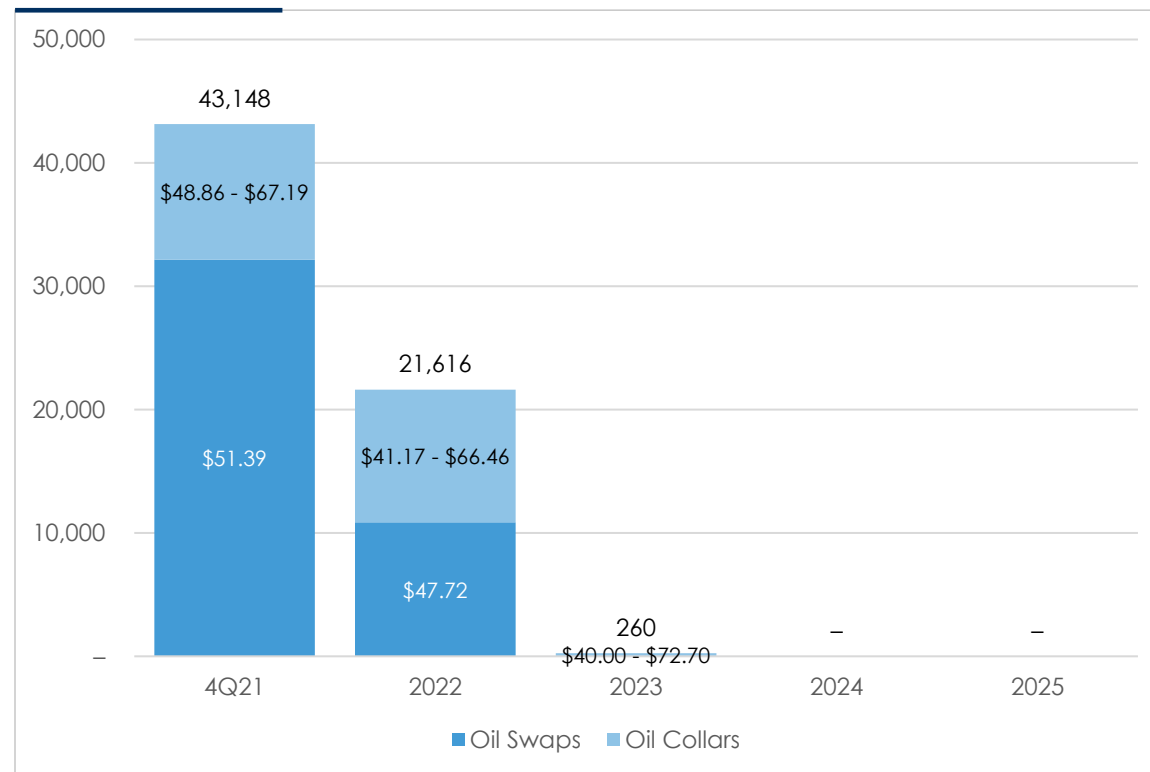
WTI: \$72.16, \$67.80, \$62.27, \$58.14, and \$55.08 (2021, 2022, 2023, 2024, and 2025+).

HH: \$4.56, \$4.05, \$3.25, \$2.94, and \$2.91 (2021, 2022, 2023, 2024, and 2025+).

(3) PV-10 is a non-GAAP financial measure. GAAP does not provide a measure of estimated future net cash flows for reserves calculated using prices other than SEC pricing. As a result, it is not practicable for us to reconcile the PV-10 of our 12/31/2020 proved reserves based on 9/17 NYMEX price deck.

