

Investor presentation
Q4 2019

## Forward looking and intended use statements

Safe Harbor Statement: This presentation contains both historical and forward-looking statements. All statements other than statements of historical fact are, or may be deemed to be forward looking statements within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended. These statements are based on current expectations of future events. If underlying assumptions prove naccurate or unknown risks or uncertainties materialize, actual results could vary materially from our own expectations and projections. Some of the factors that could cause actual results to differ include, but are not limited, to the following: general industry conditions and competition; risks associated with managing growth and international operations (including the effects of currency fluctuations, regulatory processes and dependence on logistics), variability of operating results and allocations between customer classes, and the commercial development of markets for our products to customers in academia, pharma, applied testing and molecular diagnostics; changing relationships with customers, suppliers and strategic partners; competition; rapid or unexpected changes in technologies; fluctuations in demand for QIAGEN's products (including factors such as general economic conditions, the level and timing of customers' funding, budgets and other factors); our ability to obtain regulatory approval of our products; technological advances of our competitors and related legal disputes; difficulties in successfully adapting QIAGEN's products to integrated solutions and producing such products; the ability of QIAGEN to identify and develop new products and to differentiate and protect our products from competitor products; market acceptance of QIAGEN's new products and the integration of acquired technologies and businesses. For further information, please refer to "Risk Factors" section of reports that QIAGEN has filed with, or furnished to, the U.S. Securities and Exchange Commission (SEC). We undertake no obligation, and do not intend, to update these forward-looking statements as a result of new information or future events or developments unless and to the extent required by law.

Regulation G: QIAGEN reports adjusted results, as well as results on a constant exchange rate (CER) basis, and other non-U.S. GAAP figures (generally accepted accounting principles), to provide additional insight on performance. In this presentation, adjusted results include adjusted net sales, adjusted operating expenses, adjusted EBITDA, adjusted diluted EPS and free cash flow. Adjusted results are non-GAAP financial measures QIAGEN believes should be considered in addition to reported results prepared in accordance with GAAP, but should not be considered as a substitute. QIAGEN believes certain items should be excluded from adjusted results when they are outside of its ongoing core operations, vary significantly from period to period, or affect the comparability of results with its competitors and its own prior periods. Please see the Appendix provided in this presentation "Reconciliation of Non-GAAP to GAAP Measures" for reconciliations of historical non-GAAP measures to comparable GAAP measures and the definitions of terms used in the presentation. QIAGEN does not reconcile forward-looking non-GAAP financia measures to the corresponding GAAP measures due to the high variability and difficulty in making accurate forecasts and projections that are impacted by future decisions and actions. Accordingly reconciliations of these forward-looking non-GAAP financial measures to the corresponding GAAP measures are not available without unreasonable effort. However, the actual amounts of these excluded items will have a significant impact on QIAGEN's GAAP results

## Agenda

## Introduction

John Gilardi
VP Corporate Communications and IR

Business and financial update
Thierry Bernard Interim CEO

Roland Sackers
CFO

Q\&A session


## Q3 2019: Summary

(1) Q3 2019 results

- $\$ 382.7$ million net sales ( $+1 \%$ actual, $+3 \%$ CER vs. $\sim 4-5 \%$ CER outlook)
- \$0.36 adj. EPS (\$0.36 CER vs. \$0.35-0.36 CER outlook)
- $27.8 \%$ adjusted operating income margin (Q3 2018: 27.9\%)

2 Sample to Insight portfolio developments

- Life Sciences sales: $+7 \%$ CER, led by $+10 \%$ CER expansion in Pharma and $+6 \%$ CER growth in Academia / Applied Testing
- MDx sales: $-2 \%$ CER, QuantiFERON-TB sales up $+18 \%$ CER, but weaker sales in China and -37\% CER drop in CDx development revenues
- Illumina strategic partnership in NGS clinical decision-making, providing rights to develop IVD kits on Illumina's diagnostic sequencers
- Discontinued NGS instrument development: Q3 2019 includes $\$ 276.8$ million pre-tax op. income charge ( $\$ 0.89$ after taxes) ( $73 \%$ non-cash)
(3) CEO leadership transition
- Thierry Bernard appointed Interim CEO, working in tandem with CFO Roland Sackers; search under way for permanent CEO
4 Updated full-year 2019 and new Q4 2019 outlook
- FY 2019: ~+4\% CER net sales growth and $-\$ 1.43-1.44$ CER adj EPS
- Q4 2019: $\sim+3 \%$ CER net sales growth and $\sim \$ 0.45-0.46$ CER adj EPS
- Absorbs ~2-3 ppts of headwinds from lower CDx partner revenues

Q3 and 9M net sales
(In \$ millions, at actual rates)


Q3 and 9M adjusted EPS ${ }^{(1)}$
(In \$ per share)


Outlook - As of October 30, 2019

|  | Q4 2019 | FY 2019 |
| :---: | :---: | :---: |
| Net sales growth (CER) | ~+3\% | ~+4\% |
| Anticipated currency impact ${ }^{(2)}$ | $\sim-2$ p.p. | $\sim-3$ p.p. |
| Adj. diluted EPS (CER) | -\$0.45-0.46 | -\$1.43-1.44 |
| Anticipated currency impact ${ }^{(2)}$ | Up to ~ - 0.01 | ~ -\$0.03-\$0.04 |

Refer to accompanying tables for reconciliation of reported to adjusted figures.
(1) Weighted number of diluted shares (Q3 2019: 232.0 million, Q3 2018: 235.2 million; 9M 2019: 232.8 million, 9M 2018: 233.8 million).
(2) Based on currency rates as of October 30, 2019.