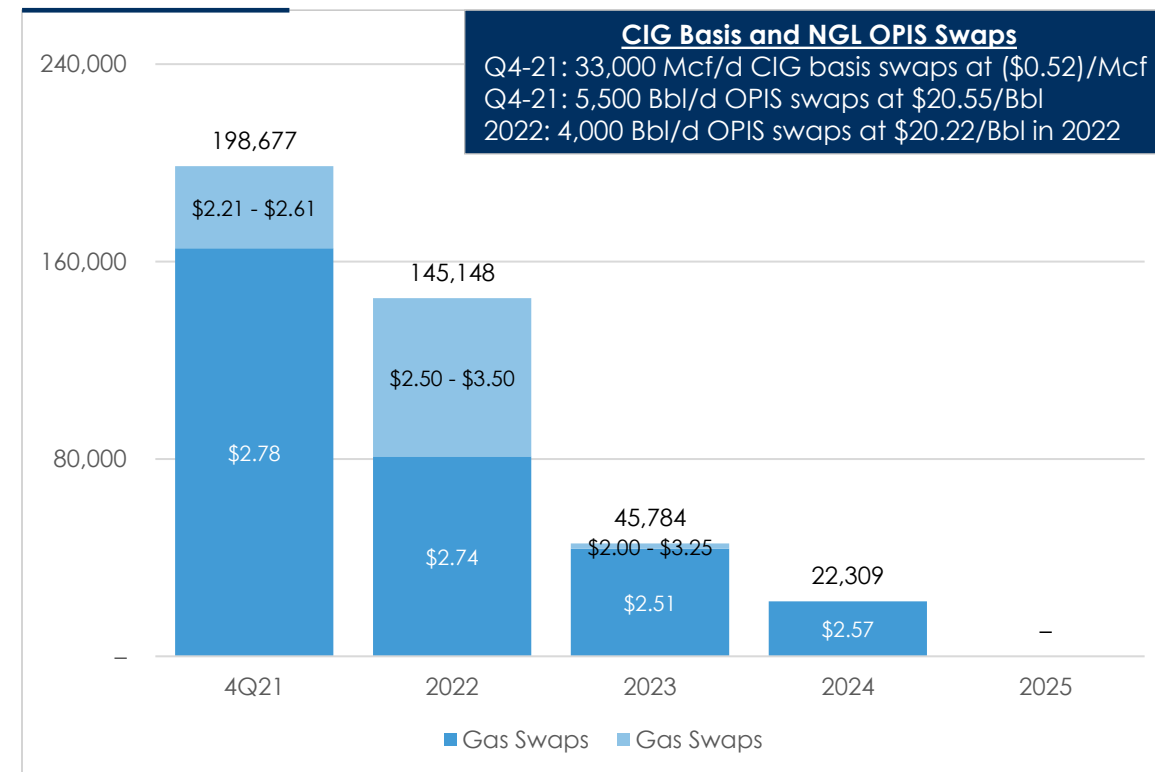
# Hedge Positions Enhance Financial Strength

**Civitas Oil Hedges (Bbl/d)**



- ~34% of oil hedged in 2022<sup>(1)</sup>

**Civitas Gas Hedges (Mcf/d)**



- ~44% of gas hedged in 2022<sup>(1)</sup>

# Reconciliation for Adjusted EBITDAX

	9 Months Ended September 30, 2021
	Combined Civitas <sup>(1)</sup>
Net income (loss)	\$ 750,493
Exploration	18,016
Depreciation, depletion, and amortization	408,793
Abandonment and impairment of unproved properties	9,245
Unused commitments	12,603
Stock-based compensation	17,003
Non-recurring general and administrative expense	1,444
Other operating expense	6,672
Merger transaction costs	59,269
Interest expense, net	14,066
Derivative (gain) loss	741,775
Derivative cash settlements gain (loss)	(196,011)
Amortization of debt issuance costs	1,481
Reorganization items, net	(865,144)
(Gain) loss on property transactions, net	(880)
Income tax expense	45,613
Adjusted Hedged EBITDAX	\$ 1,024,438
Derivative cash settlements (gain) loss	196,011
Adjusted Unhedged EBITDAX	\$ 1,220,449



# Reconciliation for Net Debt

		Balances as of November 1, 2021
Senior Notes	\$	500,000
Credit Facility		0
Cash and cash equivalents		-242,700
Net debt	\$	257,300
Premiums paid to unwind derivatives in December		109,166
Net debt pro forma for derivative unwind	\$	366,466