CER - Constant exchange rates p.p. - percentage points
CDx - Companion diagnostics

Q3 2019: Financial review

| (In \$ millions, unless indicated) (Diluted EPS in \$ per share) | Third quarter |  |  | First nine months |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Net sales ${ }^{(1)}$ | 382.7 | 377.9 | 1\% (3\% CER) | 1,113.0 | 1,098.7 | 1\% (4\% CER) |
| Operating (loss) income | (207.5) | 77.0 | -369\% | (106.1) | 178.3 | -160\% |
| Adjusted operating income | 106.2 | 105.6 | 1\% | 283.2 | 283.9 | 0\% |
| Net (loss) income | (160.6) | 60.3 | -366\% | (86.4) | 129.4 | -167\% |
| Adjusted net income | 83.4 | 81.5 | 2\% | 222.8 | 218.2 | 2\% |
| Tax rate | 29\% | 16\% |  | 41\% | 18\% |  |
| Adjusted tax rate | 18\% | 19\% |  | 19\% | 20\% |  |
| (Net loss per share) / Diluted EPS (\$ per share) ${ }^{(2)}$ | (\$0.71) | \$0.26 |  | (\$0.38) | \$0.55 |  |
| Adjusted diluted EPS (CER) ${ }^{(2)}$ | \$0.36 / \$0.36 | \$0.35 |  | \$0.96 / \$0.98 | \$0.93 |  |
|  |  |  |  |  |  |  |
| Net cash provided by operating activities | 94.2 | 82.7 |  | 221.4 | 249.0 |  |
| Less purchases of property, plant and equipment | (32.0) | (29.5) |  | (86.4) | (72.3) |  |
| Free cash flow | 62.2 | 53.3 | 17\% | 135.0 | 176.7 | -24\% |
| Group liquidity ${ }^{(4)}$ |  |  |  | 799 | 921 |  |
| Net debt ${ }^{(4)}$ |  |  |  | 963 | 848 |  |
| Leverage ratio ${ }^{(3)(4)}$ |  |  |  | $1.7 x$ | $1.6 x$ |  |

(1) Net sales (CER): Q3 $2019 \$ 388.6$ million and first nine months $\$ 1.148$ billion.
(2) Weighted number of diluted shares (Q3 2019: 232.0 million, Q3 2018: 235.2 million); (9M 2019: 232.8 million, 9 M 2018: 233.8 million). Reported diluted EPS for Q3 and 9M 2019 based on basic shares of 226.5 million and diluted 226.4 million, respectively.
(3) Leverage ratio is calculated on trailing four quarters as net debt / adjusted EBITDA
(4) Leverage ratio is calculated on trailing four quarters as net debt / adjusted EBITDA

## Q3 2019: Measures to reorient NGS portfolio and prioritize resource allocation

## Revitalizing NGS strategy and product portfolio

- Illumina strategic partnership to advance NGS in clinical decision-making
- Decision to discontinue NGS instrument development programs
- Continue to commercialize and support GeneReader NGS System for small targeted panels
- No impact on commercialization of the universal NGS solutions portfolio

Refocusing structures to improve customer-facing channels

- Shifting Commercial Operations activities into Business Areas
- Transitioning manufacturing activities into a regional structure

Freeing up resources to support most attractive growth opportunities

- Greater use of QIAGEN Business Services (QBS) centers
- Expansion of teams and scope of services in Wroclaw and Manila


## Q3 2019: Product type and customer class

|  | Q3 2019 net sales: \$382.7 million |  |  |  | 9M 2019 net sales: \$1.113 billion |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Sales } \\ (\ln \$ \mathrm{~m}) \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { change } \end{gathered}$ | \% CER change | $\begin{gathered} \% \\ \text { of sales } \end{gathered}$ | $\begin{gathered} \text { Sales } \\ (\ln \$ \mathrm{~m}) \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { change } \\ \hline \end{gathered}$ | \% CER change | $\begin{gathered} \hline \% \\ \text { of sales } \end{gathered}$ |
| Consumables and related revenues | \$342 | +3\% | +5\% | 89\% | \$990 | +2\% | +5\% | 89\% |
| Instruments | \$41 | -13\% | -11\% | 11\% | \$123 | -3\% | -1\% | 11\% |
| Molecular Diagnostics ${ }^{(1)}$ | \$183 | -3\% | -2\% | 48\% | \$539 | 0\% | +4\% | 48\% |
| Life Sciences | \$199 | +6\% | +7\% | 52\% | \$574 | +2\% | +5\% | 52\% |
| Academia / Applied Testing | \$122 | +4\% | +6\% | 32\% | \$350 | +1\% | +4\% | 32\% |
| Pharma | \$77 | +9\% | +10\% | 20\% | \$224 | +4\% | +6\% | 20\% |

Molecular Diagnostics

- Low-single-digit CER growth in consumables and related revenues more than offset by double-digit CER decline in instruments
- $+18 \%$ CER growth for QuantiFERON-TB, $+13 \%$ CER for first nine months 2019
- -37\% CER decline in companion diagnostic co-development revenues, and -27\% drop excluding 2018 revenues from China GeneReader joint venture
- QIAstat-Dx now at 800 cumulative placements since 2018 launch; \$11 million of sales for first nine months of 2019 (vs. \$15 million target)
- QIAsymphony placements on track for >2,500 cumulative placements at end-2019 and supported by double-digit CER growth in consumables

Life Sciences

- High-single-digit CER growth in consumables and related revenues, partially offset by modest single-digit CER decline in instruments
- Pharma gains on double-digit CER growth in consumables and related revenues, and also solid gains in instruments
- Academia / Applied Testing shows high-single-digit CER growth in consumables and related revenues, but single-digit CER decline in instrument sales
- NGS solutions and bioinformatics show double-digit CER improvements
- Low-single-digit CER gains in sample technologies and assay technologies portfolios

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## Q3 2019: Geographic regions

|  | Q3 2019 net sales: \$382.7 million |  |  |  | 9M 2019 net sales: \$1.113 billion |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Sales } \\ (\ln \$ \mathrm{~m}) \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { change } \end{gathered}$ | \% CER change | $\begin{gathered} \% \\ \text { of sales } \end{gathered}$ | $\begin{gathered} \text { Sales } \\ (\ln \$ \mathrm{~m}) \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { change } \end{gathered}$ | \% CER change | $\begin{gathered} \% \\ \text { of sales } \end{gathered}$ |
| Americas | \$192 | +3\% | +4\% | 50\% | \$542 | +3\% | +4\% | 49\% |
| Europe / Middle East / Africa | \$114 | +3\% | +7\% | 30\% | \$341 | -2\% | +5\% | 31\% |
| Asia-Pacific / Japan ${ }^{(1)}$ | \$76 | -6\% | -5\% | 20\% | \$227 | +1\% | +4\% | 20\% |



## Americas

Q3 2019: Mid-single-digit CER growth contributions in the U.S., Brazil and Canada, but declining sales in Mexico


## Europe / Middle East / Africa

Q3 2019: Higher sales contributions from France, United Kingdom, Turkey and Italy, but ongoing mid-single-digit CER sales decline in Germany


Asia-Pacific / Japan
Q3 2019: China hampers regional results with -24\% CER decline (and -13\% CER excl. China NGS joint venture), but mid-single-digit CER growth in Japan and Australia, and solid doubledigit CER gains in India and South Korea

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## Q3 2019: China sales perspectives

Q3 2019: China quarterly sales trends
(Sales in \$ million at actual rates, CER \% point change over prior-year period)


Q3 2019: China sales perspectives

- Q3 2019 results weaker than expected
- Primary impact on Molecular Diagnostics portfolio due to drop-off in some distributor orders as they were seeing a slowdown in payments received from hospital and laboratory customers
- Plan in place to better monitor distributor orders and timing
- Beyond headwind from Q3 2018 revenues (\$4 million) from China NGS joint venture (discontinued in 2019)
- 9M 2019 China sales trends
- +3\% CER overall performance
- +12\% CER excluding China NGS joint venture
- Anticipate improving trends in China for Q4 2019


## Next-generation sequencing: QIAGEN solutions covering all segments of NGS market

Reaffirming full-year 2019 goal for $\$ 180$ million of NGS-related sales vs. $>\$ 140$ million in 2018

- New orientation for NGS growth strategy with Illumina partnership
- Invest in IVD assays (including companion diagnostics) for use on Illumina's clinical sequencers
- Continue developing and commercializing QIAseq portfolio of universal NGS solutions
- Strengthen bioinformatics offering for NGS customers
- Maintain GeneReader NGS System commercialization and customer support for small, targeted gene panels
- Discontinue NGS instrument development programs

QIAGEN NGS portfolio components

| Universal NGS <br> (For any sequencing platform) | - Preanalytical NGS consumables <br> - NGS gene panels |
| :--- | :--- |
| Selected NGS-related <br> bioinformatics solutions | - QLC Genomics Workbench <br> - QCI Interpret <br> • OmicSoft |
| • N-of-One |  |

## 15-year partnership to accelerate use of NGS in clinical decision-making

- QIAGEN to develop and market NGS IVD kits (including CDx assays) for use on Illumina systems
- Integrated with QIAGEN sample technologies, NGS IVD kits and bioinformatics solutions for "Sample to Insight" experience
- Rights for use of Illumina's current and future clinical sequencers
- Partners to explore opportunities for Illumina's TruSight assays
- Illumina to sell sequencers and related sequencing consumables


## Initial focus area in Cancer

 genomic profiling)
(Comprehensive
Infectious diseases

Future options to expand into other key IVD areas


Autoimmune diseases


Cardiology


Hereditary diseases


Inflammatory diseases

- Leader in sample technologies, NGS assays, bioinformatics
- Strong global commercial presence in >85 countries
- >25 pharma CDx partnerships for companion diagnostics
illumına


MiSeq ${ }^{\text {TM }} \mathrm{Dx}$


NextSeq ${ }^{\text {TM }}$ 550Dx

## Bringing together highly complementary capabilities to offer complete clinical solutions





QIAseq NGS IVD assay kits and automation and future clinical systems


QCI-Analyze


QCI-Interpret QIAGEN

## 8088 <br> QIAGEN

QIAGEN revenue streams

- Companion diagnostic co-development payments and milestones from pharma partners (anticipated start in 2020)
- IVD assay kit sales (anticipated start in ~2022-23)
- Sample technologies (incl. instruments) and bioinformatics sales


## illumına

## Illumina revenue streams

- One-time technology access fee from QIAGEN
- Sequencing platforms and related sequencing consumables sales
- Development milestones and revenue share on related QIAGEN IVD assay kit sales


## Q4 and FY 2019: Outlook and assumptions

| (As of Oct 30, 2019) | Q4 2019 outlook | FY 2019 outlook |
| :---: | :---: | :---: |
| Net sales | (Prior year: $\quad$ \$403.2 m) | (Prior year: $\left.\begin{array}{r}\sim+4 \% \\ \$ 1,501.8 \mathrm{~m}\end{array}\right)$ |
| Adjusted EPS ${ }^{(1)}$ | ~\$0.45-0.46 CER <br> (Prior year: \$0.40) | $\begin{aligned} & \text {-\$1.43-1.44 CER } \\ & \text { (Prior year: } \$ 1.34 \text { ) } \end{aligned}$ |
| Adjustments to operating income (in \$ millions): |  |  |
| Business integration and acquisition-related items | -\$4 m | -\$31 m |
| Restructuring-related items | ~\$12-17 m | -\$295-300 m |
| Amortization of acquired intellectual property | -\$26 m | -\$105 m |
| Non-cash interest expense charges | -\$9 m | -\$40 m |
| Adjusted tax rate (In \%) | -18\% | -18-19\% |
| Weighted average number of diluted shares outstanding <br> (Based on $\$ 36.00$ full-year average share price and $\$ 30.00$ for Nov-Dec 2019) | ~230 million | ~232 million |

## CER - Constant exchange rates





 convertible notes and above $\$ 52.16$ for the 2024 convertible notes.
Sample to Insight

## Summary

- Q3 net sales performance affected by China slowdown and decline in companion diagnostic co-development revenues, achieved adjusted EPS target
- Committed leadership team steering QIAGEN through transition period
- Illumina 15 -year strategic partnership: New opportunities to expand presence in NGS clinical decision-making
- Updated full-year 2019 outlook:
$+4 \%$ CER net sales growth and \$1.43-1.44 CER adjusted EPS



Appendix

## Q3 2019: Consolidated Statements of Income (unaudited)

| (In \$ thousands, except share data) | Three months ended September 30, 2019 | Three months ended September 30, 2018 |
| :---: | :---: | :---: |
| Net sales | 382,686 | 377,911 |
| Cost of sales: |  |  |
| Cost of sales | 109,648 | 107,908 |
| Acquisition-related intangible amortization | 18,096 | 13,227 |
| Total cost of sales | 127,744 | 121,135 |
| Gross profit | 254,942 | 256,776 |
| Operating expenses: |  |  |
| Research and development | 41,845 | 42,030 |
| Sales and marketing | 97,018 | 96,473 |
| General and administrative | 28,752 | 26,240 |
| Acquisition-related intangible amortization | 6,133 | 9,365 |
| Restructuring, acquisition, integration and other, net | 151,075 | (720) |
| Long-lived asset impairments | 137,572 | 6,355 |
| Total operating expenses | 462,395 | 179,743 |
| (Loss) income from operations | $(207,453)$ | 77,033 |
| Adjusted income from operations | 106,221 | 105,583 |
| Other income (expense): |  |  |
| Interest income | 4,665 | 5,309 |
| Interest expense | $(17,248)$ | $(16,255)$ |
| Other (expense) income, net | $(6,961)$ | 6,116 |
| Total other expense, net | $(19,544)$ | $(4,830)$ |
| (Loss) income before income taxes | $(226,997)$ | 72,203 |
| Adjusted income before income taxes | 101,472 | 100,690 |
| Income taxes | $(66,362)$ | 11,883 |
| Adjusted income tax | 18,090 | 19,238 |
| Net (loss) income | $(160,635)$ | 60,320 |
| Adjusted net income | 83,382 | 81,452 |
| Diluted net (loss) income per common share ${ }^{(1)}$ | (\$0.71) | \$0.26 |
| Adjusted diluted net income per common share | \$0.36 | \$0.35 |
| Diluted shares used in computing diluted net income per common share (in thousands) | 232,015 | 235,151 |
| Sample to Insight (1) Diluted net loss per share in the three months ended September 30, 2019, based on basic shares (Q3 2019: 226,520) |  |  |

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## 9M 2019: Consolidated Statements of Income (unaudited)

| (In \$ thousands, except share data) | Nine months ended September 30, 2019 | Nine months ended September 30, 2018 |
| :---: | :---: | :---: |
| Net sales | 1,112,952 | 1,098,675 |
| Cost of sales: |  |  |
| Cost of sales | 331,953 | 318,854 |
| Acquisition-related intangible amortization | 55,302 | 43,615 |
| Total cost of sales | 387,255 | 362,469 |
| Gross profit | 725,697 | 736,206 |
| Operating expenses: |  |  |
| Research and development | 123,460 | 121,185 |
| Sales and marketing | 293,591 | 294,405 |
| General and administrative | 86,978 | 81,278 |
| Acquisition-related intangible amortization | 24,146 | 29,596 |
| Restructuring, acquisition, integration and other, net | 164,818 | 23,469 |
| Long-lived asset impairments | 138,830 | 7,965 |
| Total operating expenses | 831,823 | 557,898 |
| (Loss) income from operations | $(106,126)$ | 178,308 |
| Adjusted income from operations | 283,216 | 283,866 |
| Other income (expense): |  |  |
| Interest income | 17,916 | 15,087 |
| Interest expense | $(55,864)$ | $(47,110)$ |
| Other (expense) income, net | $(2,642)$ | 11,019 |
| Total other expense, net | $(40,590)$ | $(21,004)$ |
| (Loss) income before income taxes | $(146,716)$ | 157,304 |
| Adjusted income before income taxes | 274,831 | 271,095 |
| Income taxes | $(60,328)$ | 27,874 |
| Adjusted income tax | 52,081 | 52,881 |
| Net (loss) income | $(86,388)$ | 129,430 |
| Adjusted net income | 227,750 | 218,214 |
| Diluted net (loss) income per common share ${ }^{(1)}$ | (\$0.38) | \$0.55 |
| Adjusted diluted net income per common share | \$0.96 | \$0.93 |
| Diluted shares used in computing diluted net income per common share (in thousands) | 232,778 | 233,823 |

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## Q3 and 9M 2019: Reconciliation adjusted results

| In \$ millions (Except EPS) (Unaudited) | Net sales | Gross profit | Operating (loss) income |  | Income tax | Tax rate |  | Diluted EPS ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Third quarter 2019 |  |  |  |  |  |  |  |  |
| Reported results | 382.7 | 254.9 | (207.5) | (227.0) | 66.4 | 29\% | (160.6) | (0.71) |
| Adjustments |  |  |  |  |  |  |  |  |
| Business integration, acquisition and restructuring-related items (including litigation) |  | 0.8 | 12.6 | 12.6 | (3.4) |  | 9.2 | 0.04 |
| 2019 restructuring measures |  |  | 276.8 | 281.6 | (74.7) |  | 206.9 | 0.89 |
| Purchased intangibles amortization |  | 18.0 | 24.2 | 24.2 | (6.2) |  | 18.0 | 0.08 |
| Non-cash interest expense charges |  |  |  | 9.4 |  |  | 9.4 | 0.04 |
| Other special income and expense |  |  |  | 0.6 | (0.1) |  | 0.4 | 0.00 |
| Total adjustments |  | 18.8 | 313.6 | 328.4 | (84.4) |  | 244.0 | 1.05 |
| Adjusted results | 382.7 | 273.8 | 106.2 | 101.5 | (18.1) | 18\% | 83.4 | 0.36 |
| First nine months 2019 |  |  |  |  |  |  |  |  |
| Reported results | 1,113.0 | 725.7 | (106.1) | (146.7) | 60.3 | 41\% | (86.4) | (0.37) |
| Adjustments |  |  |  |  |  |  |  |  |
| Business integration, acquisition and restructuring-related items (including litigation) |  | 6.2 | 33.1 | 33.1 | (8.9) |  | 24.2 | 0.10 |
| 2019 restructuring measures |  |  | 276.8 | 281.6 | (74.7) |  | 206.9 | 0.89 |
| Purchased intangibles amortization |  | 55.3 | 79.4 | 79.4 | (20.3) |  | 59.1 | 0.25 |
| Non-cash interest expense charges |  |  |  | 30.5 |  |  | 30.5 | 0.13 |
| Other special income and expense |  |  |  | (3.1) | (8.4) |  | (11.5) | (0.05) |
| Total adjustments |  | 61.5 | 389.3 | 421.5 | (112.4) |  | 309.2 | 1.32 |
| Adjusted results | 1,113.0 | 787.2 | 283.2 | 274.8 | (52.1) | 19\% | 222.8 | 0.96 |

(1) Reported Diluted EPS does not consider dilutive shares in the three and nine months ended September 30, 2019 as those shares would be antidilutive. Basic shares for Q3 2019 were 226.5 M and 9 M 2019 were 226.4 M . Sample to Insight__Impact of adjustments and Adjusted Diluted EPS were calculated using 232.0 M diluted shares for Q3 2019 and 232.8 for 9M 2019.

Q3 and 9M 2019: Currency impact

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## 2019: Quarterly and full-year income statement summary

| (In \$ millions, unless indicated) (Diluted EPS in \$ per share) | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | YTD 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 348.7 | 381.6 | 382.7 |  | 1,113.0 |
| Net sales (CER) | 364.5 | 394.5 | 388.6 |  | 1,147.6 |
| Gross profit | 224.8 | 245.9 | 254.9 |  | 725,7 |
| Gross profit margin | 64\% | 64\% | 67\% |  | 65\% |
| Adjusted gross profit | 243.2 | 270.2 | 273.8 |  | 787.2 |
| Adjusted gross profit margin | 70\% | 71\% | 72\% |  | 71\% |
| Operating income (loss) | 41.2 | 60.2 | -207.5 |  | -106.1 |
| Operating margin | 12\% | 16\% | -54\% |  | -10\% |
| Adjusted operating income | 77.9 | 99.1 | 106.2 |  | 283.2 |
| Adjusted operating margin | 22\% | 26\% | 28\% |  | 25\% |
| Tax rate | -4\% | 14\% | 29\% |  | 41\% |
| Adjusted tax rate | 20\% | 20\% | 18\% |  | 19\% |
| Net income (loss) | 29.5 | 44.7 | -160.6 |  | -86.4 |
| Adjusted net income | 62.0 | 77.4 | 83.4 |  | 222.8 |
| Diluted EPS ${ }^{(1)}$ | 0.13 | 0.19 | -0.71 |  | -0.38 |
| Adjusted diluted EPS (CER) (\$ per share) | 0.27 (0.28) | 0.33 (0.34) | 0.36 (0.36) |  | 0.96 (0.98) |
| Diluted shares outstanding for EPS calculation | 233.6 | 232.7 | 232.0 |  | 232.8 |

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## 2018: Quarterly and full-year income statement summary

| (In \$ millions, unless indicated) (Diluted EPS in \$ per share) | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 343.6 | 377.2 | 377.9 | 403.2 | 1,501.8 |
| Gross profit | 225.7 | 253.8 | 256.8 | 264.8 | 1,001.0 |
| Gross profit margin | 66\% | 67\% | 68\% | 66\% | 67\% |
| Adjusted gross profit | 240.6 | 269.9 | 270.3 | 281.3 | 1,062.0 |
| Adjusted gross profit margin | 70\% | 72\% | 72\% | 70\% | 71\% |
| Operating income | 47.9 | 53.3 | 77.0 | 88.3 | 266.6 |
| Operating margin | 14\% | 14\% | 20\% | 22\% | 18\% |
| Adjusted operating income | 77.2 | 101.0 | 105.6 | 119.5 | 403.3 |
| Adjusted operating margin | 22\% | 27\% | 28\% | 30\% | 27\% |
| Tax rate | 17\% | 20\% | 16\% | 11\% | 16\% |
| Adjusted tax rate | 20\% | 20\% | 19\% | 18\% | 19\% |
| Net income | 32.3 | 36.8 | 60.3 | 60.9 | 190.4 |
| Adjusted net income | 59.6 | 77.2 | 81.5 | 93.7 | 311.9 |
| Diluted EPS | 0.14 | 0.16 | 0.26 | 0.26 | 0.82 |
| Adjusted diluted EPS (CER) (\$ per share) | 0.26 | 0.33 | 0.35 | 0.40 | 1.34 |
| Diluted shares outstanding for EPS calculation | 232.5 | 233.8 | 235.2 | 232.4 | 233.5 |

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## 2019: Total net sales overview

Net sales by customer class

| (In \$ millions at actual rates / change in actual, CER rates) | Q1 2019 |  |  | Q2 2019 |  |  | Q3 2019 |  |  | Q4 2019 |  |  | YTD 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER |
| Molecular Diagnostics | 168 | 4\% | 10\% | 188 | 1\% | 5\% | 183 | -3\% | -2\% |  |  |  | 539 | 0\% | 4\% |
| Life Sciences | 181 | -1\% | 3\% | 194 | 2\% | 5\% | 199 | 6\% | 7\% |  |  |  | 574 | 2\% | 5\% |
| Academia / Applied Testing | 110 | -2\% | 2\% | 118 | 2\% | 5\% | 122 | 4\% | 6\% |  |  |  | 350 | 1\% | 4\% |
| Pharma | 71 | 1\% | 4\% | 76 | 2\% | 4\% | 77 | 9\% | 10\% |  |  |  | 224 | 4\% | 6\% |

Net sales by region

| (In \$ millions at actual rates / change in actual, CER rates) | Q1 2019 ${ }^{(1)}$ |  |  | Q2 2019 ${ }^{(1)}$ |  |  | Q3 2019 ${ }^{(1)}$ |  |  | Q4 2019 |  |  | YTD 2019(1) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER | Sales | Act. | CER |
| Americas | 170 | 7\% | 8\% | 181 | 1\% | 1\% | 192 | 3\% | 4\% |  |  |  | 542 | 3\% | 4\% |
| Europe / Middle East / Africa | 109 | -6\% | 4\% | 118 | -2\% | 5\% | 114 | 3\% | 7\% |  |  |  | 341 | -2\% | 5\% |
| Asia-Pacific / Japan | 69 | 2\% | 6\% | 83 | 8\% | 12\% | 76 | -6\% | -5\% |  |  |  | 227 | 1\% | 4\% |

(1) Rest of World contributed less than 1\% of net sales in Q1 2019, Q2 2019, Q3 2019 and YTD 2019

Tables may contain rounding differences 2019 results do not exclude sales of products affected by business portfolio changes

Consolidated Balance Sheets

| (In \$ thousands, except par value) | $\begin{gathered} \text { September 30, } \\ 2019 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ | (In \$ thousands, except par value) | $\begin{gathered} \text { September 30, } \\ 2019 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets | (unaudited) |  | Liabilities and Equity | (unaudited) |  |
| Current assets: |  |  | Current liabilities: |  |  |
| Cash and cash equivalents | 700,860 | 1,159,079 | Current portion of long-term debt | 72,983 |  |
| Short-term investments | 98,325 | 234,606 | Accounts payable | 64,816 3,183 | 69,415 106,594 |
| Accounts receivable, net | 358,840 | 351,612 | Accrued and other current liabilities | 469,329 | 263,017 |
| Income taxes receivable | 98,677 | 34,936 | Income taxes payable | 20,393 | 30,047 |
| Inventories, net | 168,266 | 162,912 | Total current liabilities | 630,704 | 972,189 |
| Fair value of derivative instrument - current | 5,144 | 102,754 | Long-term liabilities: |  |  |
| Prepaid expenses and other current assets | 112,190 | 109,161 | Long-term debt | 1,688,762 | 1,671,090 |
| Total current assets | 1,542,302 | 2,155,060 | Deferred income taxes | 43,322 | 63,411 |
| Long-term assets: |  |  | Fair value of derivative instruments - long-term | 189,440 | 317,393 |
|  |  |  | Other long-term liabilities | 123,074 | 89,279 |
| Property, plant and equipment, | 430,413 | 511,659 | Total long-term liabilities | 2,044,598 | 2,141,173 |
| Goodwill | 2,115,284 | 2,108,536 | Equity: |  |  |
| Intangible assets, net | 645,076 | 475,043 | Common shares, EUR 0.01 par value: |  |  |
| Deferred income taxes | 36,441 | 42,896 | Authorized - 410,000 shares | 2,702 | 2,702 |
| Fair value of derivative instruments - long-term | 191,206 | 295,363 | Issued - 230,829 |  |  |
| Other long-term assets | 182,022 | 159,775 | Additional paid-in capital | 1,769,122 | 1,742,191 |
| Total long-term assets | 3,600,442 | 3,593,272 | Retained earnings <br> Accumulated other comprehensive loss | $\begin{aligned} & 1,210,359 \\ & (353,116) \end{aligned}$ | 1,379,624 $(310,644)$ |
| Total assets | 5,142,744 | 5,748,332 | Less treasury shares at cost - 4,343 shares (2019) | $(161,625)$ | $(178,903)$ |
|  |  |  | and 5,320 shares (2018) | 2,467,442 | 2,634,970 |
|  |  |  | Total liabilities and equity | 5,142,744 | 5,748,332 |

## Consolidated Statements of Cash Flows (unaudited)

| (In \$ thousands) | Nine months ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2018 \\ \hline \end{gathered}$ |
| Cash flows from operating activities: |  |  |
| Net (loss) income | $(86,388)$ | 129,430 |
| Adjustments to reconcile net income to net cash provided by operating activities, net of effects of businesses acquired: |  |  |
| Depreciation and amortization | 178,494 | 156,464 |
| Non-cash impairments | 143,629 | 16,998 |
| Deferred income taxes | $(17,290)$ | 1,356 |
| Other items, net including fair value changes in derivatives | 81,284 | 36,836 |
| Change in operating assets | $(36,677)$ | $(75,887)$ |
| Change in operating liabilities | $(41,639)$ | $(16,211)$ |
| Net cash provided by operating activities | 221,413 | 248,986 |
| Cash flows from investing activities: |  |  |
| Purchases of property, plant and equipment | $(86,399)$ | $(72,326)$ |
| Purchases of intangible assets | $(138,197)$ | $(30,722)$ |
| Purchases of investments | $(1,761)$ | $(8,426)$ |
| Cash paid for acquisitions, net of cash acquired | $(67,907)$ | $(172,831)$ |
| Purchases of short-term investments | $(228,959)$ | $(456,154)$ |
| Proceeds from redemptions of short-term investments | 360,190 | 495,577 |
| Cash received (paid) for collateral asset | 21,455 | $(4,021)$ |
| Other investing activities | 10 | 16,337 |
| Net cash used in investing activities | $(141,568)$ | $(232,566)$ |


| (In \$ thousands) | Nine months ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2019 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2018 \end{gathered}$ |
| Cash flows from financing activities: |  |  |
| Repayment of long-term debt | $(433,400)$ | - |
| Principal payments on capital leases | - | (983) |
| Proceeds from issuance of common shares | 1,797 | 4,343 |
| Tax withholdings related to vesting of stock awards | $(23,693)$ | - |
| Purchase of treasury shares | $(74,450)$ | $(66,581)$ |
| Other financing activities | $(6,506)$ | $(4,318)$ |
| Net cash used in financing activities | $(536,252)$ | $(67,539)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(1,812)$ | $(6,753)$ |
| Net (decrease) increase in cash and cash equivalents | $(458,219)$ | $(57,872)$ |
| Cash and cash equivalents, beginning of period | 1,159,079 | 657,714 |
| Cash and cash equivalents, end of period | 700,860 | 599,842 |
| Reconciliation of Free Cash Flow ${ }^{(1)}$ |  |  |
| Net cash provided by operating activities | 221,413 | 248,986 |
| Purchases of property, plant and equipment | $(86,399)$ | $(72,326)$ |
| Free Cash Flow | 135,014 | 176,660 |

(1) Free cash flow is a non-GAAP financial measure and is calculated from cash provided by operations reduced by purchases of property, plant and equipment. QIAGEN believes this is a common financial measure useful to furthe evaluate the results of operations.


## Employees as of September 30, 2019

|  | Americas | Europe / <br> Middle East / Africa | Asia Pacific / Japan / ROW | $\begin{aligned} & \text { Total } \\ & \text { Q3 } 2019 \end{aligned}$ | $\begin{aligned} & \text { Total } \\ & \text { Q3 } 2018 \end{aligned}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production | 278 | 763 | 136 | 1,177 | 1,059 | 11\% |
| R\&D | 218 | 757 | 51 | 1,026 | 1,056 | -3\% |
| Sales | 547 | 809 | 725 | 2,081 | 1,931 | 8\% |
| Marketing | 84 | 164 | 81 | 329 | 296 | 11\% |
| Administration | 88 | 375 | 143 | 606 | 531 | 14\% |
| Total | 1,215 | 2,868 | 1,136 | 5,219 | 4,873 | 7\% |

## Abbreviations

| Adj | Adjusted |
| :--- | :--- |
| AIV | Avian influenza virus |
| ALK | Anaplastic Lymphoma Kinase |
| AML1 | Acute Lymphoblastic Leukemia |
| ASR | Analyte Specific Reagent |
| AUD | Australian Dollar |
| BAALC | Brain and Acute Leukemia, Cytoplasmic |
| BRCA | Breast Cancer gene |
| BCR-ABL | Breakpoint cluster region-abelson |
| BRAF | Serine/Threonine-Protein Kinase B-Raf |
| BRL | Brazilian Real |
| BKV | BK Virus |
| BVDV | Bovine Virus Diarrhea |
| C. Diff | Clostridium Difficile |
| CAD | Canadian Dollar |
| CDx | Companion diagnostics |
| CE | European Conformance Mark |
| CER | Constant Exchange Rates |
| CHF | Swiss Franc |
| CLLU1 | Chronic Lymphocytic Leukemia |
| CMV | Cytomegalovirus |
| CNY | China Yuan Renminbi |
| CRC | Colorectal Cancer |
| CSFV | Classical Swine Fever Virus |
| CT | Chlamydia Trachomatis |
| DKK | Danish Krona |
| DNA | Deoxyribonucleic acid |
| EBITDA | Earnings before Interest, Taxes, |
|  | Depreciation and Amortization |
|  |  |


| EBV | Epstein-Barr virus |
| :--- | :--- |
| EGFR | Epidermal Growth Factor Receptor |
| EGM | Emerging Growth Markets |
| EPS | Earnings per share |
| EU | European Union |
| ESBL | Extended Spectrum Beta |
| EUR | Euro |
| FDA | Food and Drug Administration |
| FX | Foreign exchange |
| GAAP | Generally Accepted Accounting Principles |
| GAS | Group A Streptococcus |
| GBP | British Pound |
| GBS | Group B Streptococcal Septicemia |
| GMO | Genetically Modified Organism |
| HAV | Hepatitis A Virus |
| HBV | Hepatitis B Virus |
| HCV | Hepatitis C virus |
| HCMV | Human cytomegalovirus |
| HEV | Hepatitis E Virus |
| HIV | Human Immunodeficiency Virus |
| HSV | Herpes Simplex Virus |
| HPV | Human Papillomavirus |
| HSV 1/2 | Herpes Simplex Virus 1 and 2 |
| IDH 1/2 | Isocitrate Dehydrogenase 1 and 2 |
| Ifp | Institute for Product Quality |
| IVD | In Vitro Diagnostic |
| INR | Indian Rupee |
| IP | Intellectual Property |
| JAK2 | Janus Kinase 2 |


| JPY | Japan Yen |
| :--- | :--- |
| KRAS | Kirsten rat Sarcoma Viral Oncogene <br> Homolog |
| KRW | South Korean Won <br> LATAM |
| Latin America |  |
| LDT | Laboratory Developed Tests |
| LIS | Laboratory information system |
| MG | Mycoplasma genitalium |
| MGMT | Methylguanine-methyltransferase |
| Mg/Ms | Mycoplasma Mg/Ms |
| MDx | Molecular Diagnostics |
| MN1 | Meningioma 1 |
| MP | Mycoplasma Pneumonia |
| MRSA | Methicillin-Resistant Staphylococcus |
|  | Aureus |
| MTB | Mycobacterium Tuberculosis |
| MPL | Myeloproliferative leukemia |
| NG | Neisseria Gonorrheae |
| NGS | Next Generation Sequencing |
| NPM1 | Nucleophosmin |
| NIH | National Institutes of Health |
| N.M. | Not Meaningful |
| NRAS | Neuroblastoma RAS-viral |
| PCR | Polymerase chain reaction |
| PI3K | Phosphoinostide 3-kinase |
| PP\&E | Property, plant and equipment |
| QFT | QuantiFERON |
| R\&D | Research \& Development |
| RoW | Rest of World |


| RGQ | Rotor-Gene Q |
| :--- | :--- |
| RNA | Ribonucleic Acid |
| ROM | Rupture of Fetal Membranes |
| RSV | Respiratory syncytial virus |
| RUO | Research Use Only |
| SARS | Severe Acute Respiratory Syndrome |
| SBV | Schmallenberg Virus |
| STI | Sexually transmitted infection |
| VZV | Varicella-Zoster Virus |
| TB | Tubercle Bacillus |
| THB | Thai Baht |
| Trich | Trichomoniasis |
| TRY | Turkish New Lira |
| UGT1A1 | UDP-glucuronosyltransferase 1-1 |
| USD | U.S. Dollar |
| UU | Ureaplasma Urealyticum |
| WGA | Whole Genome Amplification |
| ZAR | South African Rand |
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## Calendar

| Q4 2019 results | February 2020 |
| :--- | :--- |
| Q1 2020 results | May 2020 |
| Annual General Meeting | June 2020 |

## QGEN

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[^0]:    (1) Asia-Pacific / Japan sales excluding China (Q3 2019: +10\%, +11\% CER and 9M 2019: +2\%, +5\% CER)

    Top 7 EGM (Q3 2019: -8\% / -6\% CER / 16\% of sales; 9M 2019: +3\% / +11\% CER / 16\% of sales), and top 7 EGM excluding China (Q3 2019: $+13 \% /+16 \%$ CER / 9\% of sales and 9M 2019: $+6 \% /+18 \%$ CER / 9\% of sales) Rest of the world (Q3 2019 and 9M 2019: less than 1\% of net sales)
    Sales figures and sales contributions at actual FX rates Tables may contain rounding differences

